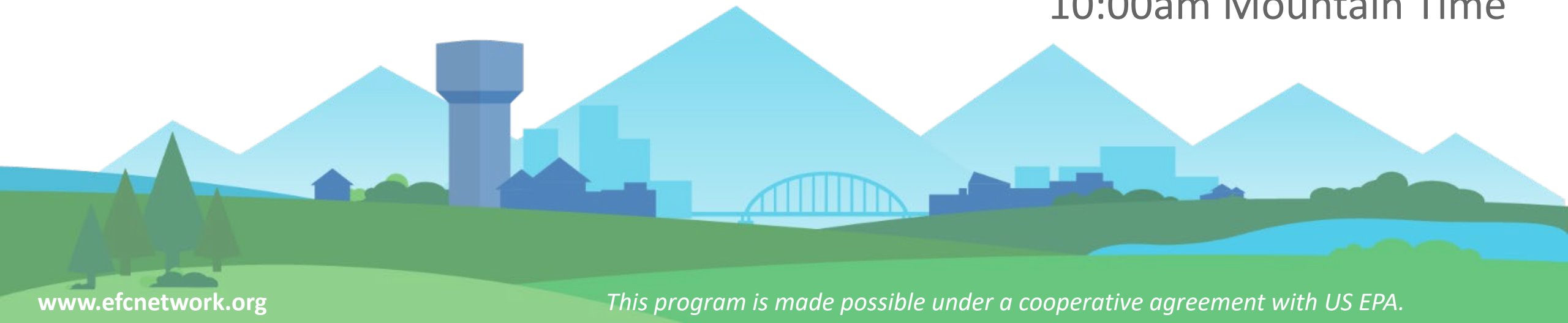
Green Infrastructure Webinar Series

Webinar 6: The Power of Partnerships for Green Infrastructure

Thursday, 17 July 2025

10:00am Mountain Time



This program is made possible under a cooperative agreement with US EPA.

Logistics

Opening the control panel

Show your control panel

All phones/microphones are muted for the duration of the webinar

Toggle between full screen/window screen view

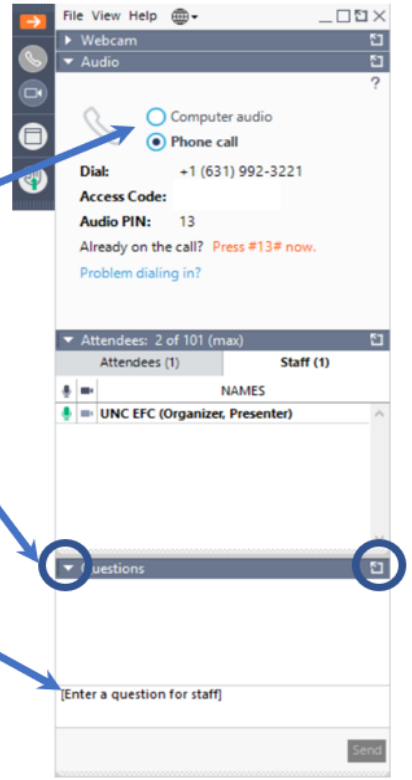
Using the control panel

Audio: please choose between computer audio or phone call

If you do not hear audio right now, please check your speaker volume or enter #[your Audio PIN]# if using phone

Click to open in Control Panel

Submit **questions** in the Questions box at any time, and press [Send]



Click to open in separate box and resize

Certificate of Completion

This session has **NOT** been submitted for pre-approval of Continuing Education Credits, but eligible attendees will receive a certificate of attendance for their personal record.

To receive a certificate:

- You must attend the entire session
- You must register and attend using your real name and unique email address - group viewing credit will not be acceptable
- You must participate in polls
- Certificates will be sent via email within 30 days

If you have questions or need assistance, please contact smallsystems@syr.edu.

EFCN
environmental finance center network

About Us

The **Environmental Finance Center Network (EFCN)** is a university- and non-profit-based organization creating innovative solutions to the difficult how-to-pay issues of environmental protection and water infrastructure.

The EFCN works collectively and as individual centers to address these issues across the entire U.S, including the 5 territories and the Navajo Nation. The EFCN aims to assist public and private sectors through training, direct professional assistance, production of durable resources, and innovative policy ideas.

Webinar Series Overview

Title	Date
Green Infrastructure 101	18 April 2024
Equitable Green Infrastructure in a Changing Climate	25 July 2024
Navigating the Green Infrastructure Policy Landscape	10 October 2024
Asset Management for Green Infrastructure	23 January 2025
Funding Green Infrastructure	24 April 2025
The Power of Partnerships for Green Infrastructure	**17 July 2025**
Building a Green Infrastructure Workforce	16 October 2025
Green Infrastructure Frameworks for Environmental Justice	22 January 2026
Source Water Protection and Watershed Planning for Wildfire	16 April 2026
Bridging the Gap: Integrating Land and Water Planning for Sustainable Futures	16 July 2026

Overview of Today's Webinar

1. Brief recap: What is green infrastructure?
2. Overview of Partnership Possibilities with Green Infrastructure Projects
3. Partnerships in Action:
   - Milwaukee Metropolitan Sewerage District
   - Philadelphia Water Department and Power Corps
   - Seattle Public Utilities, Parks and Recreation, and Mid-Sound Fisheries
6. Resources
7. Question & answer session with speakers

Today's Speakers

Shannon Sloane Pepper
Water Utility Trainer and Specialist,
Southwest Environmental Finance Center

Barbara Hopkins
Executive Director,
Green Infrastructure Leadership Exchange

Lisa Sasso
Senior Project Planner,
Milwaukee Metropolitan Sewerage District

Today's Speakers

Aaron Kirkland
Grounds Maintenance Superintendent,
Philadelphia Water Dept. & Power Crops

Amanda Barnett
Senior Planner and Liason,
Seattle Public Utilities, Seattle Parks and Recreation, and Mid-Sound Fisheries

Quick Recap: Green Infrastructure

What makes green infrastructure such a compelling water management option for communities of all sizes?

EFCN
environmental finance center network

Water/Wastewater/Stormwater Infrastructure

Gray:

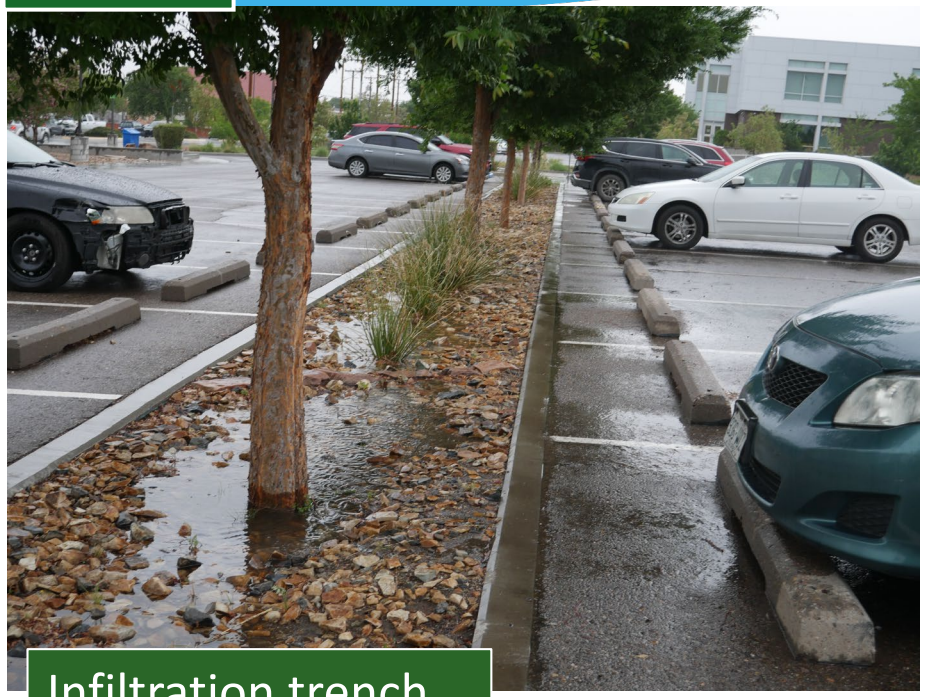
Green:

Example: Gray & Green Stormwater Infrastructure

Gray

Sewer pipe

Green



Infiltration trench

Some co-benefits of infiltration trench or bioswale:

- Filtration of water through soil
  - Plant & fungi uptake of pollutants
- Dispersed absorption – stormwater does not make it to treatment plant
- Space for public enjoyment, habitat

Function: Convey storm water away from roads/buildings

EFCN
environmental finance center network

Why Green Infrastructure?

Climate Resiliency

Co-Benefits

Partnerships

The Power of Partnerships for Green Infrastructure

Prepared for the Southwest Environmental Finance Center,

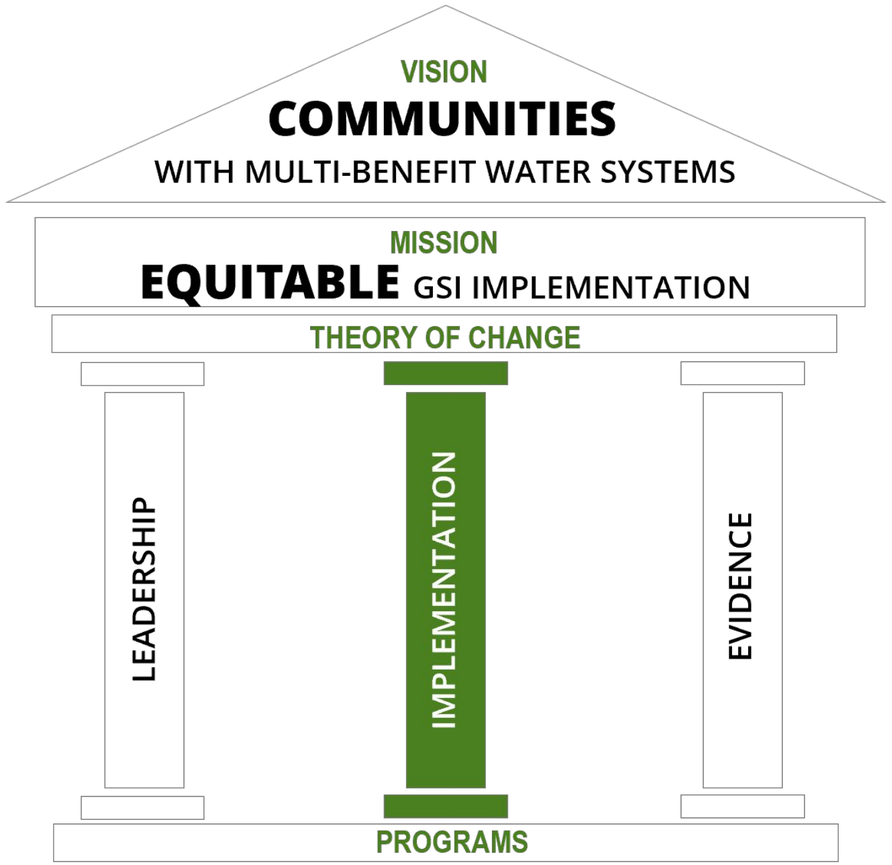
July 17, 2025

GREEN
INFRASTRUCTURE
LEADERSHIP
EXCHANGE

The Exchange ...

... is a cross-sector, social impact network and community of practice that seeks to scale the equitable implementation of green stormwater infrastructure across the U.S. and Canada.

Philadelphia, PA



Framing:

- Framework of GSI Practice
- Peer Learning
- Educ. Res. & Needs Survey
- Re-grant Program
- Partnership Projects

Training:

- Training Courses
- Webinars
- Annual Meeting
- Catalyst Program

Making the Evidentiary Case

- GI Library
- The State of Public Sector GSI
- GSI Impact Hub

Theory of Change

The Framework of GSI Practice

Why? Establish a Shared Vision

1 (Completed)
Center Equity

This topic explores preparing teams for equitable GSI delivery; centering community; ensuring project selection, siting, and investments enhance equity; designing projects and programs for lasting community benefits; fostering economic stability and wealth building; mitigating displacement risks; identifying equitable policies and programs; addressing racial equity; combatting biases in urban planning; and promoting equitable distribution of assets and benefits.

2
Advance Sustainability

This topic centers on advancing GSI as part of overarching sustainability goals, enhancing urban environments for cooler, safer and more biodiverse cities, and seamlessly integrating GSI strategies with other sustainability and resilience efforts. Key considerations include addressing climate resilience and implementing designs that are sustainable and adaptable to climate change.

3 (Completed)
Build Buy-in

This topic addresses making a compelling case for GSI: positioning green and gray solutions; securing leadership buy-in; fostering partnerships and intergovernmental coordination; employing effective narrative strategies; conducting cost-benefit analyses; engaging elected officials and senior champions; implementing public outreach; utilizing demonstration projects; sharing case-making research; fostering cross-pollination; and providing education and training.

What? Craft a Strategy

4
Align Policy, Procurement + Program

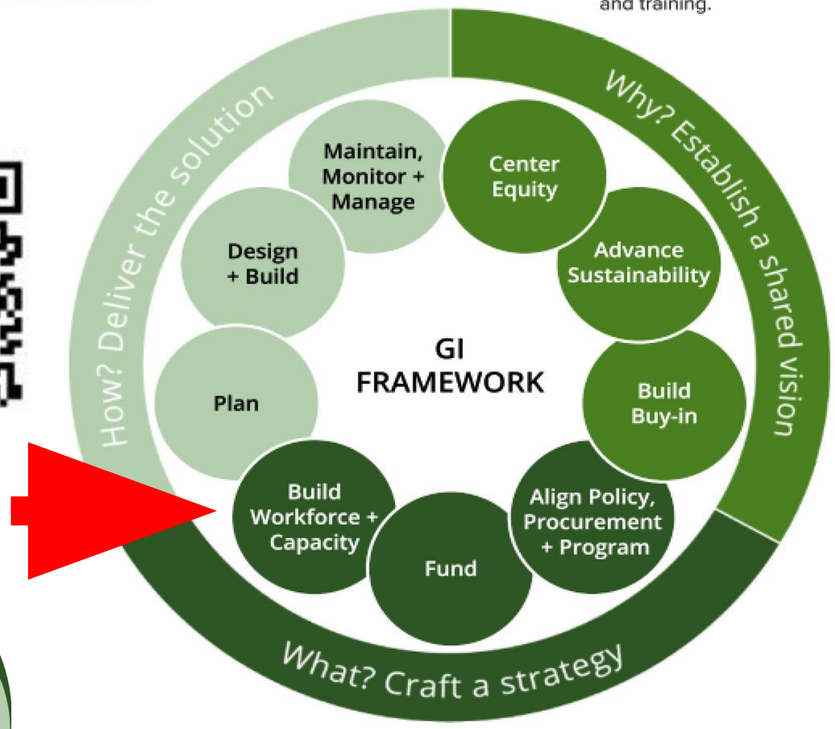
This topic focuses on understanding the regulatory environment at federal, state, and local levels; leveraging existing conditions to inform policies and programs; exploring program and procurement models; and coordinating across departments and agencies.

5
Fund

This topic covers determining how to pay for GSI; building public support for stormwater fees; identifying funding and financing tools aligned with program models; exploring funding accelerators; evaluating new financing approaches; obtaining loans and grants; securing funding for ongoing maintenance and asset management; and ensuring funding accessibility and equitable distribution.

6
Build Workforce + Capacity

This topic explores avenues for workforce training: ensuring confidence in knowledge and skills; assessing the potential need for mentor/protege, internship or apprenticeship programs; increasing opportunities in disadvantaged communities; forging partnerships; and program models for workforce development.



How? Deliver the Solution

7
Plan

This topic is dedicated to strategically planning GSI. It involves determining optimal locations; assessing quantity and types of GSI; integrating equity considerations; planning for lasting community benefits; mitigating displacement risks; defining design considerations; and aligning GSI with broader planning efforts.

8 (In progress)
Design + Build

This topic revolves around the design and construction of GSI. It includes national and local design standards; designing for lasting community benefits; reducing the chances of community displacement; involving communities in the design process; implementing best practices for GSI construction; addressing design barriers; fostering innovation; and designing with maintenance in mind.

9
Maintain, Monitor + Manage

This topic includes understanding asset management systems and their benefits; planning and executing maintenance strategies; addressing funding for monitoring and maintenance; considering data standardization; and delving into various elements such as lifecycle costs, criticality, levels of service, capital project rehabilitation, public and private inspections, and ongoing monitoring efforts.

Today's Presenters

Barbara Hopkins, Exec. Dir.
Green Infrastructure Leadership Exchange
barbara@giexchange.org

Amanda Barnett, Senior Planner & Liaison
Seattle Public Utilities &
Seattle Parks & Recreation

Aaron Kirkland, Superintendent,
Green Stormwater Operations
Philadelphia Water Department

Lisa Sasso, Senior Project Planner
Milwaukee Metropolitan Sewerage District

Lake City Floodplain Park

City + NGO Co-development Project

Learning Together

07/16/2025

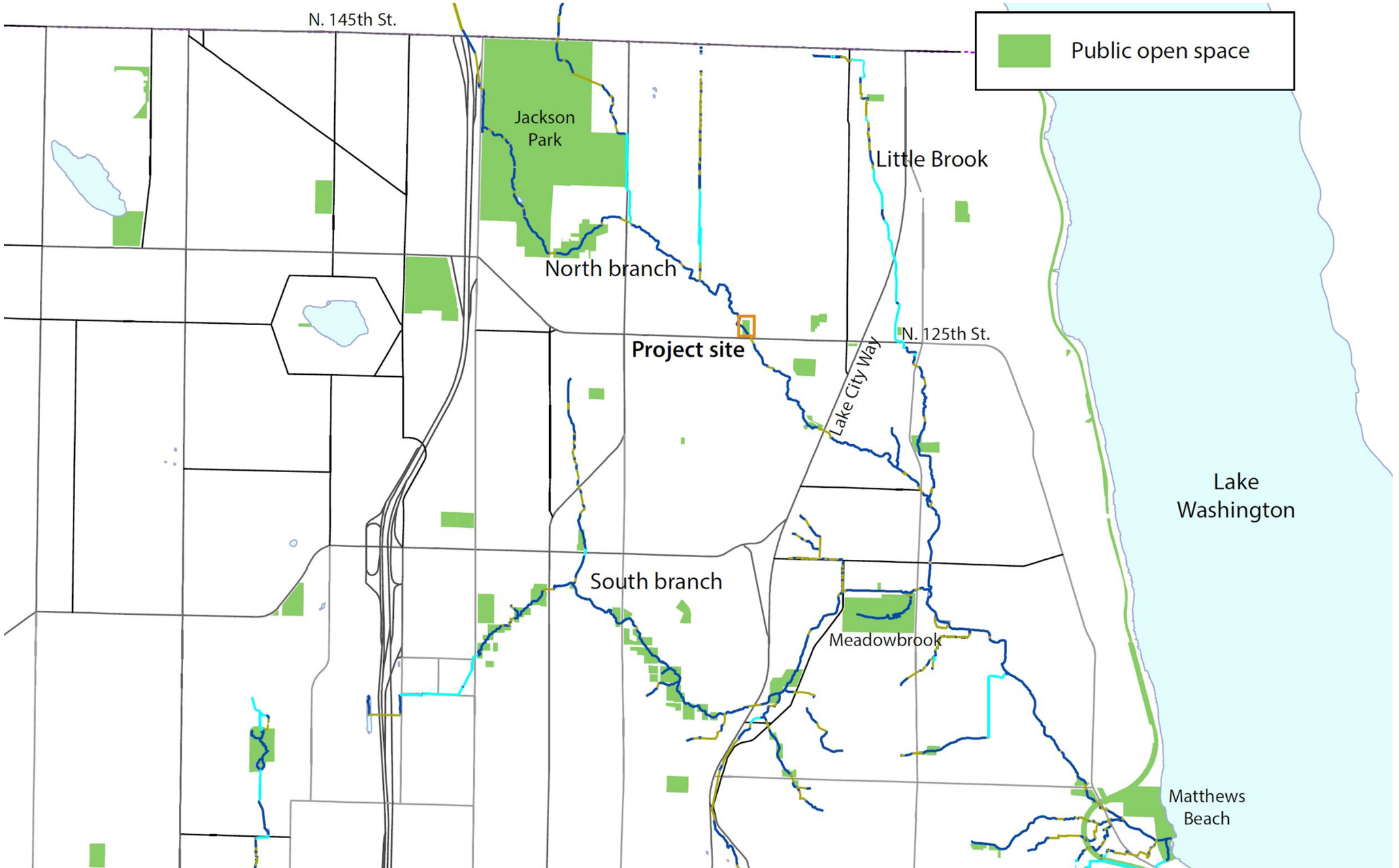
Seattle Parks and Recreation, Seattle Public Utilities, Mid Sound Fisheries Enhancement Group

City of Seattle

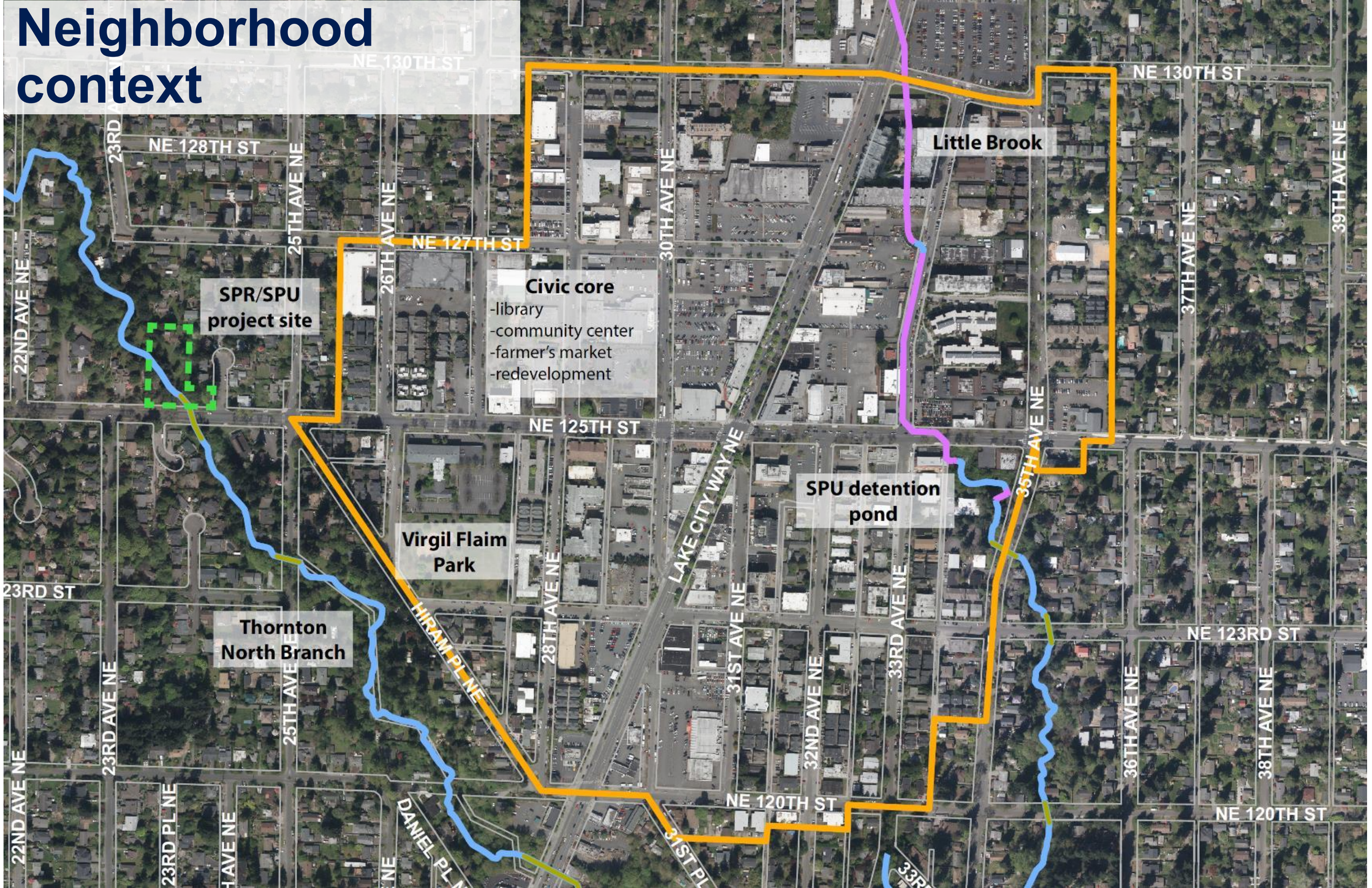
Goals for Today

- Site Context, project drivers
- Partner organizations; roles and responsibilities
    - Engagement
    - Performance Requirements
- Progress to date (60% design)
- Cost Sharing and Site Management Plan assumptions
- Partnership strengths and challenges

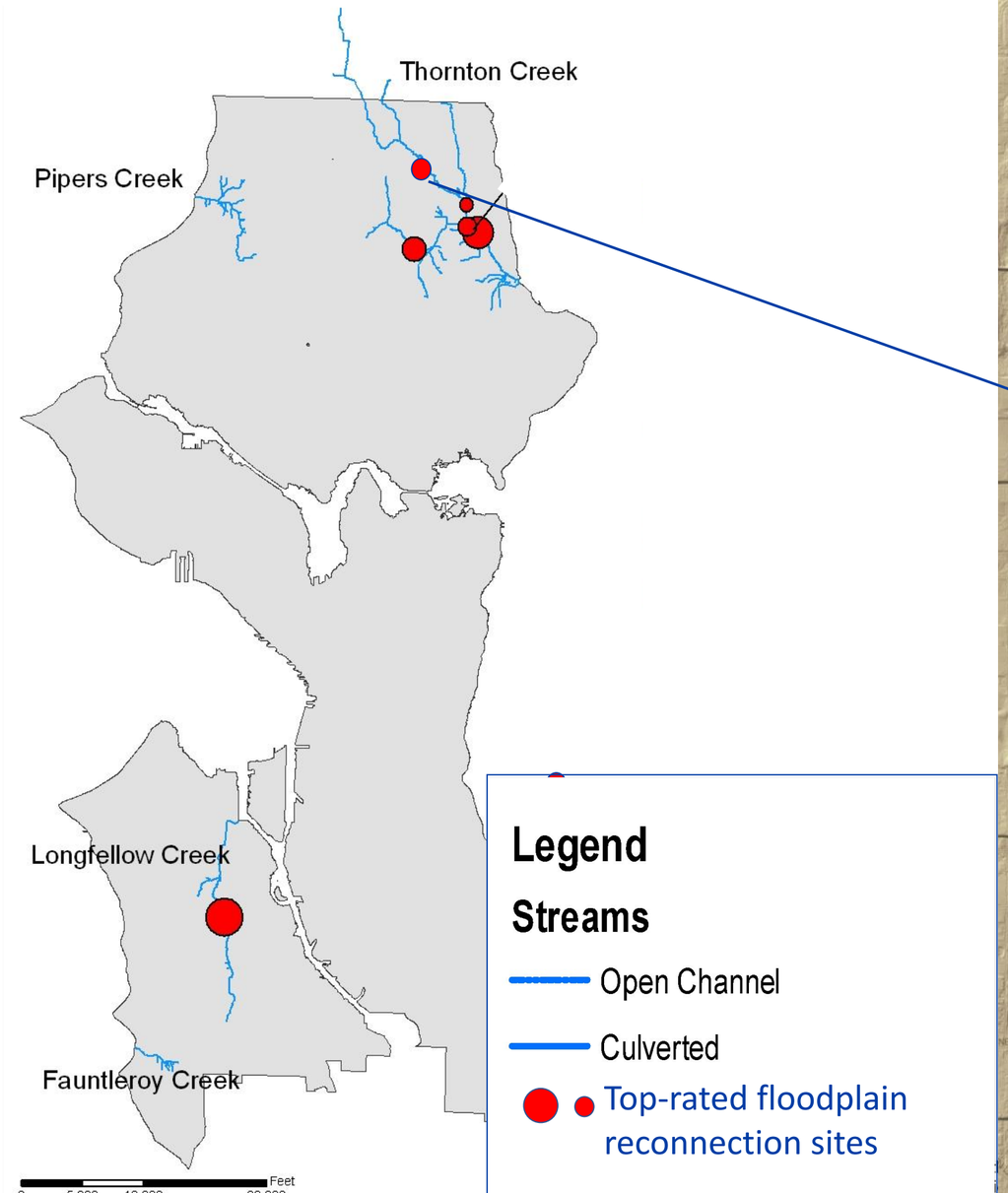
Creek context: public ownership



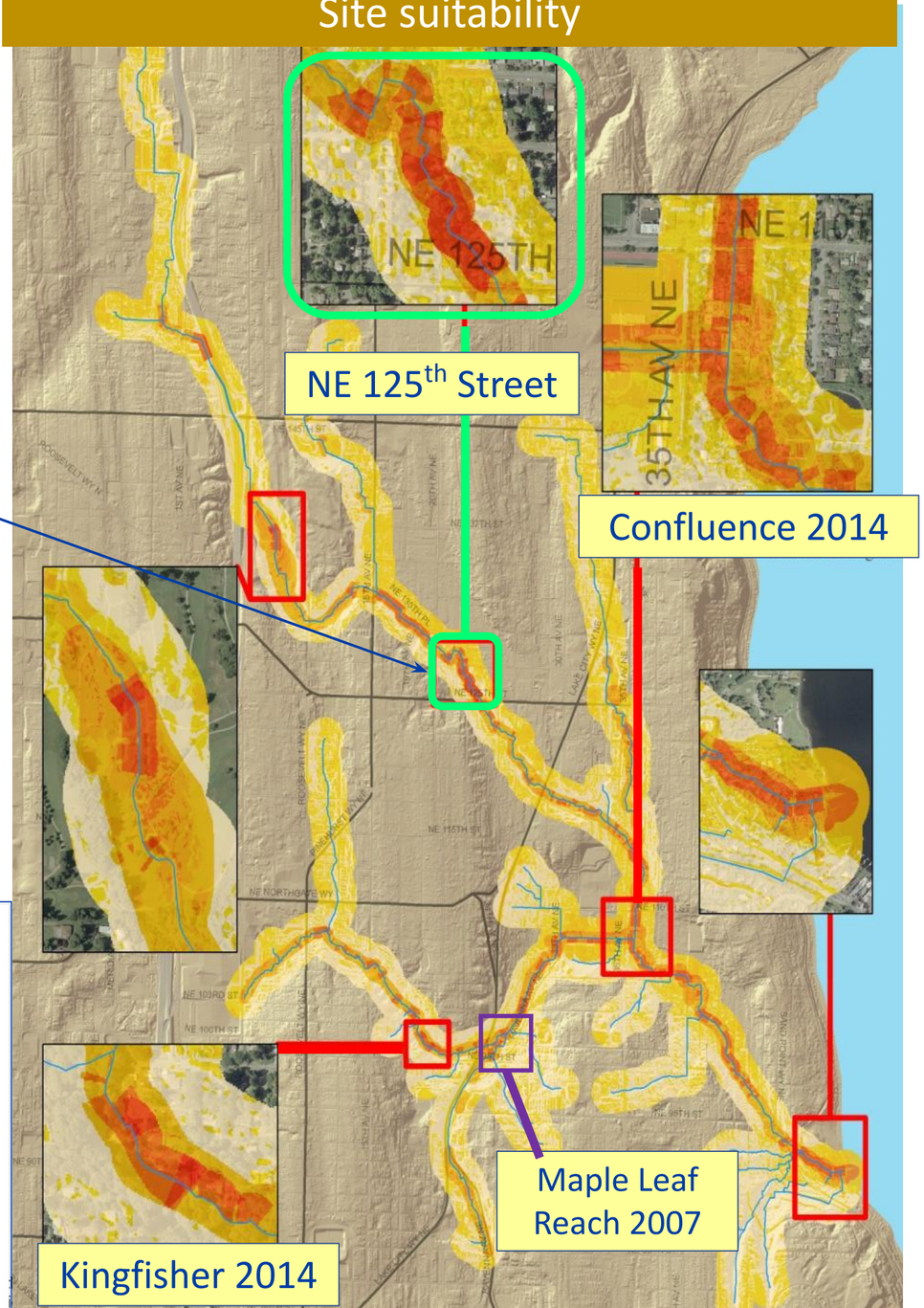
Neighborhood context



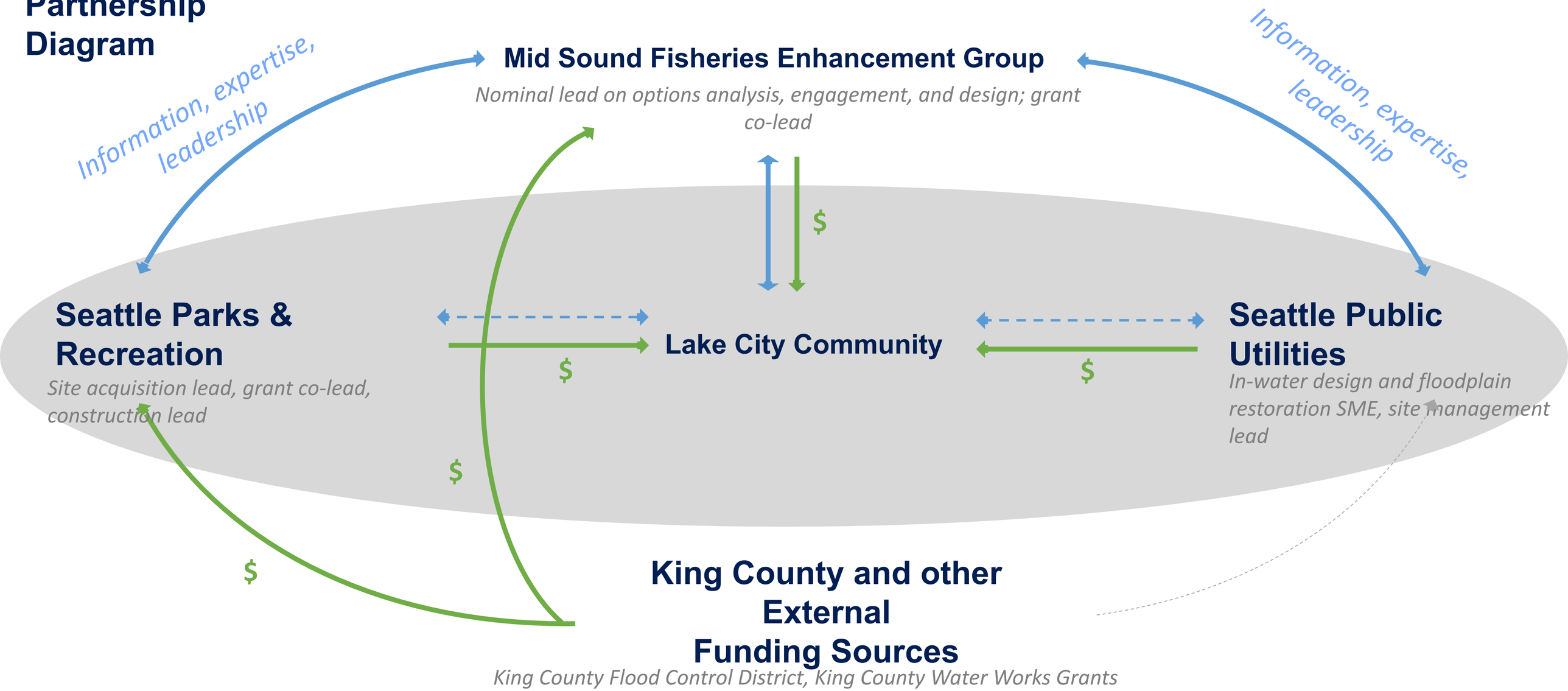
Creek context: flood storage



Floodplain reconnection opportunities
Site suitability



Partnership Diagram



Options Analysis:
Equitable community engagement

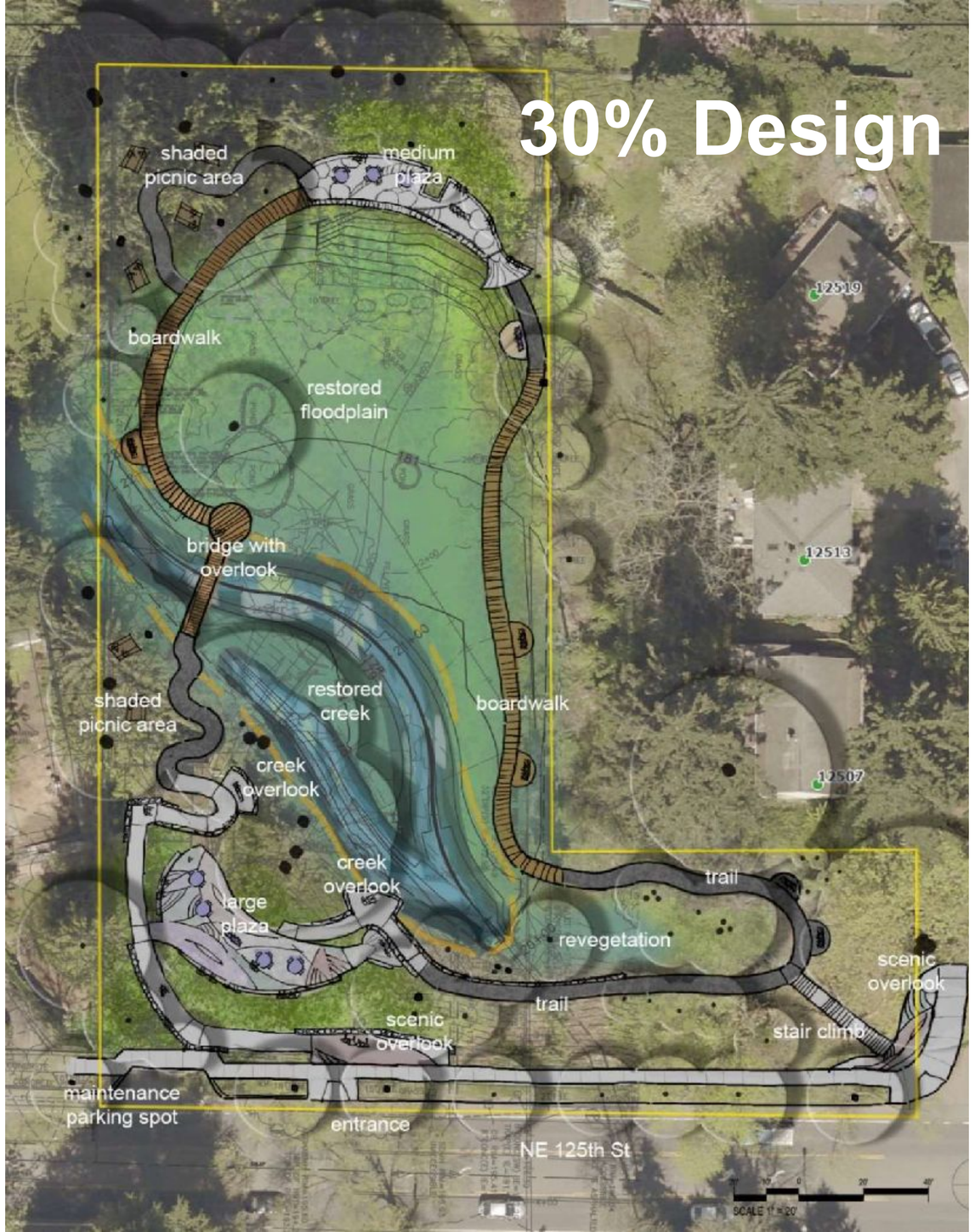
- Varied engagement tactics, aligned with existing community groups and events
- Targeted outreach to youth, equity-oriented community organizations and programs
- Intentional checks/balances on historically privileged community groups
- Incorporating community priorities for recreational and educational use

Mid Sound Fisheries Enhancement Group

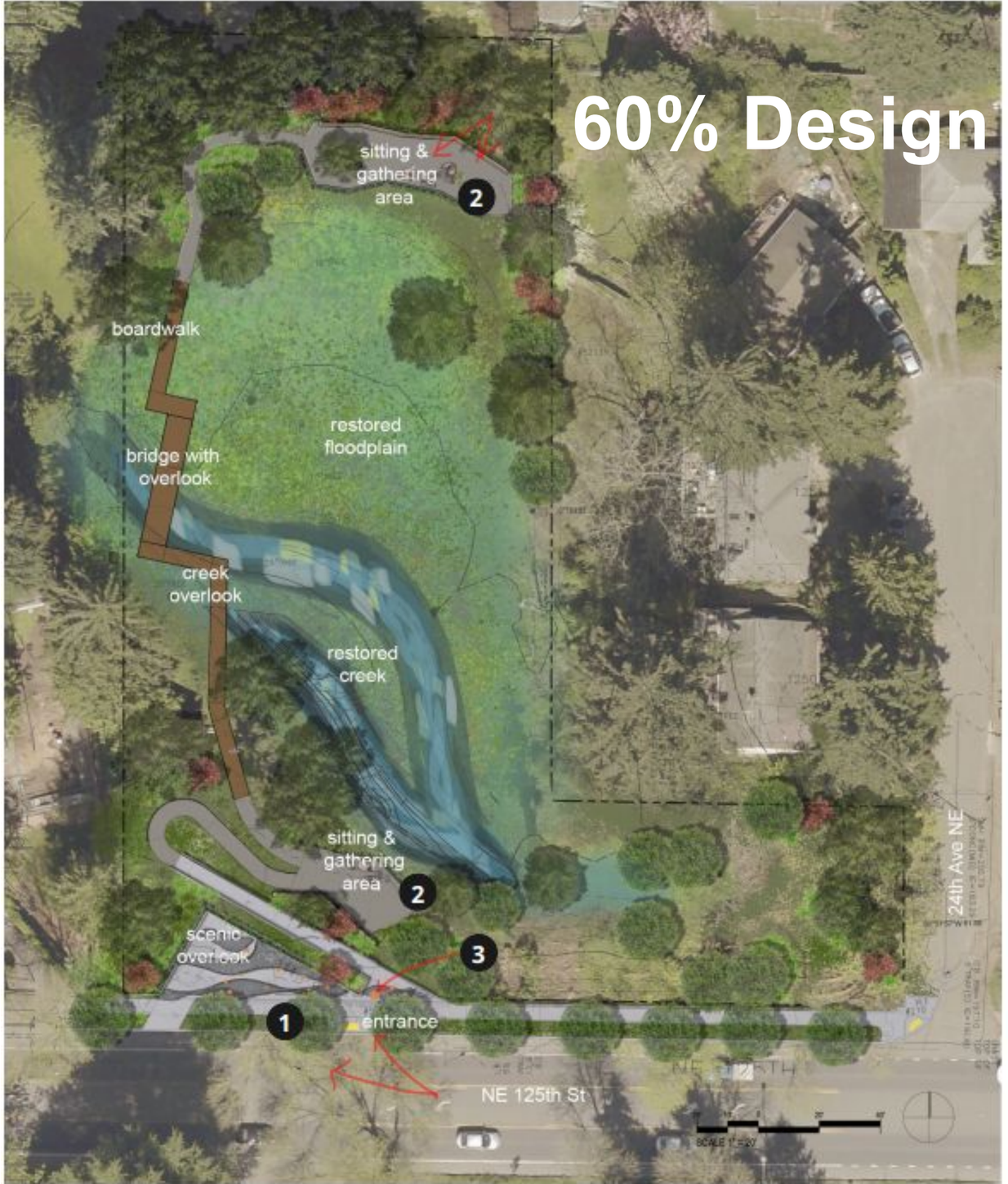
SPU/SPR Performance Requirements

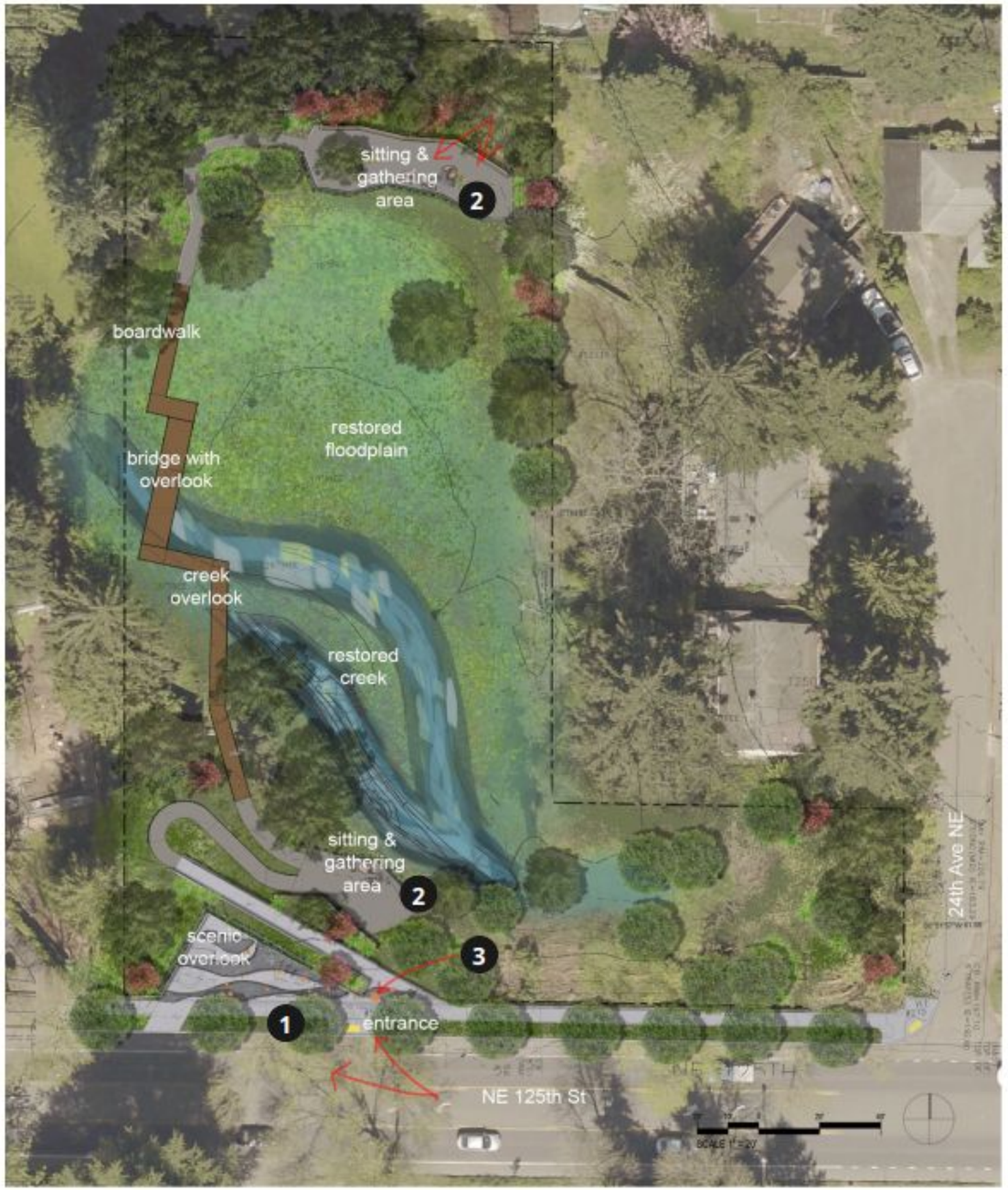
- Maximize floodplain, reduce peak flow and improve sediment dynamics
- Increase channel complexity, improve fish habitat
- Reduce risk to neighboring & downstream properties
- Design for vegetation enhancement and management
- Create a passive park space with low impact amenities, including paths/trails, access to the creek.
- Provide city residents with a way to immerse themselves in nature.
- Address underground infrastructure challenges
- Design to facilitate operations and maintenance

DCG/Watershed Company



DCG/Watershed Company





Lake City Floodplain Park, Seattle

ART INTERVENTION | Stream ecology medallion inlay

Project Cost Sharing

Cost Estimates ($6.6M+)

- Acquisition: $1,070,000*
- Demolition: $397,822*
- Pre-construction Site Management: $50,000*
- Design: $2,398,000
- Construction: $2,800,000*
- *KC Main Design: unknown*

Fundraising

- Grant Funding: $4,060,050
  - MSFEG: $1,600,000

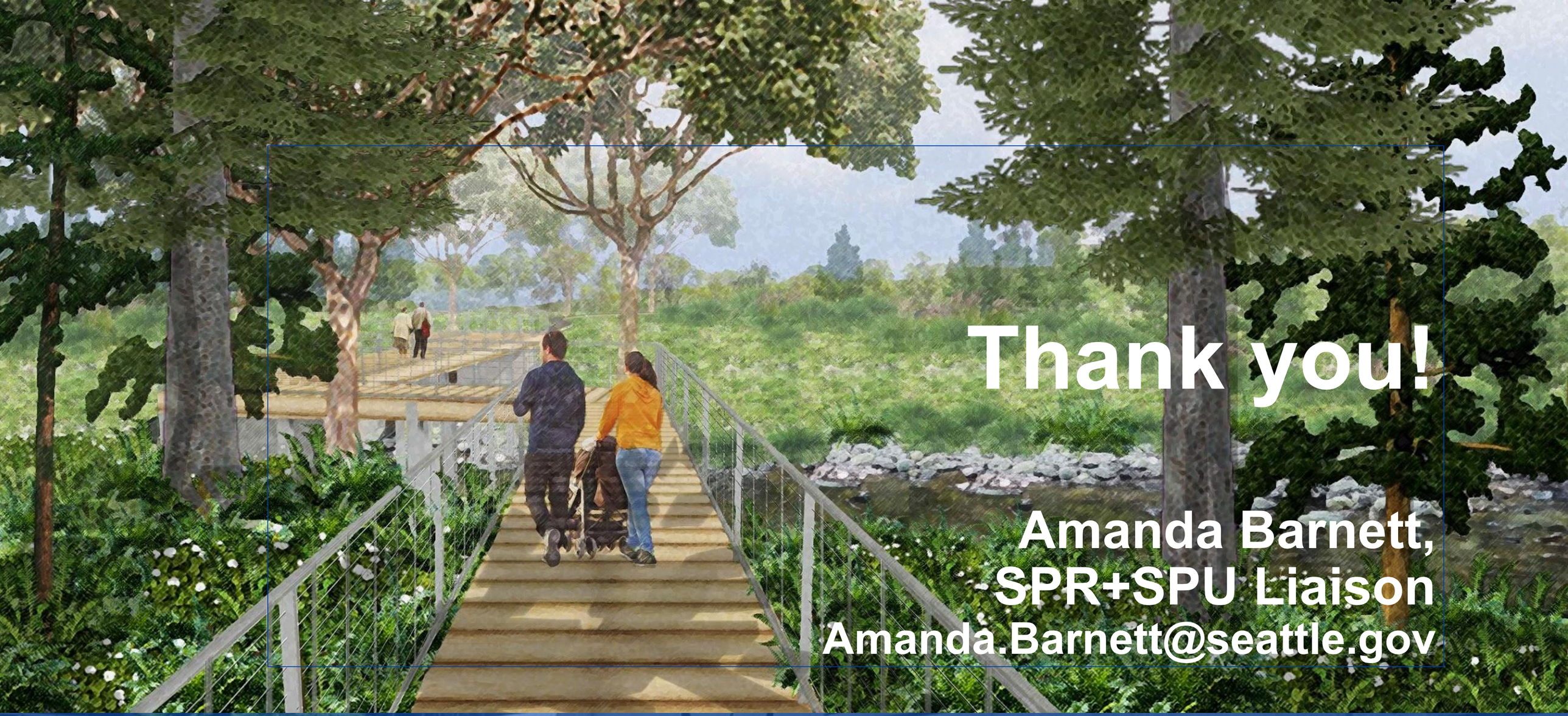
**50/50 split by two City departments*

Joint Site Management

- Delineate responsibility above and below OHWM
  - SPU: creek and floodplain area (mostly below OHWM)
    - Creek flows, bank erosion, sediment, and large wood
  - SPR: uplands and riparian area (above OHWM)
    - Vegetation and public amenities
  - SPU shares costs on plant establishment
- SPU responsible for sewer and drainage infrastructure
- SPR responsible for public amenities (i.e., trails, boardwalks, benches, bridge)
- Confirm direction at 30% design, details to be documented in Site Management Plan at 60% design

Partnership Lessons Learned, Learning…

- **Strengths:**
  - Combined resources (subject matter expertise, stakeholders, access to funding, etc.)
  - Synergistic group dynamics, relationships
  - Balancing public access with creek protection (also a challenge)
- **Challenges:**
  - Complicated decision-making and approvals
  - Differences in departmental norms, priorities, and funding
  - Redefining property, breakdown of silos – One City approach
- **Hard with or without partnerships!**
  - Fences, encampments, unhoused neighbors
  - Existing King County Sewer Main (“other people’s pizza”)



Thank you!

Amanda Barnett,
SPR+SPU Liaison
Amanda.Barnett@seattle.gov

iladelphia Water Department (PWD)

orkforce Development Through Community rtnership

Aaron Kirkland

Philadelphia, PA
Aaron.Kirkland@Phila.gov

PHILADELPHIA WATER DEPARTMENT | Green City, Clean Waters

A Sustainable Utility in support of a Sustainable City

Drinking Water
1.73 million customers in Philadelphia, Bucks, Montgomery & Delaware Counties

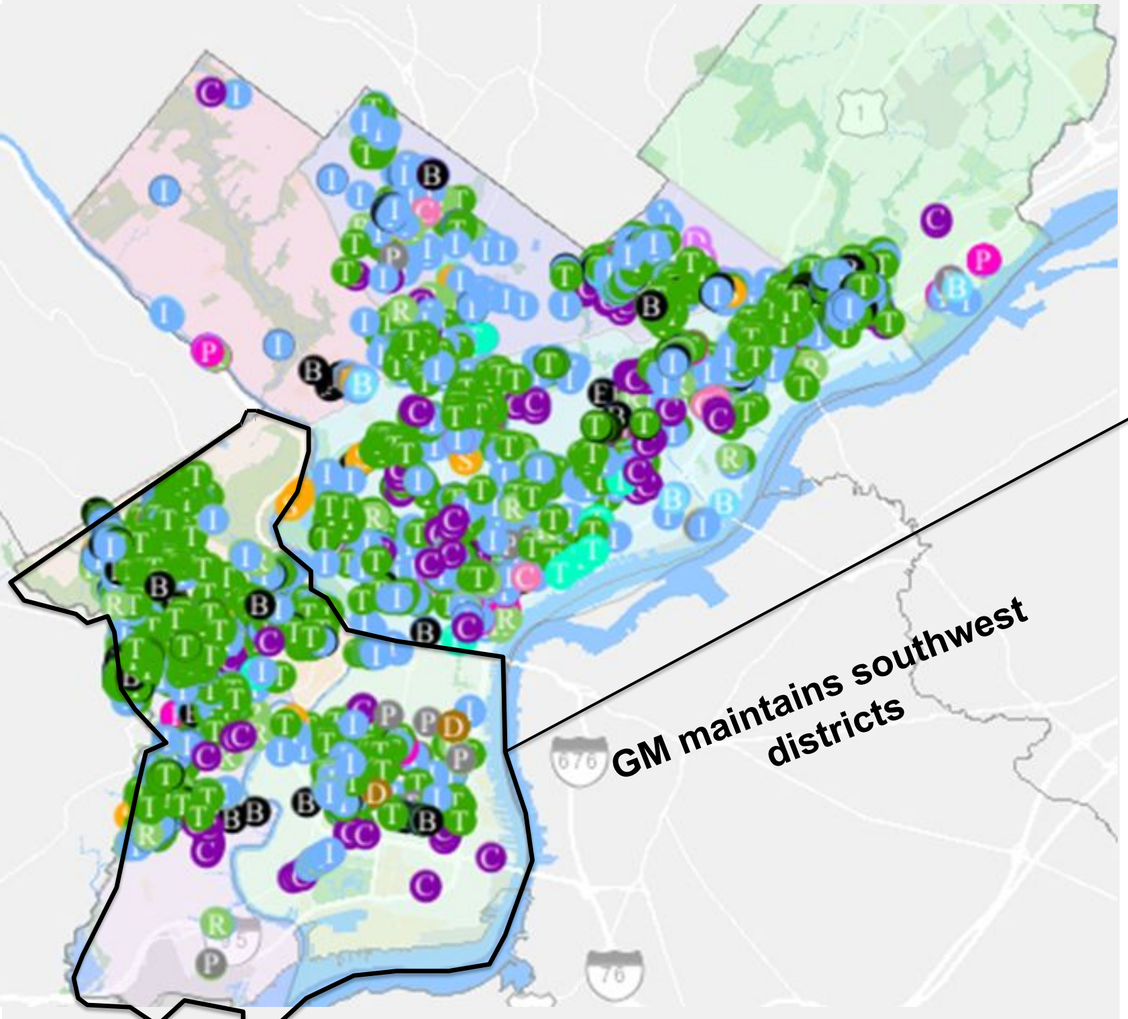
Wastewater
2.22 million customers in Philadelphia, Bucks, Montgomery & Delaware Counties

Stormwater
Philadelphia City/County only

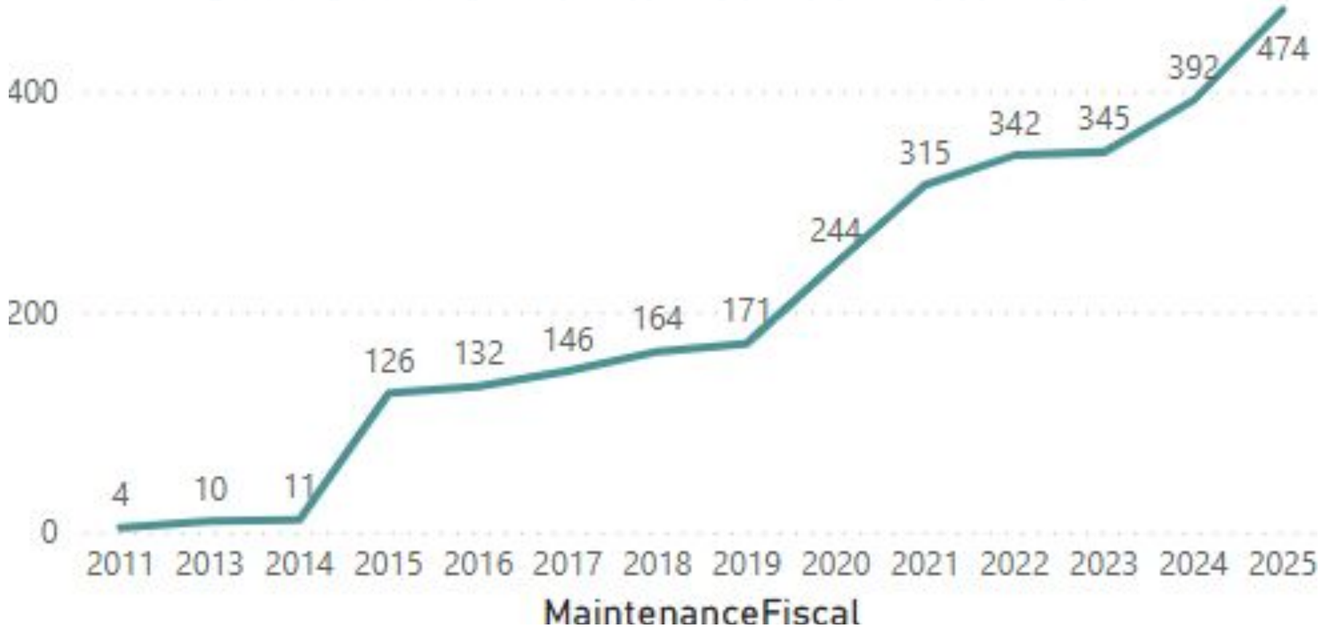
PHILADELPHIA WATER DEPARTMENT | Green City, Clean Waters

PWD Grounds Maintenance

1,943 SMPs Maintained Citywide



GM SMPs Maintained Each Fiscal Year



tree trenches | rain gardens | planters | stormwater trees

bumpouts | swales | green roofs

Green Stormwater Operations Overview

- GSI Maintenance Group (GSIMN) created in FY2010 in Office of Watersheds
- 2011 21 pilot sites; 100% of surface maintenance via contractor; limited PWD subsurface maintenance
- 2015 1st Internal Maintenance Crew formed
- 2017 GSIMN moved to PWD Operations and became the Green Stormwater Operations (GSO) Unit
  - Technical and Grounds Maintenance staff
  - Support from PowerCorps_PHL and contract labor for surface, subsurface, porous and repair tasks
  - Additional support from SIU Adoption partners (community engagement)

- Currently >1,943 active stormwater maintenance practices (SMPs) FY2023 ~27,500 work orders to fulfill O&M requirements

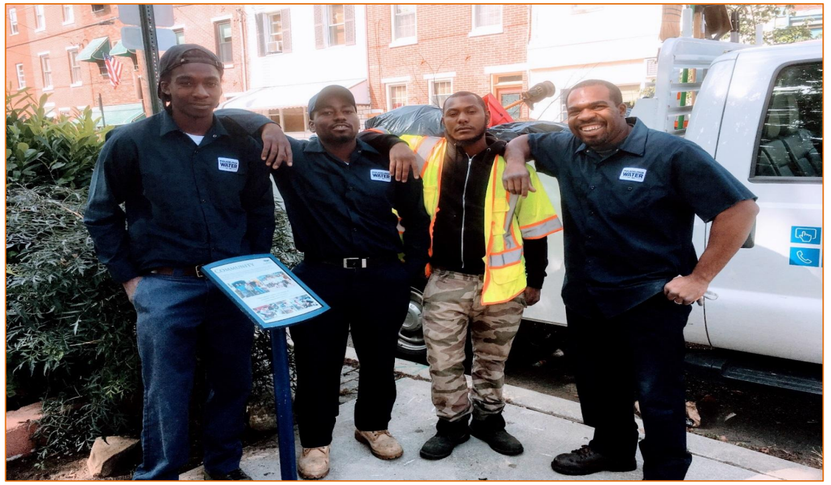
Philadelphia Water & PowerCorps PHL in Partnership

PHILADELPHIA WATER DEPARTMENT

POWER CORPS PHL

WORKING WITH

PHILADELPHIA WATER DEPARTMENT



PowerCorps_PHL Aesthetic Maintenance Program

- **Scope of Work**
  - Trash & Debris Removal
    - Organic Materials
    - Sediment
    - Construction Debris
    - Other (short dumping)
  - Hand -weeding
  - Collaborative projects
    - Skill transfer from PWD Staff
      - GSO Surface and Grounds Teams
      - Waterways Restoration

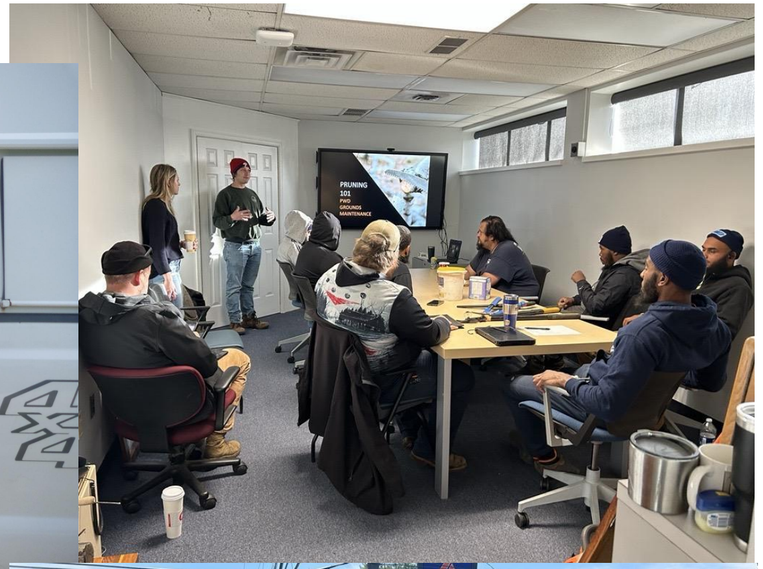
Apprenticeship Program

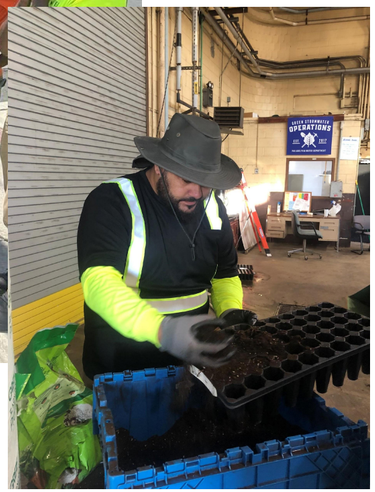
12-24 months

Staff Trainings & Skill Development

CWC CENTER FOR WATERSHED PROTECTION

CLEAN WATER CERTIFICATE TRAINING PROGRAM





Investing in Staff to Build Skills

- Center for Watershed Protection Clean Water Certificate Program
- Surveying
- Inspections
- Pruning
- Structural Repairs
- Planting
- Plant Identification
- Mulching
- CityWorks
- Erosion Control
- Seeding
- Wetland Maintenance
- Hydrants
- Landscape Plans
- Pesticide Usage
- Plant Propagation

Grounds Maintenance Training Series

PHILADELPHIA WATER DEPARTMENT

Month	Focus Area	Topics Highlighted
January	Program Orientation	Maintenance Manual, CityWorks, HUB
February	Vegetation Management	Weed ID, Vegetation Cutbacks
March	Equipment & Field Skills	Survey, Small Engines, Chainsaws, Mowers
April	Planting Season Begins	Transplanting, Watering Techniques
May	Planting & Soil Science	Container Plants, Soil Basics
June	Water Management	Hydrant Reports, Irrigation
July	Advanced Plant ID	Native Plants, Biology, Taxonomy
September	Seeding	Turfgrass & Seeding Techniques
October	Mulching & Beds	Bed Preparation
November	Structural Maintenance	Concrete, Pruning, Snow Ops
December	Specialized Topics	Erosion, Pesticide License, Wetlands

NEW FALL 2024 Plant Propagation Team

Started **seedlings** for 5 GSI plant species
Splitting & **storing** 3 more species
Growing 15 vegetable species for a staff garden

LMS Training Series

PHILADELPHIA WATER DEPARTMENT

PWD-GSO Plant ID Quiz 1

Chapter ▸ Question #1

Quiz Question Index

Question 10 of 10 (ID:940159)

Flag Question: ☐

Which tree's leaves are this?

Possible Answers:

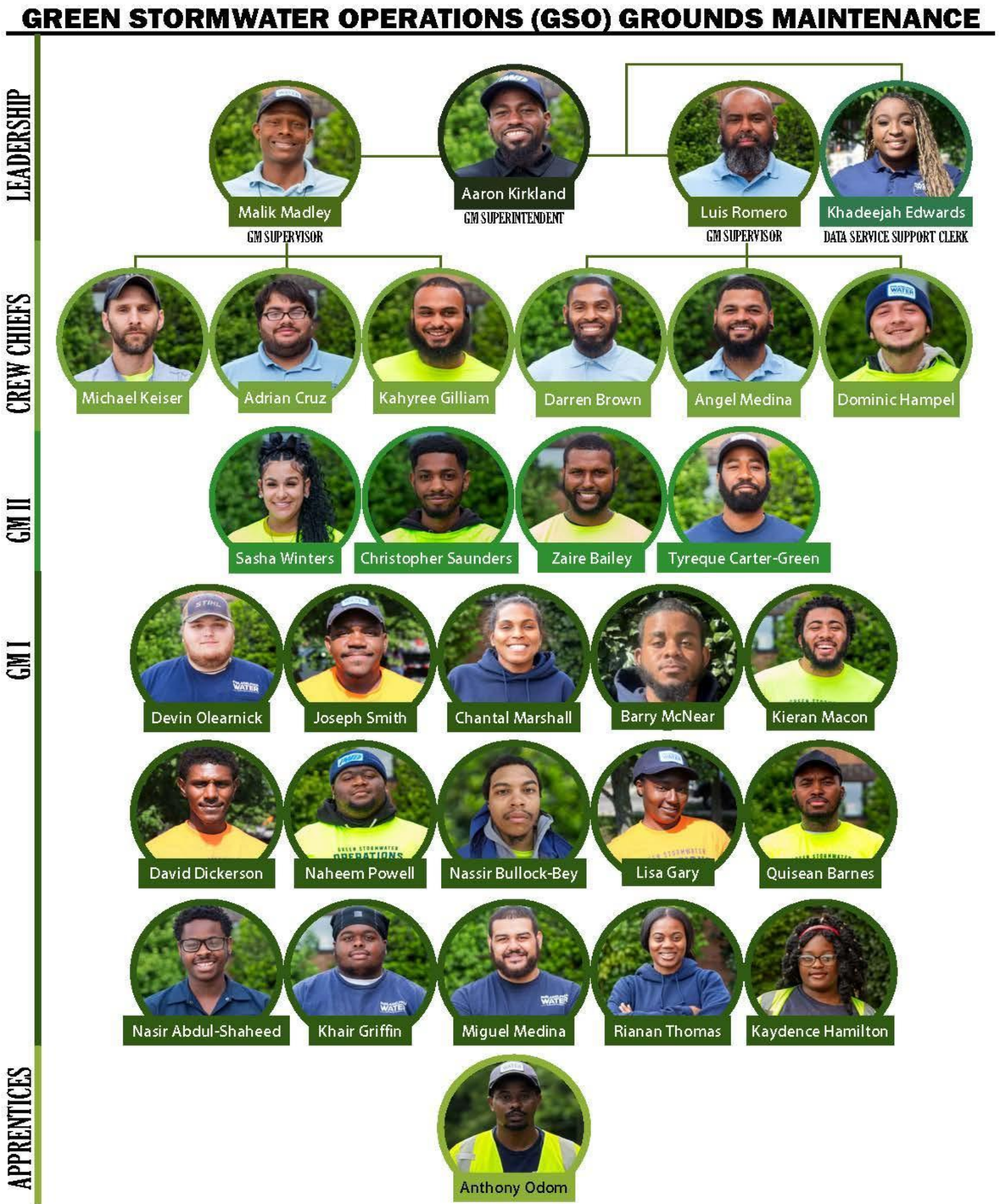
- ○ Yellowwood
- ◉ Japanese Tree Lilac
- ○ Kentucky Coffeetree

PWD-Test GSO Weed Course

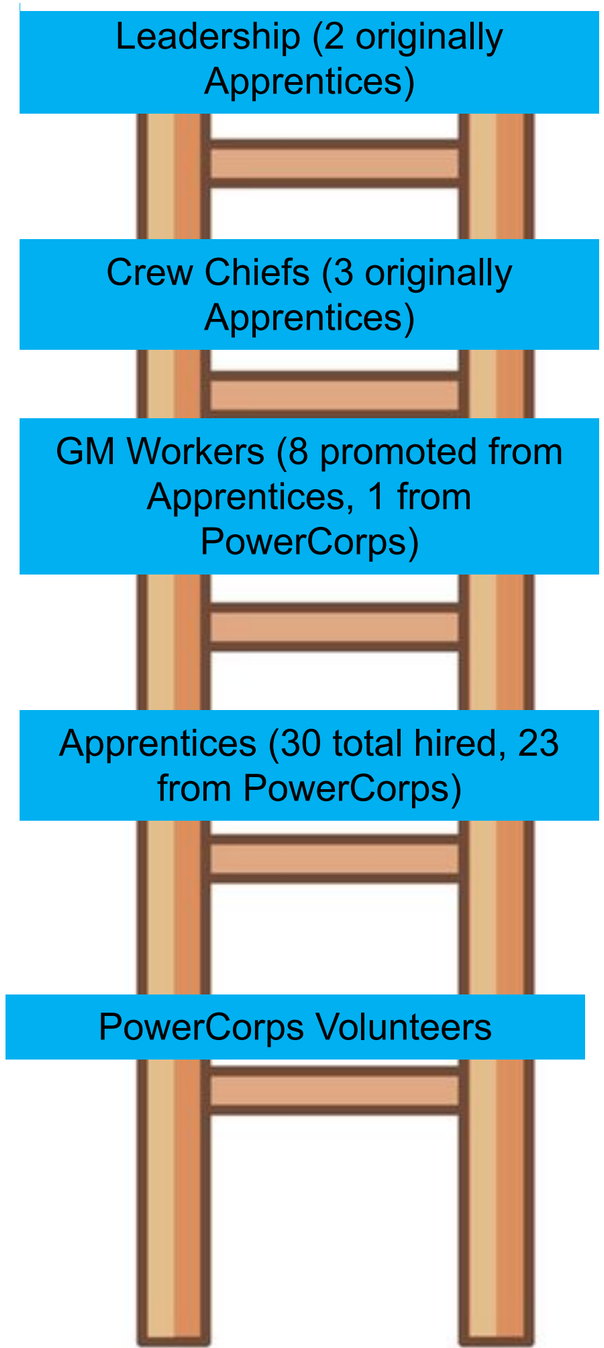
Glossary ▸ Glossary Activity

← Prev Next →

← Prev Next →



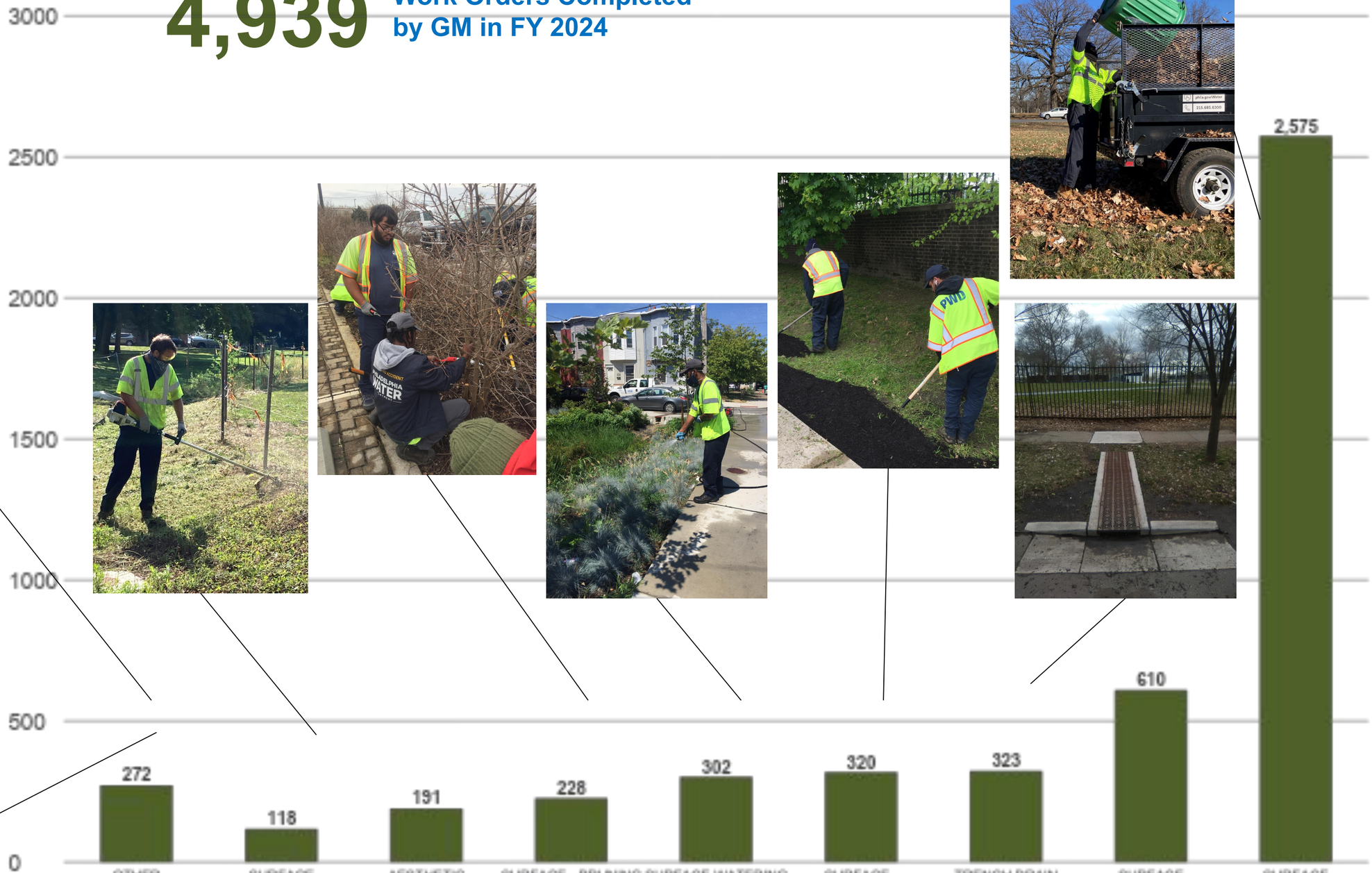
Career Ladder

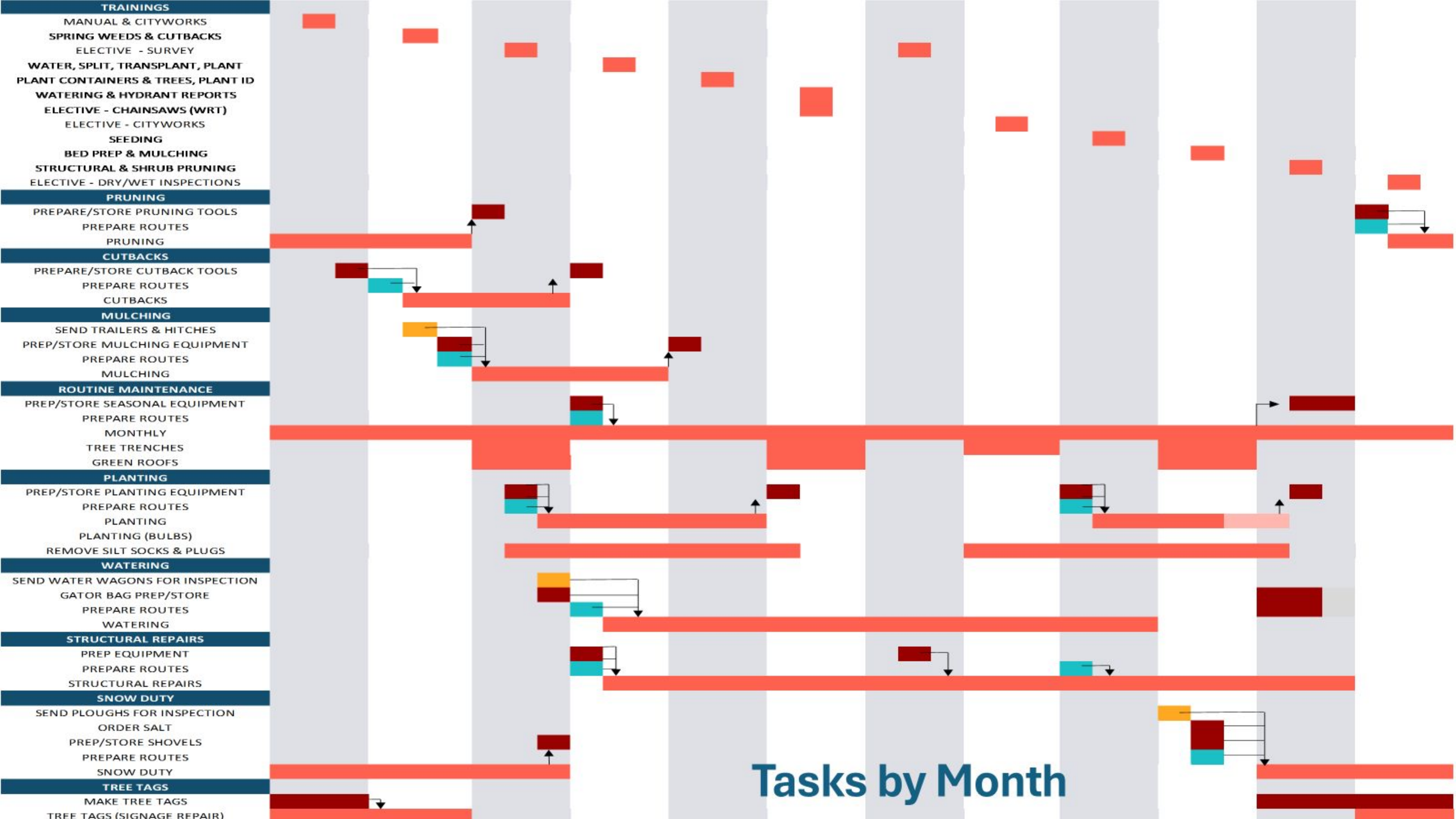


4,939 Work Orders Completed by GM in FY 2024

structural repairs

vegetation repairs




TRAININGS
MANUAL & CITYWORKS
SPRING WEEDS & CUTBACKS
ELECTIVE - SURVEY
WATER, SPLIT, TRANSPLANT, PLANT
PLANT CONTAINERS & TREES, PLANT ID
WATERING & HYDRANT REPORTS
ELECTIVE - CHAINSAWS (WRT)
ELECTIVE - CITYWORKS
SEEDING
BED PREP & MULCHING
STRUCTURAL & SHRUB PRUNING
ELECTIVE - DRY/WET INSPECTIONS
PRUNING
PREPARE/STORE PRUNING TOOLS
PREPARE ROUTES
PRUNING
CUTBACKS
PREPARE/STORE CUTBACK TOOLS
PREPARE ROUTES
CUTBACKS
MULCHING
SEND TRAILERS & HITCHES
PREP/STORE MULCHING EQUIPMENT
PREPARE ROUTES
MULCHING
ROUTINE MAINTENANCE
PREP/STORE SEASONAL EQUIPMENT
PREPARE ROUTES
MONTHLY
TREE TRENCHES
GREEN ROOFS
PLANTING
PREP/STORE PLANTING EQUIPMENT
PREPARE ROUTES
PLANTING
PLANTING (BULBS)
REMOVE SILT SOCKS & PLUGS
WATERING
SEND WATER WAGONS FOR INSPECTION
GATOR BAG PREP/STORE
PREPARE ROUTES
WATERING
STRUCTURAL REPAIRS
PREP EQUIPMENT
PREPARE ROUTES
STRUCTURAL REPAIRS
SNOW DUTY
SEND PLOUGHS FOR INSPECTION
ORDER SALT
PREP/STORE SHOVELS
PREPARE ROUTES
SNOW DUTY
TREE TAGS
MAKE TREE TAGS
TREE TAGS (SIGNAGE REPAIR)
Tasks by Month

GREEN INDUSTRY PROFESSIONALS

Key Take-Aways

Intentional Growth of GSO

- Rooted in internal skill-building and apprenticeship development
- 40% of SMPs now maintained by in-house staff
- Community ambassadors bring lived experience and pride to the work

PowerCorpsPHL as a Workforce Engine

- Serves as a buffer and foundation of the green jobs pipeline
- 35+ hires through partnerships, many now in leadership
- Apprenticeship model provides real advancement with testimonies

Scaling for the Future

- Growth paced to match onboarding and logistics capacity
- New facility will require expanded mentorship and support systems
- Long-term success depends on deepening community hiring and partnerships

THANK YOU!

Aaron.Kirkland@phila.gov

Community Based Green Infrastructure

Milwaukee Metropolitan Sewerage District

GREEN INFRASTRUCTURE LEADERSHIP EXCHANGE

MMSD

PARTNERS FOR A CLEANER ENVIRONMENT

FRESH COAST GUARDIANS

Milwaukee Metropolitan Sewerage District

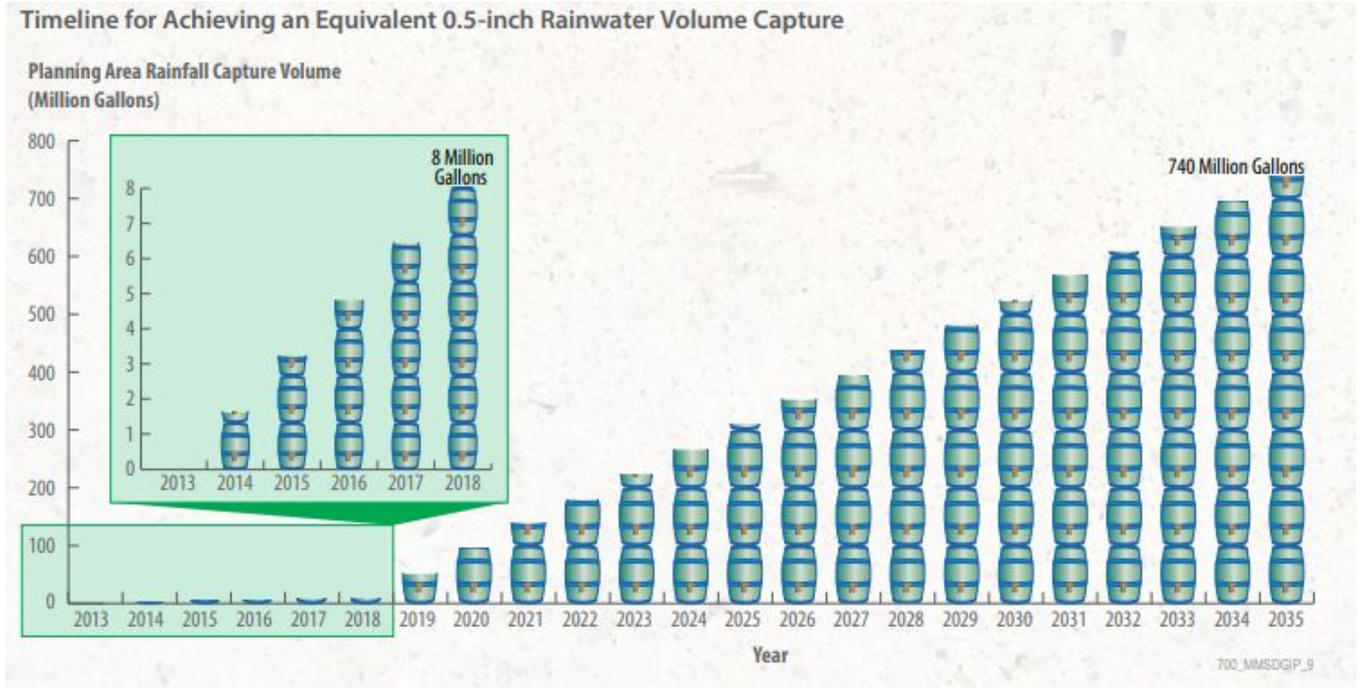
MMSD

PARTNERS FOR A CLEANER ENVIRONMENT

Envisions a healthier, cleaner, resilient region.

Need for Innovation / Why CBP3?

- Existing programs all reimbursement based
- Need to ramp up our implementation to meet goals
- Streamline programs
- Funding Gaps (RFAs, partial payments)
- Maintenance Gap
- Staffing Resources



Overview

Consultant oversees sourcing project, design, construction, and 5 years of vegetation establishment

	Fresh Coast Protection Partnership (Phase 1)	Fresh Coast Green Communities (Phases 2 & 3)
Contracted Partner	Corvias / CIS, LLC	Greenprint Partners
Contract Amount	$29.72 MD	$31.74 MD
Planned Total Gallons	11.61 MG	10.4 MG
Cost per Gallon	$2.36 (at risk sourcing, design + construction)	$2.48 (design + construction)
Payment	Fixed cost / Consultant paid after inspection & signed easement	Guaranteed Maximum Price (fixed & variable costs, pay actual cost per gallon)
Metrics	Private Property, Low to Moderate Income Areas, CSSA, Outside City of Milwaukee	CSSA, High SVI, High Imperviousness

MMSD
PARTNERS FOR A CLEANER ENVIRONMENT

Fresh Coast Protection Partnership

Key Stats

- **Launch:** March 2020
- **Contract:** $29.72M
- **Goal:** 11.5-million-gallon goal by 2025

2021-22 Project Master List

- 11 projects totaling 8.85 MG in volume capture
- 1 Project construction complete
- 5 Projects in construction

2022-23 Group B

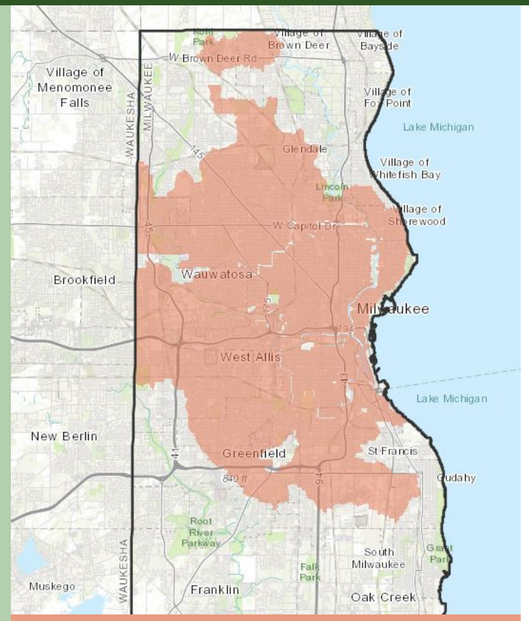
- 12 projects totaling 3.35 MG in volume capture

Fresh Coast Green Communities

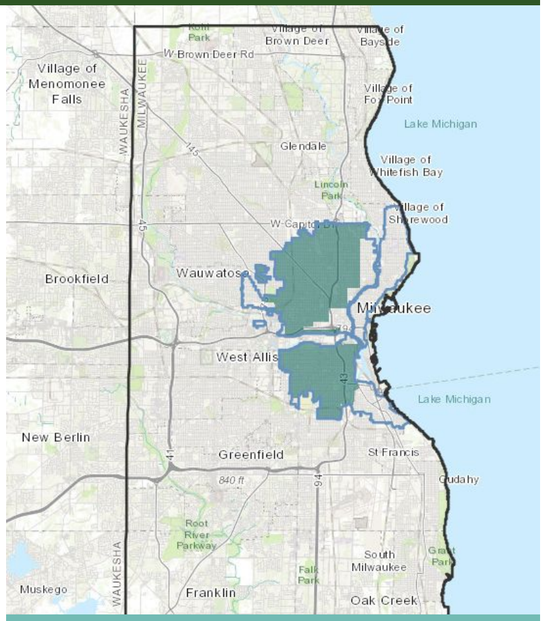
Portfolio Metrics

PHASE 2	Contract Goals	Actual
Price	≤ $3/gal	$2.87/gal
Total Gallons Managed (GM)	6M to 8M	6M
Portfolio Metrics		
% Gallons in High Impervious Area	50% (+/- 10%)	60%
% Gallons in High SVI + CSSA	50% (+/- 10%)	40%

PHASE 3	Contract Goals	Actual
Price	≤ $3/gal	$2.12/gal
Total Gallons Managed (GM)	3M to 4M	4.4M
Portfolio Metrics (projects must achieve 2 out of 3 metrics below)		
% Gallons in High Impervious Area	100%	
% Gallons in High SVI	100%	
% Gallons in CSSA	4%	



High Impervious Area (>40%)



Area of High SVI within CSSA (>0.75)

- **90%** of projects are in areas of high SVI
- **100%** of gallons/projects are in a high impervious area
- **71%** of projects are the in CSSA
- **53%** S/W/MBE utilization on construction contracts

Fixed Price - FCPP

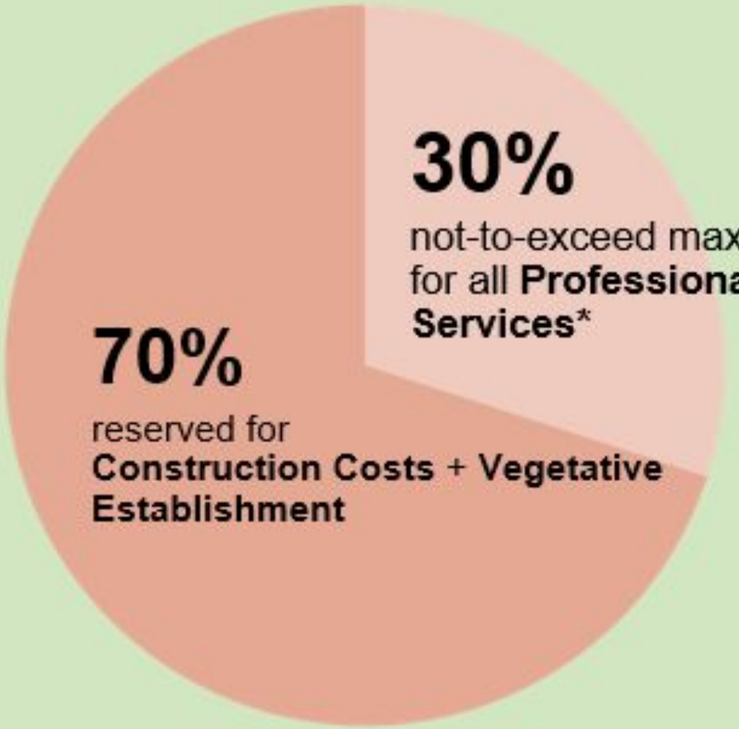
- **Cost Certainty:** MMSD knows exactly what they will pay per gallon
- **Incentivized Delivery:** CIS is only paid once projects are certified and deliver verified performance outcomes
- **Design + Build at Risk:** Transfers financial and delivery risk from MMSD to CIS—CIS must deliver functional, certified GSI before payment
- **Accountability Through Certification:** Independent verification of performance ensures transparency, quality control, and environmental benefit.

Guaranteed Maximum Price - FCGC

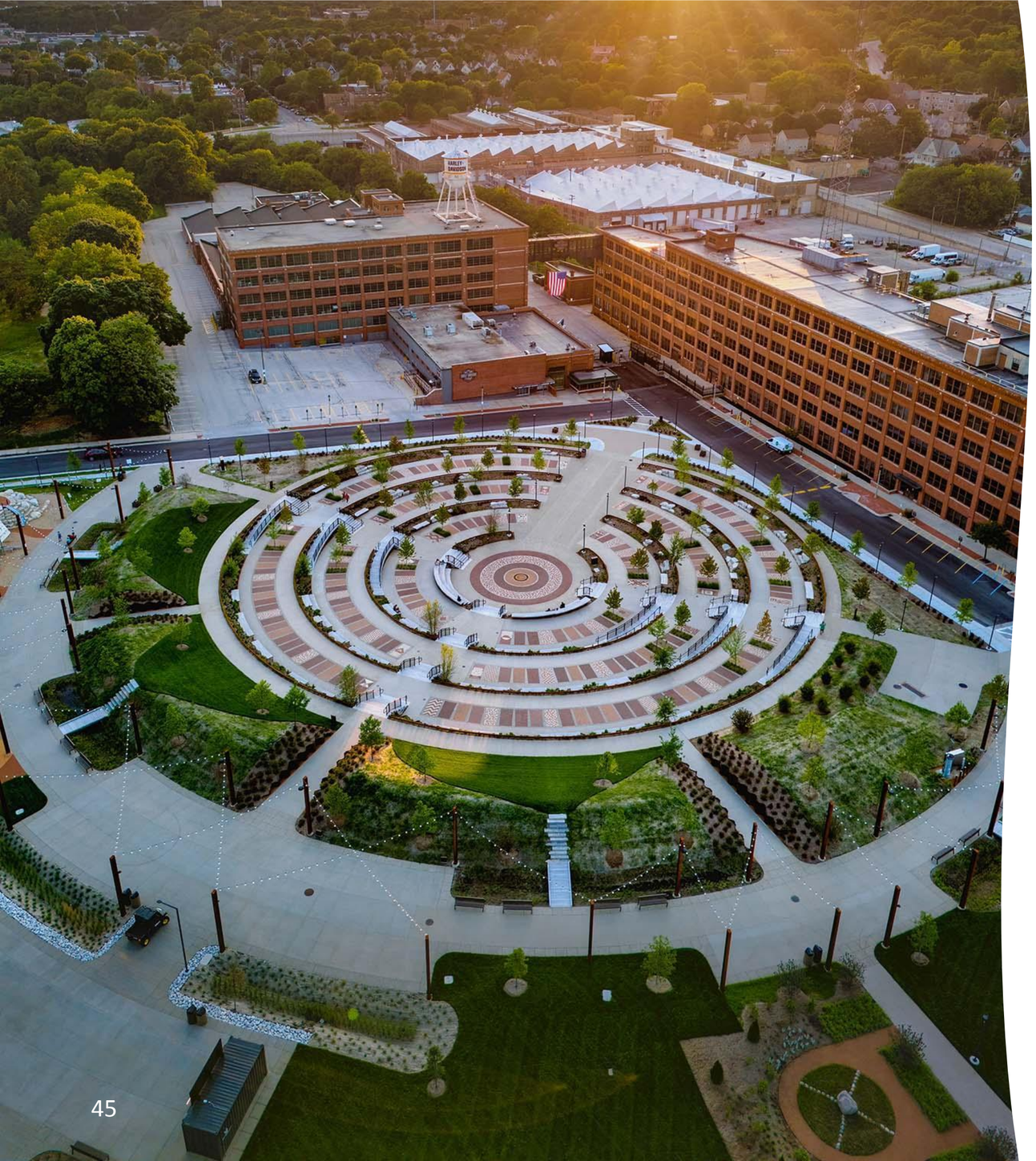
Project Phase	Design Engineering + Construction		Maintenance (5 years)
Stormwater requirements	Meet	Exceed	
Cost Reimbursement–Competitive Bid	50%	100%	100%
Cost Reimbursement–Non-Competitive Bid	Negotiated price per gallon managed		100%

GMP Structure

A Program-Level GMP in the amount of the total program budget



*PM, origination, design, construction bidding + mgmt



Davidson Park (Harley-Davidson) - FCPP

- Transformed parking lot into model inner city green space
- CIS financed GI upfront
- 232,279 gallons captured
- $20M overall project value
- Bioswales, permeable paving, native plantings

Orthopaedic Hospital of Wisconsin - FCGC

- **Green Infrastructure**
  - Stormwater Trees
  - Native Plantings
  - Bioretention Basin
- **Gallons Managed**
  - 255,667 gallons
- **Program Metrics**
  - High SVI: 0.61
  - High Impervious Area: 47%
  - Located within the SSSA
- **Schedule**
  - Construction Start Date: July 2024

Lisa Sasso
Senior Project Planner
Lsasso@mmsd.com

FRESH COAST GUARDIANS

MMSD
PARTNERS FOR A CLEANER ENVIRONMENT

GREEN INFRASTRUCTURE LEADERSHIP EXCHANGE

Thank you for the privilege of your time and attention!

Barbara Hopkins, Exec. Dir.
Green Infrastructure Leadership Exchange
barbara@giexchange.org

Amanda Barnett, Senior Planner & Liaison
Seattle Public Utilities &
Seattle Parks & Recreation
amanda.barnett@seattle.gov

Aaron Kirkland, Superintendent,
Green Stormwater Operations
Philadelphia Water Department
aaron.kirkland@phila.gov

Lisa Sasso, Senior Project Planner
Milwaukee Metropolitan Sewerage District
lsasso@mmsd.org

Additional Resources

Community Based Public Private Partnerships (CBP3s)
and Alternative Market-Based Tools for Integrated Stormwater Infrastructure

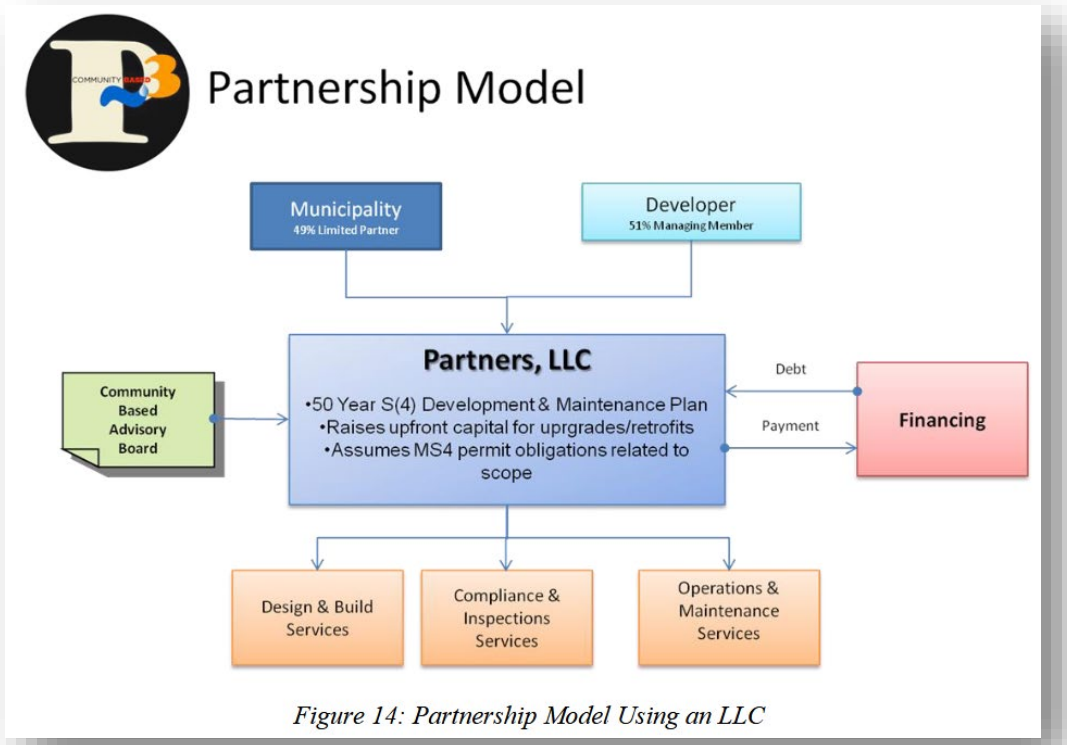
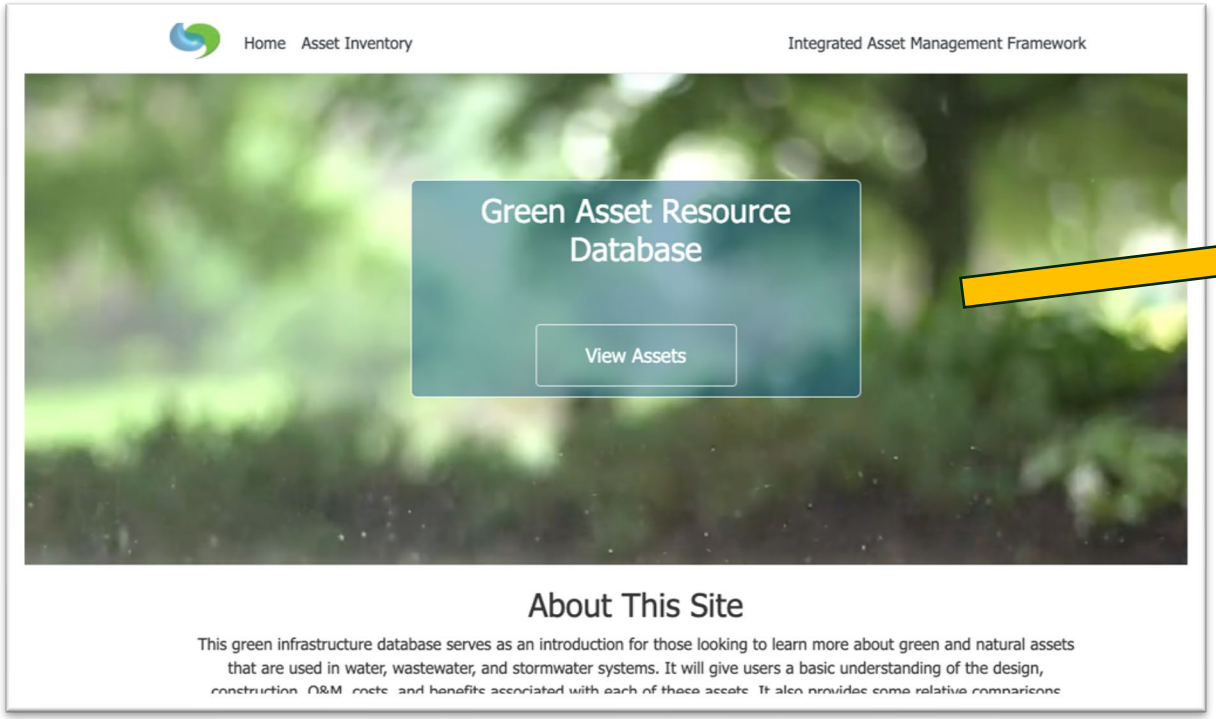


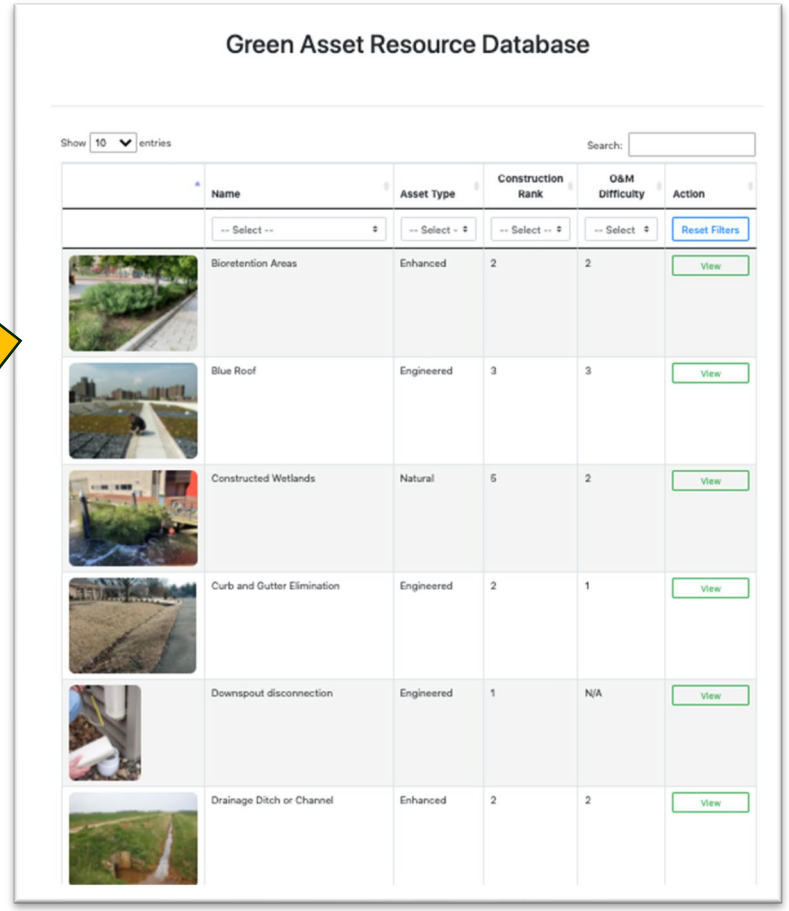
Figure 14: Partnership Model Using an LLC

https://www.epa.gov/sites/default/files/2015-12/documents/gi_cb_p3_guide_epa_r3_final_042115_508.pdf

EFCN
environmental finance center network

Integrated Asset Management Framework & Green Asset Resource Database





https://swefcapps.unm.edu/gardb

EFCN
environmental finance center network

Question & Answer Session

Green Infrastructure Webinar Series

Join us for this 10-part webinar series focused on the financial, managerial, and technical aspects of green infrastructure. Experienced practitioners, policy and funding experts, as well as academics, will discuss the opportunities and challenges facing the implementation of green infrastructure. These informative sessions will be offered quarterly, from April 2024 to July 2026.

Series Host: **Shannon Pepper,** Research Scientist, *Southwest Environmental Finance Center*

Green Infrastructure 101 *April 18, 2024 | 12:00-1:00 EDT*	Watch Here
Equitable Green Infrastructure in a Changing Climate *July 25, 2024 | 12:00-1:15 ET*	Register Now
Navigating the Green Infrastructure Policy Landscape *October 10, 2024 | 12:00-1:15 ET*	Register Now
Asset Management for Green Infrastructure *January 23, 2025 | 12:00-1:15 ET*	Register Now
Funding Green Infrastructure *April 24, 2025 | 12:00-1:15 ET*	Register Now
Power of Partnerships in Green Infrastructure *July 17, 2025 | 12:00-1:15 ET*	*Registration TBA*
Building a Green Infrastructure Workforce *October 16, 2025 | 12:00-1:15 ET*	*Registration TBA*
Green Infrastructure Frameworks for Environmental Justice *January 22, 2026 | 12:00-1:15 ET*	*Registration TBA*
Source Water Protection & Watershed Planning in the Face of Wildfires *April 16, 2026 | 12:00-1:15 ET*	*Registration TBA*
Bridging the Gap: Integrating Land & Water Planning for Sustainable Futures *July 16, 2026 | 12:00-1:15 ET*	*Registration TBA*

SOUTHWEST ENVIRONMENTAL FINANCE CENTER

EFCN environmental finance center network

https://efcnetwork.org/training-events

Please fill out the survey for this webinar!

Thanks for attending!

Next webinar in our Green Infrastructure Series:

Building a Workforce for Green Infrastructure Maintenance

October 16, 2025

Shannon Sloane Pepper
Webinar Series Host
spepper@unm.edu

SOUTHWEST ENVIRONMENTAL FINANCE CENTER

EFCN
environmental finance center network