

## **Introduction to Asset Management**

June 25 - 26 | Cambridge, Ohio

<u>www.southwestefc.unm.edu</u> <u>www.efcnetwork.org</u>

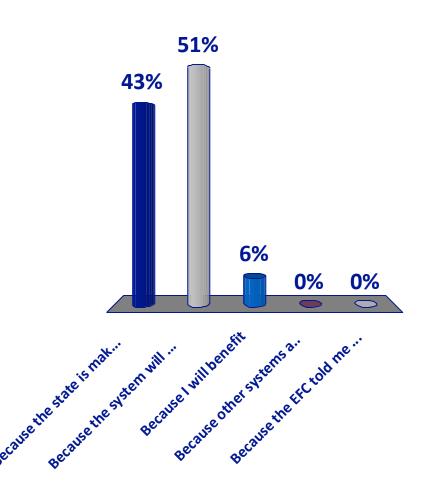






# Why Should I Do Asset Management?

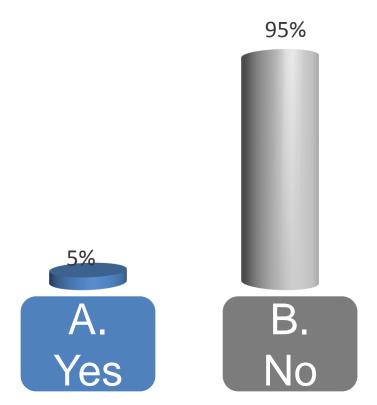
- A. Because the state is making me
- B. Because the system will benefit
- C. Because I will benefit
- D. Because other systems are doing it and I want to be like everyone else
- E. Because the EFC told me I should



Do you have all of the money you need to pay for all the staff you need, all the O&M you want to do, replace all the assets you would like,

provide all the service you want to your

customers?

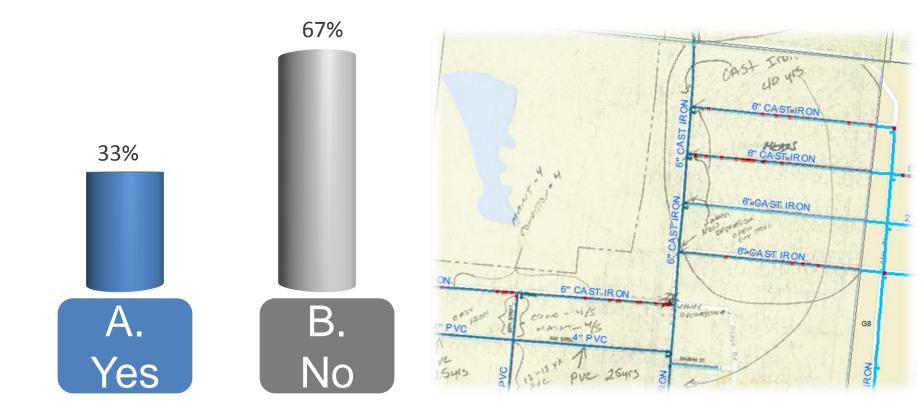




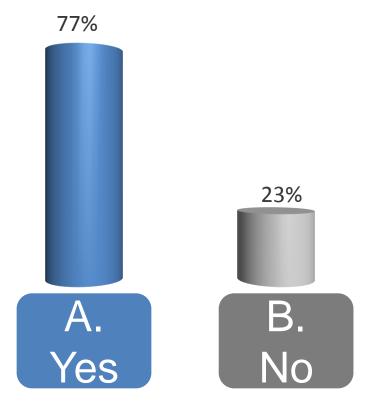




Do you know where all your assets are? Do you know what condition they're in? Do you know how much longer they will last?

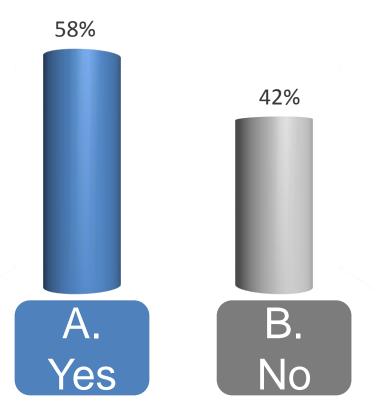


Do you know what your customers want your assets to do? Do you manage your assets to meet this level of service?





If you have a set budget for asset replacement, do you know which assets are the most critical to replace? Do you have a data driven process to decide? Do you use asset criticality in making this decision?





If the answer to these questions is any of the following:

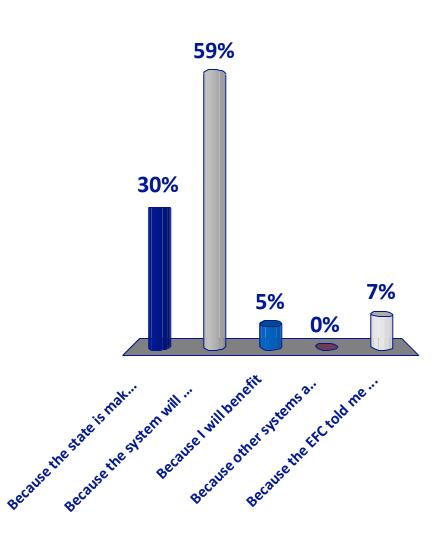
No, I don't have all the money I need No, I don't know where all my assets are No, I'm not really sure what my customers want No, I'm not sure which assets are the most important to replace

### Asset Management is designed for you



# Why Should I Do Asset Management?

- A. Because the state is making me
- B. Because the system will benefit
- C. Because I will benefit
- D. Because other systems are doing it and I want to be like everyone else
- E. Because the EFC told me I should



Did your answer change from the first time I asked? If not, we'll be asking again at the end!

My goal is to win you over!!!!



#### **ASSETS**

What assets do you manage, where are they, what condition are they in, what is their useful life, how much are they worth, and what is their energy use?

#### **CRITICALITY**

What is the overall business risk based on probability and consequence of asset failure? Is there redundancy to reduce risk?

#### **FUNDING**

Do you have funding sources to provide the capital you need for O&M, capital replacement and energy efficiency improvement?



#### **SERVICE LEVEL**

What level of service do you want to provide for your customers? How will you measure performance?

#### LIFE CYCLE

Is there a strategic plan for operating and maintaining system assets? Is a process, based on risk, in place to determine when to repair, rehabilitate or replace assets? Are you considering energy efficiency?

## **One View of Asset Management**

#### **Asset Management – The Way it Fits Together**

#### **ASSETS**

What assets do you manage, where are they, what condition are they in, what is their useful life, how much are they worth, and what is their energy use?

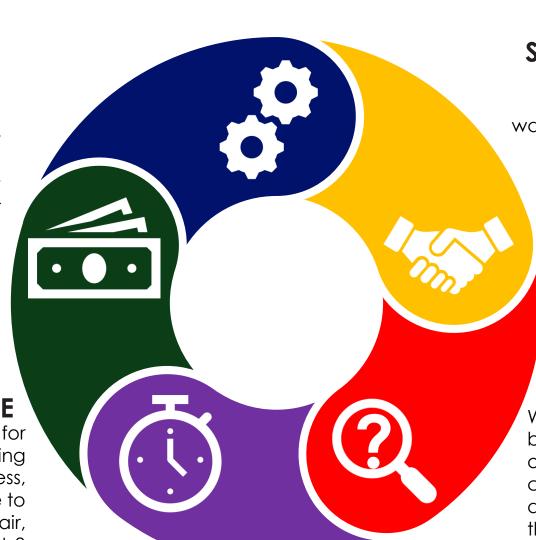
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Are you considering energy



#### **SERVICE LEVEL**

What level of service do you want to provide for your customers?

How will you measure performance?

#### **CRITICALITY**

What is the overall business risk based on probability and consequence of asset failure? Is there redundancy to reduce risk?

### **How do you define Asset Management?**

Asset Management is maintaining a desired level of service (what you want your assets to provide) at the lowest life cycle cost (best appropriate cost)

Basically, it's just helping you spend your limited dollars in the best way possible to keep your customers happy and to be a good steward of the system itself



## Work Efficiency



Reduce field time: Don't have to look for assets

Know where spare parts are and have the right parts

Know which O&M tasks to do and when (and which ones not to do)



#### Improved Emergency Response

Knowing where assets are located allows for a quicker response and quicker resolution of the problem









**Dealing with Natural Disasters** 

#### **Enhanced Communications**

Customer communications improved



Rates

Greater Acceptance of Rates

# **Improved CIP Process**



## **Financial Benefits: Accessing Funding**



Financial Benefits Phasing Projects



Financial Benefits: Investing Incrementally



## Transferring Knowledge - Big



Who Can Asset Management Benefit?



Governing Body





Operations and Management Staff

# Asset Management is a Journey not a Destination

# Asset Management is a Thought Process not a Computer Program

# Asset Management is not the same as Managing Assets

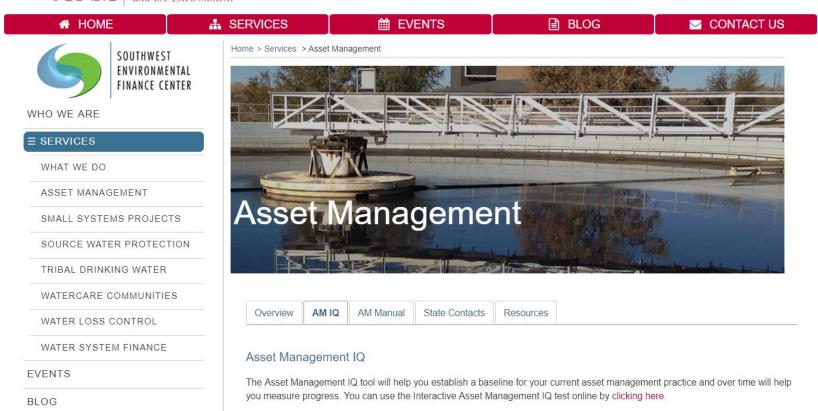
# **Assess Your Baseline or Starting Point**

# **AM IQ**

https://southwestefc.unm.edu/ AssetManagementIQ

#### http://southwestefc.unm.edu/









An Asset Management IQ Test is presented here in order to help you review the concepts of the various core components of Asset Management. Both the test and a scoring table are also available as a <u>printable pdf</u>, which may be copied for use by multiple personnel within your utility.

In the web version of the test, clicking on a choice will automatically enter the number of points for that option and keep track of the score for each section of the Asset Management IQ as well as the total cumulative score. If a new answer is selected, the new choice and the new points will appear and the old points will be removed.

If the user completes the entire Asset Management IQ tool (all 30 questions) before starting Asset Management, it will provide a baseline evaluation at the beginning of Asset Management. Comparing the scores of each of the six sections will show which areas have the biggest gaps in terms of Asset Management activities. These scores may provide information about where efforts should be focused. You may wish to start with areas that are the weakest, offering a large improvement with a little effort, or with areas that are strong, which would offer a chance to get started in a familiar area.

As the utility progresses, the Asset Management IQ can be repeated and the scores compared to previous scores. At a minimum, you may wish to repeat the Asset Management IQ every year.

It should be noted that a total score of 150 would represent best practice in all areas of Asset Management. Not all utilities will be interested in achieving this goal. The utility should set its own target levels. The tool is meant to help utilities gauge their progress over time.

Front Section 1 Section 2 Section 3 Section 4 Section 5 Section 6

Results

DDEV/ 1 2 2 A E C 7 0 NEVT

#### Asset Management IQ Section I

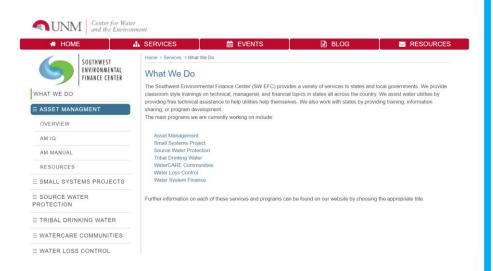
A. Is Asset Management terminology understood throughout the organization? (Click on the answer that most accurately describes your situation.)

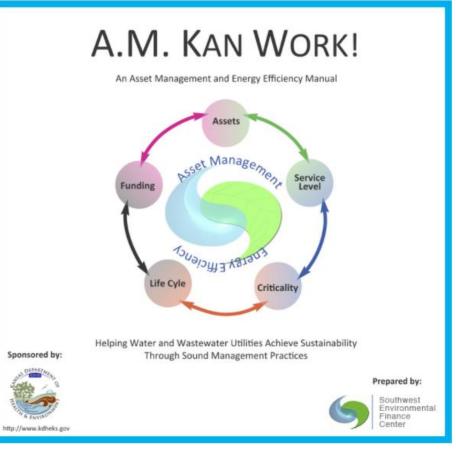
(Cick of the answer that most accurately describes your situation.)	
0	No one within the organization understands terminology nor has any knowledge of Asset Management concepts. (0 points)
	One person within organization understands Asset Management concepts and terminology. (1 point)
	Less than 50% of the organization's personnel (a few key people within the organization) understand Asset Management concepts and terminology. (2 points)
	More than 50% of the organization's personnel understand Asset Management concepts and terminology. (3 points)
	All <sup>1</sup> of the organization's personnel understand Asset Management concepts and terminology. (4 points)
	Throughout the entire organization personnel would be able to state what Asset Management is and understand Asset Management concepts and terminology. (5 points)

<sup>1</sup>All refers to greater than 90% of the organization's personnel.

http://southwestefc.unm.edu/asset-

management-manual/ Resources to Help!!



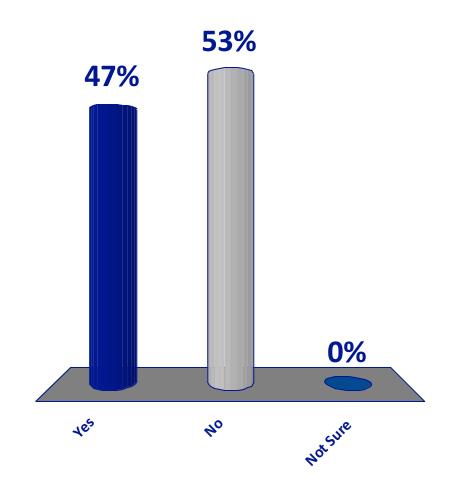


# Have you ever been to asset management training before?

A. Yes

B. No

C. Not Sure

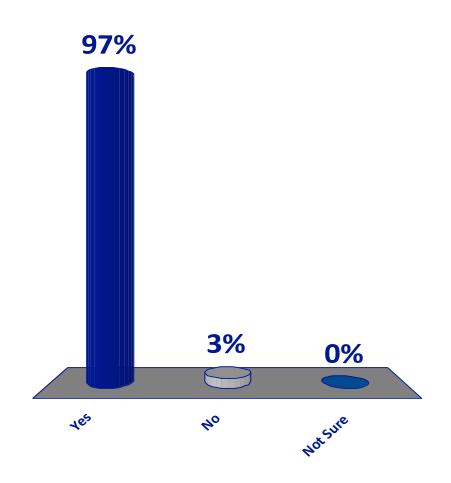


# Have you begun any activities that you would deem asset management?

A. Yes

B. No

C. Not Sure





# **Asset Inventories** and Maps

Techniques, Tools, and Examples

#### **Current State of the Assets**





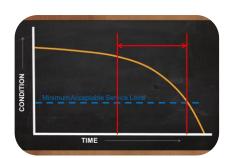
What do you own?



Where is it located?



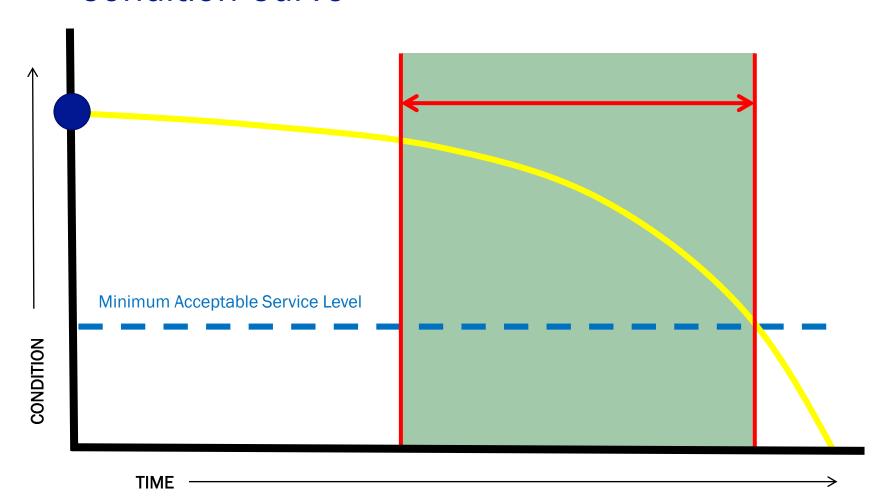
What condition are they in?

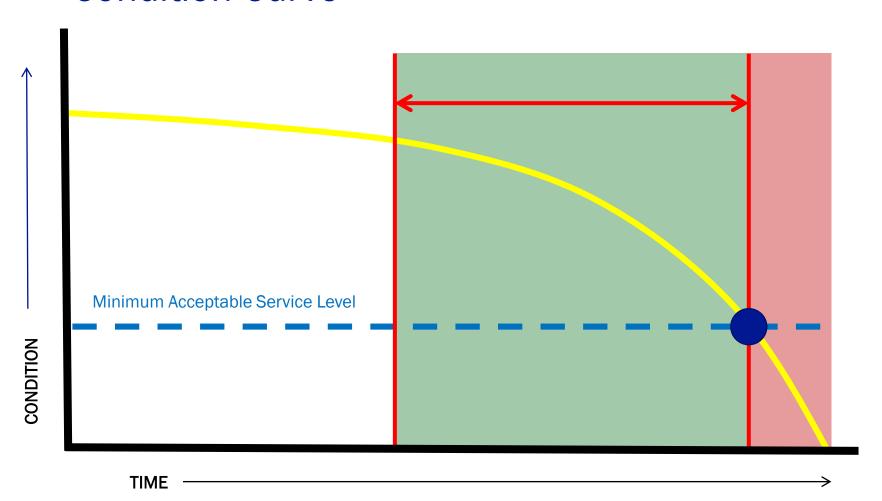


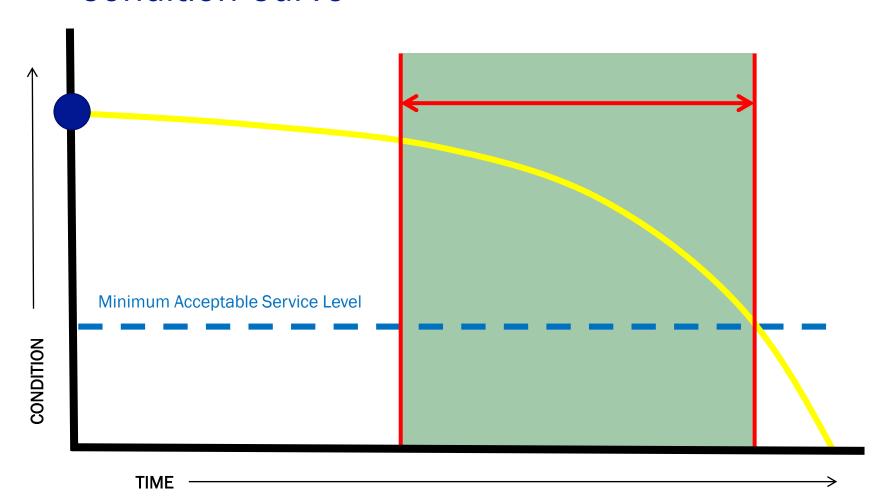
What is the remaining useful life?

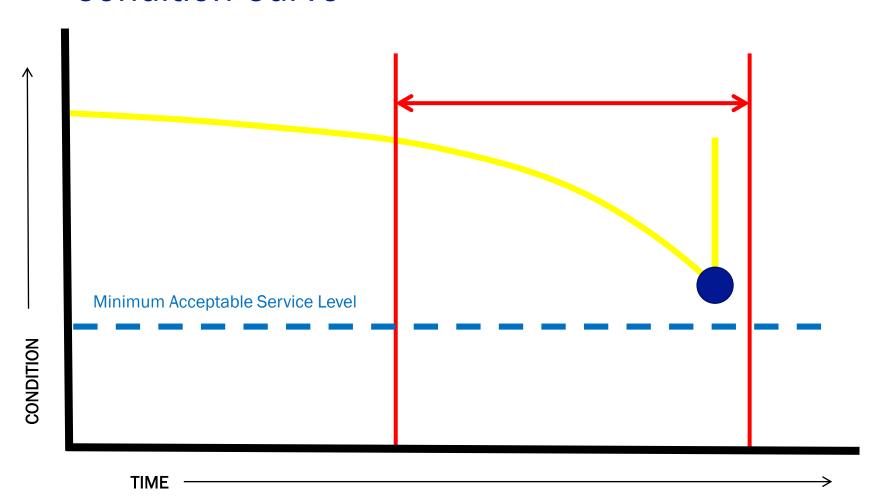


What is the replacement value

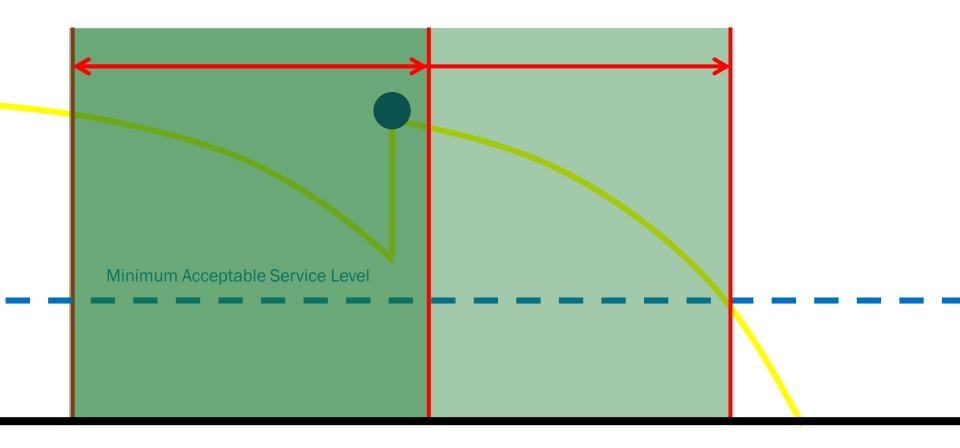






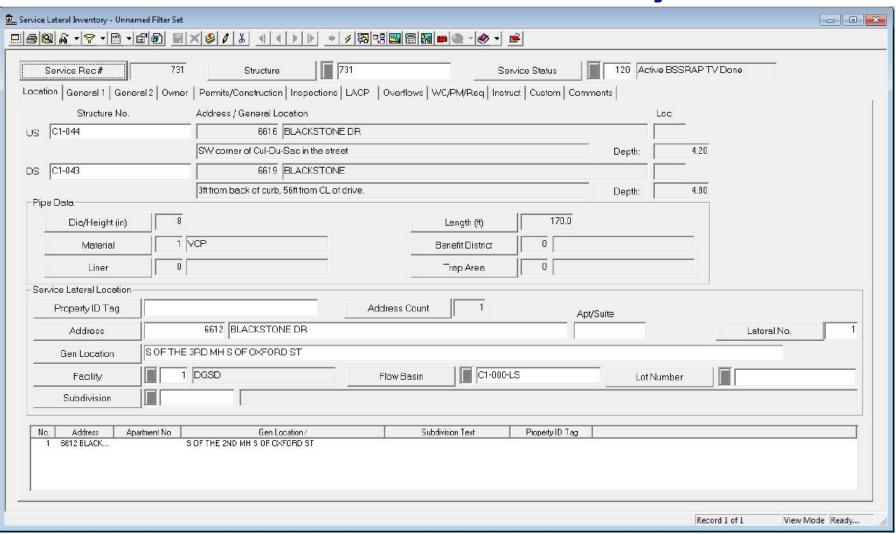


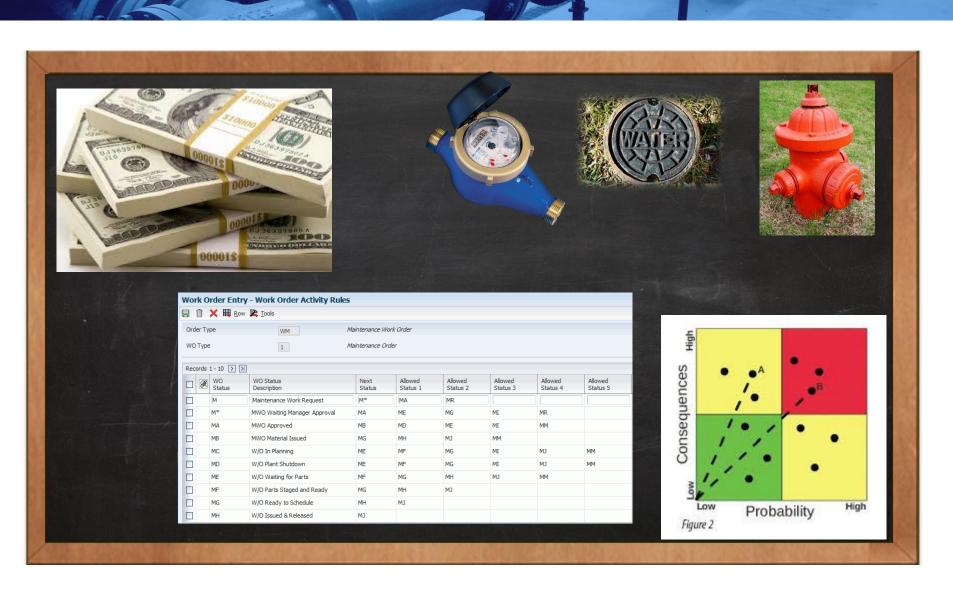
## **Condition Curve**



TIME

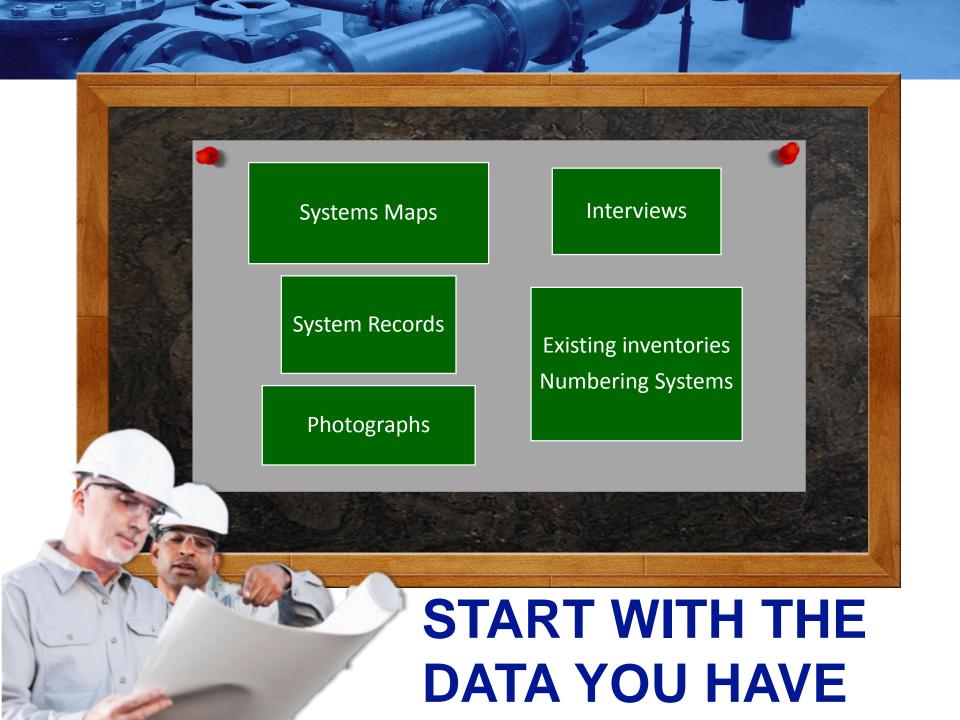
# You need an Asset Inventory



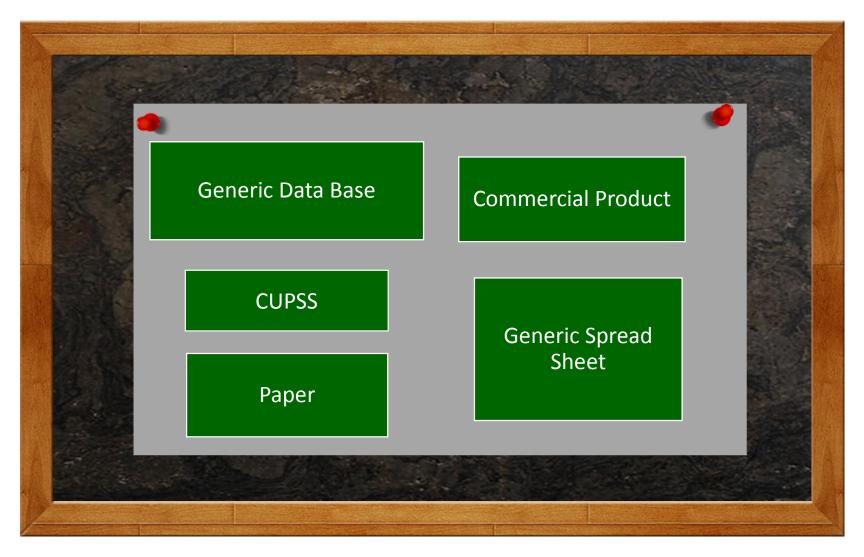


### WHAT ASSETS DO YOU WANT TO TRACK?





## LOTS OF WAYS TO STORE DATA



### **Tools Available**

Reference Guide for Asset Management Inventory and Risk Analysis

Inventory							
Necessary Data	Optional Data						
<ul> <li>Asset size - diameter and/or flow rate</li> <li>Asset location</li> <li>Installation date</li> <li>Condition - Visible inspection, then update as needed with Maintenance history, age</li> <li>Useful life (varies with type, if unknown an estimate is 50 years)</li> </ul>	<ul> <li>Model number</li> <li>Supplier name &amp; phone</li> <li>Under warranty</li> <li>Warranty expiration date</li> <li>Manufacturer</li> <li>Manufacturer's recommended O&amp;M</li> <li>Maintenance records: last date hydrant was flushed or exercised</li> <li>Operational</li> <li>Color (if useful)</li> <li>Were design specifications followed?</li> <li>Asset use</li> </ul>						

Provides you with information on what you may want to include in your inventory and where you can look for such data

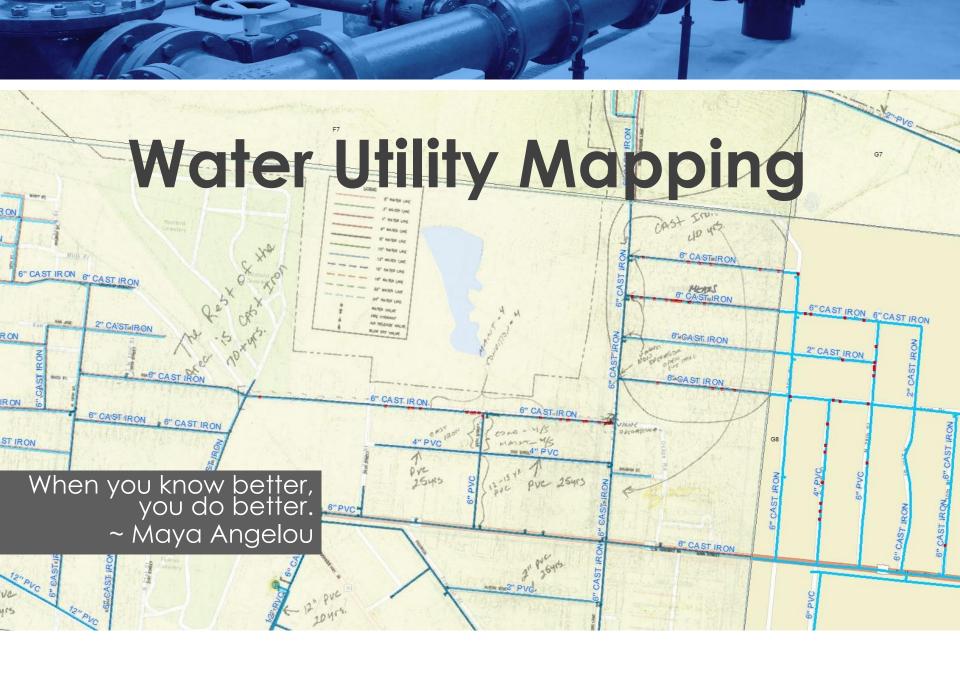
http://southwestefc.unm.edu/asset-management/

## **Tools Available**

### **Inventory Spreadsheet**

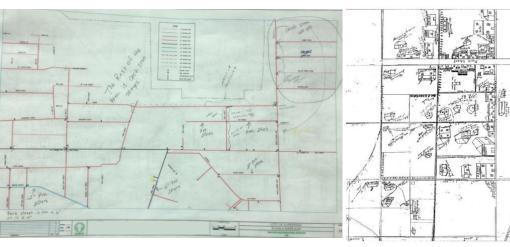
4	А	В	С	D	E	F	G	Н	1	J	K	L
1	System Name											
- 1	Current Year	2018										
3												
4 5	ID Number	Asset Class or Category	Sub Asset Class or Sub Category	Asset Name	Туре	Size	Length (if Pipe)	Operational Status (A = Active, I = Inactive, N = Non- Operational, S= standby/spare)	Manufacture r	Model Number	Serial Number	Supplier Name
7												
8	3		9 9		9 3	- 33					S: :	
Ö	X		X		S 75	6	15	9				
9			2 9		2 ×		100	8				
11	3		8 8		8 8	(6)	3	8	13		2: :3	
12					2 12	- 37		*			5	
12 13												

http://southwestefc.unm.edu/asset-management/











# ALL TYPES OF MAPS CAN BE USEFUL.

# Which assets would be helpful on a map? Start with things that will help you the most.



You most likely have a lot more data to lot more data to start with than start with than you think you do

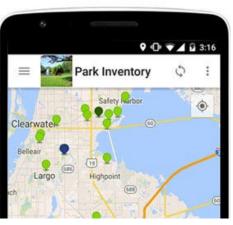




## **Equipment & Software: How to choose**



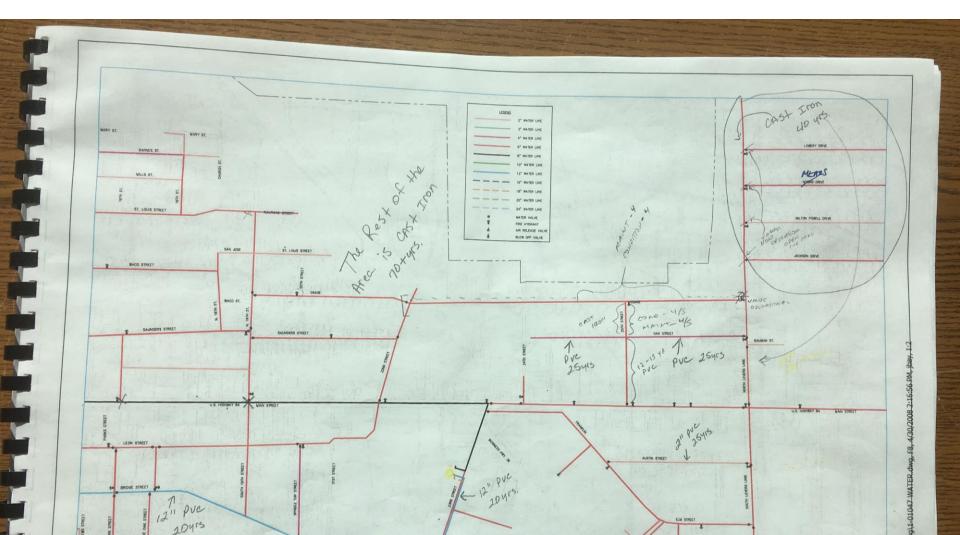




## MAPPING IS ABOUT PROCESS

#### MAKE MAPS, USE THEM & IMPROVE THEM Use your maps, improve them and **PLAN** keep them current. A tool that isn't Decide what you used is worthless. want to collect. what tools and software you need, and what time frame you're **PROOF DATA** working in. Review your data. Does it make sense? Are there conflicts? COLLECT Go out and get your data: **COMBINE SOURCES** location info, office info, other info Pull together useful data from other available sources.

# An Example of Creating a Map format: A physical map book



## Data in another format: Excel

A	A	В	С	WATER & SEW	E	F	G	Н	1
1									
2	WA/SE	DATE	TIME	ADDRESS	USER	CALLED	NOTES	UPDATES	WORK TICKET#
3	WA	2/9/2016	10:38AM	OLD HILLSIDE NURSING HOME	ВН	RM	FIRE HYDRANT RUNNING	CREW WORKING ON LINE PER RM @ 10:50AM	48674
4	STREET	2/9/2016	11:24AM	1008 PLEASANT	DD	RM	LEAK IN THE STREET	FIXED	48642
5	SE	2/10/2016	10:00AM	400 FINNIMORE	ВН	RM	SEWER BACKED UP AT STREET	UNCLOGGED	48683
6	WA	2/10/2016	10:00AM	3502 RIVER ROAD	ВН	RM	A CAR HIT THE FIRE HYDRANT	FIXED DA/CN 2-22-16	48644
7	WA	2/10/2016	10:00AM	CORNER OR 22ND AND WACO	ВН	RM	LEAK FILLING UP CULVERT		
8	SE	2/10/2016	10:36AM	2015 WACO STREET	DD	RM	RAW SEWER SHOOTING UP IN AIR FROM CLEAN OUT	UNCLOGGED	48684
9	WA	2/10/2016	3:15PM	1105 S LOVERS LANE	вн	RM		FIXED	48647
10	WA	2/10/2016	3:30PM	206 FIELDSTONE	DD	RM	LEAK-METER WAS RUN OVER BROKE CUTOFF	FIXED	48648
11	WA	2/10/2016	3:32PM	119 N 28 ST	вн	RM	LEAK @ METER	FIXD	48649
12	WA	2/10/2016	3:57PM	119 N 28 ST	вн	RM	CUSTOMER CALLED AGAIN AND SAID METER LEAK WAS VERY LARGE. CALLED RODNEY TO LET HIM KNOW	FIXED	48649
13	WA	2/11/2016	9:00AM	28TH AND MEARS	вн	RM	WATER SHOOTING OUT OF MANHOLE	FIXED	48687
14	WA	2/11/2016	9:00AM	BLESSINGS BUILDING	ВН	RM	WATER LEAK BEHIND BUILDING	FIXED	48671
					The state of the s	4	CALLED LAST NIGHT AT 8 AND THEY	THE RESERVE OF THE PROPERTY OF	

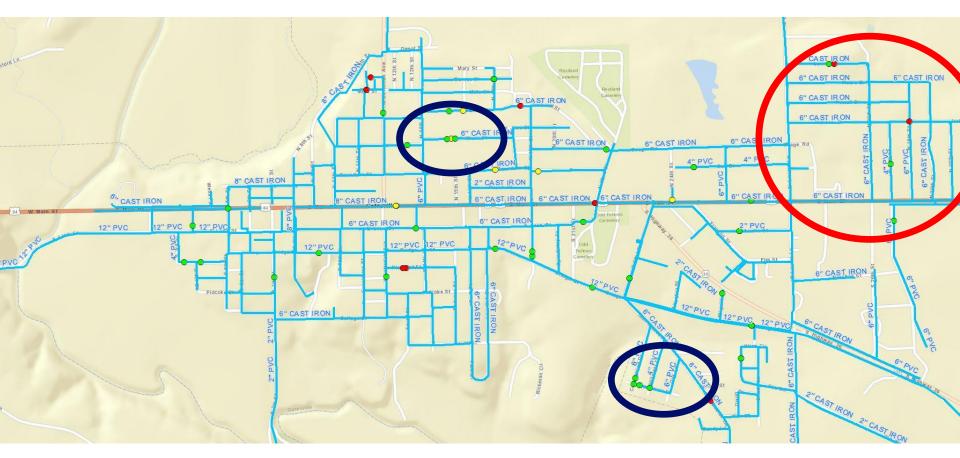
# **Used primarily in printed form...**

			WATER & SEWI	ER LEAK	CALL I	NOTES	UPDATES  ICREW WORKING ON LINE PER	48674
WA/SE	DATE	TIME	ADDRESS	USER	1000	FIRE HYDRANT RUNNING	FIXED	48642 48683
WA	02/09/2016	16 10.30	OLD HILLSIDE NURSING HOME  1008 PLEASANT	DD	RM RM	LEAK IN THE STREET SEWER BACKED UP AT STREET	UNCLOGGED FIXED DA/CN 2-22-16	48644
STREET		016 11:24AM 016 10:00AM	400 FINNIMORE	ВН	RM	A CAR HIT THE FIRE HYDRANT  LEAK FILLING UP CULVERT  LEAK FILLING UP CULVERT		48684
SE WA	02/10/203	016 10:00AM	3502 RIVER ROAD  CORNER OR 22ND AND WACO	ВН	RM RM	RAW SEWER SHOOTING OF ITY MAN	FIXED	48647
WA SE	02/10/20	2016 10:36AM	2015 WACO STREET  1105 S LOVERS LANE	ВН	RM RM	LEAK-METER WAS RUN OVER BING	OKE FIXED FIXD	4864
WA		2016 3:15PM 2016 3:30PM	206 FIELDSTONE	DD BH	RM	LEAK @ METER  CUSTOMER CALLED AGAIN AND METER LEAK WAS VERY LARGE. METER LEAK WAS VERY LARGE.	O SAID CALLED FIXED	486
WA WA	02/10/2	/2016 3:32PM	119 N 28 ST	вн	RM	RODNEY TO LET TIME	IANHOLE FIXED	4
	02/10/	/2016 3:57PM	119 N 28 ST 28TH AND MEARS	ВН	RM RM	WATER LEAK BEHIND BUILDIN	ID THEY SEWER STOP UP FIXED	
WA	02/11/	1/2016 9:00AM	BLESSINGS BUILDING	DD	RM	TURNED OFF WATER	AID THET THE FIXED	THERE, E THERE, 48659/48
WA	02/11/	1/2016 9:00AM 1/2016 9:53A	102 -	DD	RM	PLACE OR IF HE NEEDS TO	E IS A METER IN IS AN EXISTING WATER CLOSE WILL INSTALL METER WHE ARE READY IT IS NOT A LEAK 02-	
SE	02/17	1/2016 11:01AM	M 409 PARK	KS	RM	INSTALLED	II IS NO.	

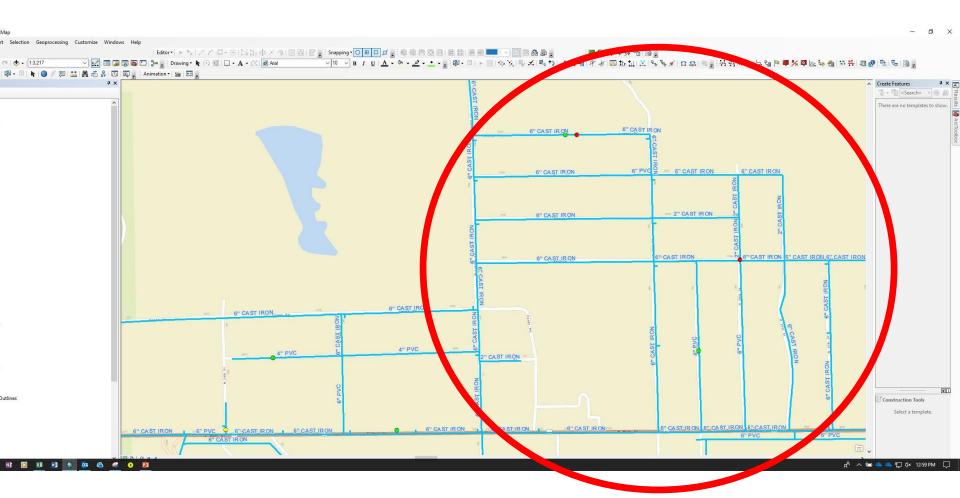
# Same data combined in another format: GIS



### Same data combined in another format: GIS



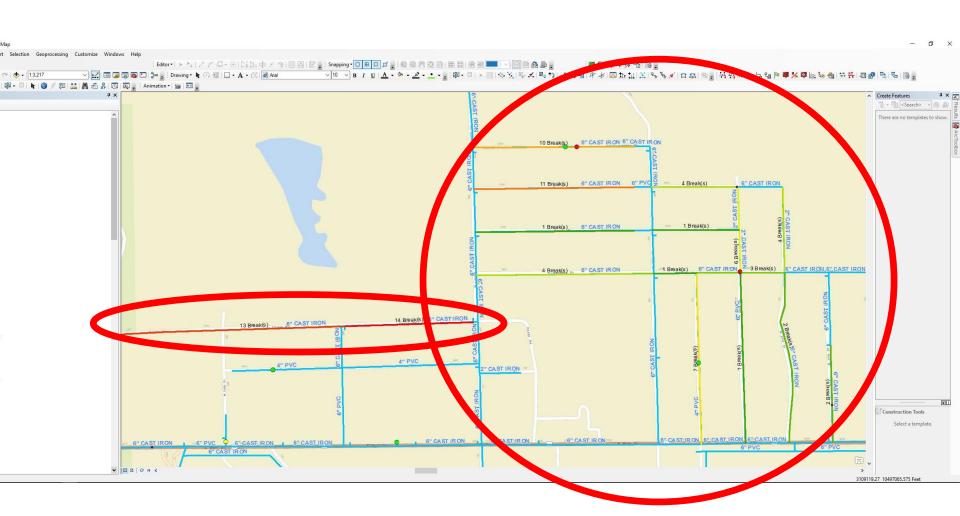
# Close up of same data



# 20 Years of pavement cuts...



### **Combined data from all sources**



#### I HAVE INFORMATION

I know something, I have information in my possession (in my head, my notebook, my truck, etc.)

# DATA IS DIGITIZED & SHARED

My data and data from other sources is digitized and combined.

#### WE KNOW MORE

The collective data and knowledge is now available to all.



#### I DOCUMENT IT

My information gets written down, or otherwise formally documented for use by others

#### DATA IS COMBINED, ANALYZED & VISUALIZED

Use appropriate tools (pushpins, GIS, etc.) to analyze and visualize the combined data.

The whole is more valuable than the individual parts.

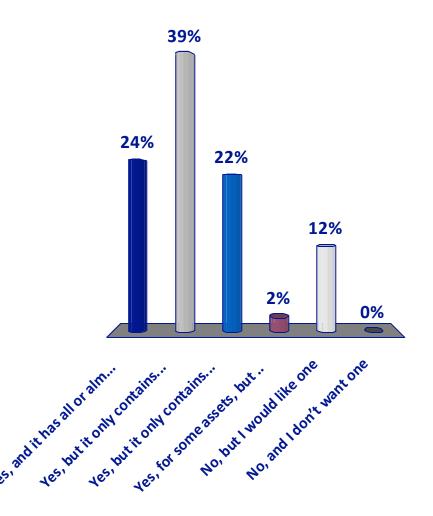
We've harnessed the collective knowledge...

... to make better, data-driven, decisions.



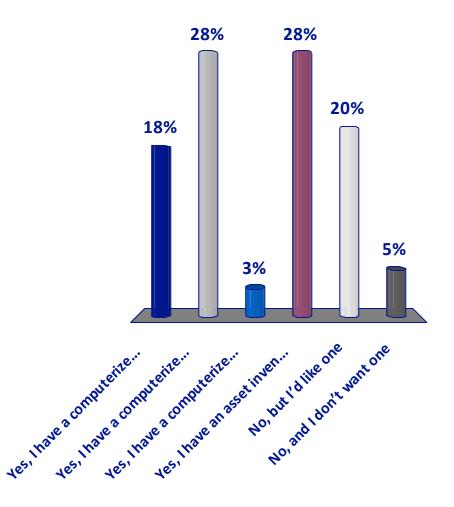
# Do you have a map indicating where your assets are located?

- A. Yes, and it has all or almost all of my assets
- B. Yes, but it only contains some of my assets
- C. Yes, but it only contains some of my assets and is not very accurate
- D. Yes, for some assets, but we don't use
- E. No, but I would like one
- F. No, and I don't want one



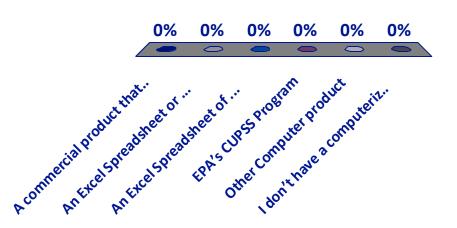
# Do you have an inventory of your assets?

- A. Yes, I have a computerized asset inventory that has all or almost all of my assets
- B. Yes, I have a computerized asset inventory but it only has a portion of my assets
- C. Yes, I have a computerized asset inventory but it is in a format that I find unhelpful or not very useful
- D. Yes, I have an asset inventory on paper
- E. No, but I'd like one
- F. No, and I don't want one



# What type of computerized inventory program do you use?

- A. A commercial product that I pay for
- B. An Excel Spreadsheet or Access Database that someone customized for us
- C. An Excel Spreadsheet of Access Database that we developed
- D. EPA's CUPSS Program
- E. Other Computer product
- F. I don't have a computerized inventory program



LET'S DO A
SIMPLE
ASSET
MAPPING
WORKSHOP

• •





# Level of Service

Setting and measuring level of service goals

# WATER UTILITIES ARE FIRST AND FOREMOST CUSTOMER SERVICE BUSINESSES



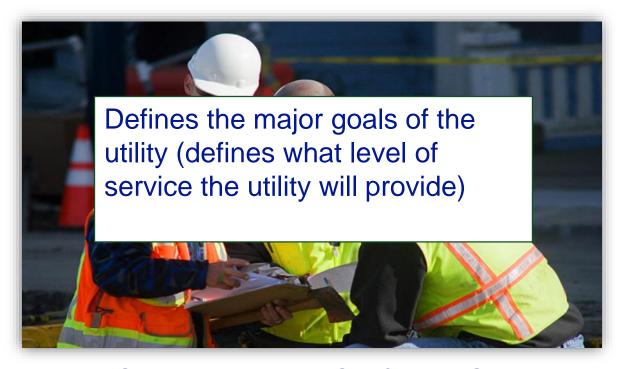
SO IT'S ALL ABOUT THE CUSTOMERS

### **CUSTOMER SERVICE IN ASSET MANAGEMENT TERMS**



CALLED LEVEL OF SERVICE

#### **CUSTOMER SERVICE IN ASSET MANAGEMENT TERMS**



**CALLED LEVEL OF SERVICE** 

### LEVEL OF SERVICE IS A CHANCE TO



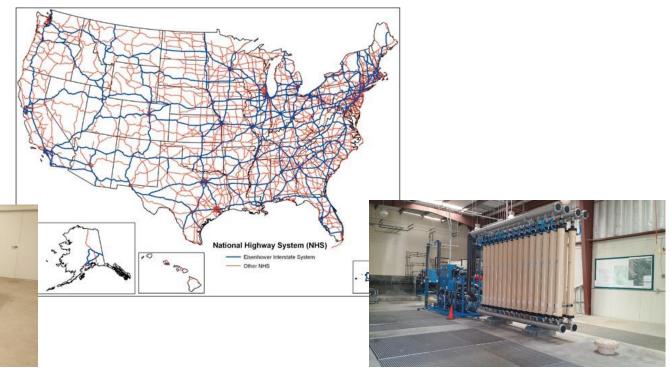
What's really important

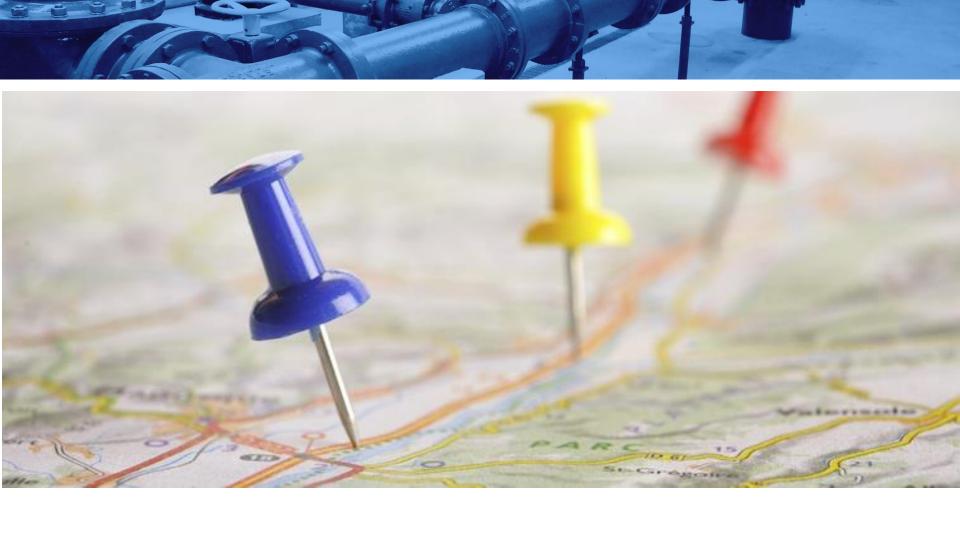
HAVE A CONVERSATION WITH CUSTOMERS



Why does it matter if you actually know what you provide your customers? Why should you care?

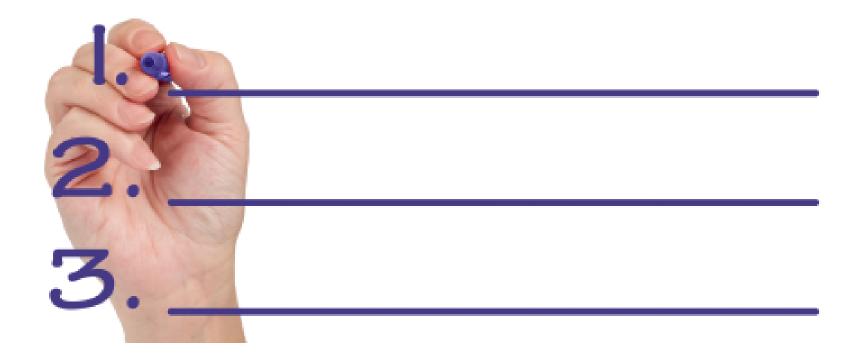
# Level of Service: You're Roadmap to Where You're Going





Developing your own road map

# Goals





### What if you say "I'd like to .....

...PROVIDE GOOD WATER"

What would your customers

### What do our customers think "Goo

"There is no chlorine or fluoride in the water'

"Every contamina nt is at O mg/L."

"The water doesn't look white."

Water" is?

"The water tastes good."

> "I can give the water to my kids "

# What do our customers think "Goo Water" is?

chlor fluori the

...If we aren't specific about what we mean, our customers won't believe we are providing "good water."

white."

water to my kids " If we make the goal specific everyone knows exactly what we mean by "good water"

"WE WILL MEET THE SDWA PRIMARY DRINKING WATER STANDARDS 100 % OF THE TIME"

# A goal won't really help us if we can't measure it....

What if our goal was: "We want to have exceptional customer service."

## Could we measure this goal?

### Could we measure this one?

"Respond to water quality complaints by next business day 95% of the time"

# What would we need to track to measure it?

### What would we measure?

Call log of complaints
Nature of complaints
When the call came in
When someone
responded

# How could we collect or save the data?

Word table
Excel spreadsheet
Database
Computer program

# How often would we check whether we met this goal?

Weekly? Monthly? What are the advantages Quarterly? and disadvantages Semi-Annually? of more often or longer time Annually? frames?

# Who would want to know whether you met the goal?

Managers?
Elected Leaders
Customers?
Others?
How would you tell each? How could you share the information?

## The goals should be attainable

"BREAKS WILL BE FIXED WITH 8
HOURS OF DISCOVERY 90% OF THE
TIME"

Would the target level fit the ability of the utility?

# What could you do if they aren't attainable?

"BREAKS WILL BE FIXED WITHIN 8
HOURS OF DISCOVERY 90% OF THE
TIME"

Is it problematic to adjust the target levels?

# The goals should be relevant or realistic to the utility

"REDUCE PER CAPITA WATER USE BY 20% WITHIN 3 YEARS THROUGH A WATER CONSERVATION PROGRAM"

Would the goal be relevant or realistic to the utility?

# When applicable, the target should be time-bound

"BREAKS WILL BE FIXED WITHIN 8
HOURS OF DISCOVERY 90% OF THE
TIME"

When time is important, it is good to include it

### Don't we already operate with goals?



#### UNDERSTANDING OF COSTS



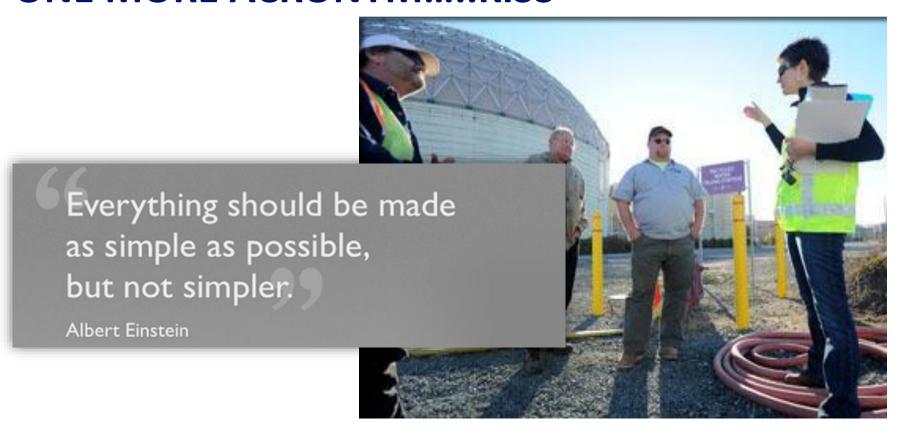
higher levels of service = higher costs lower levels of service = lower costs

### **New Zealand**



Ross Waugh, AM Practitioner, New Zealand Video LS-6

#### **ONE MORE ACRONYM.....KISS**



Keep it Simple and Sustainable

### Recall

We want written goals in order to understand what we are trying to do

If we have written goals, we need to measure them

# AM IN ACTION: MEASURING LEVEL OF SERVICE GOALS



Stacy Gallick,
Formerly with Johnson County Wastewater, Kansas

O&M monthly report for-				Jan-11  Levels of Service (LOS)
Flow treated, mg	,			
Average flow treated, mg				
Total Violations				
Monthly compliance				
,	Plant violatio	ns		
Plant 1				5 or fewer/year or
Plant 2				98% compliance
Plant 3				
Plant 4				
Plant 5				
Plant 2 wet wether				70% compliance
Plant 3 wet weather				70% compliance
	Solids Dispos	al		
503 compliance				100% compliance
Bio solids land applied				40% or more land applied
Bio solids land filled			B	remainder to be land filled
Odor complaints				Less than 10 complaints/year
Preventive work orders				
Corrective work orders				10 to 15% of total work orders
	Collections		•	
	Monthly	Year to date	% compliance	
Lines cleaned				Clean 52 miles/month or 624 miles/year
Line televised				Televise 2% annually or 3 miles/month
	Number of back	cups		
overflows		- upo		Backups/overflows- less than 4/year
dry weather				Dry- less than 2.4/100 miles/year or 53/year
				Wet-less than 2.4/100 miles/year at a 10 year rain
wet weather				event or 53/year
Manhole repairs				
Line repairs				
Odor complaints				
Preventive work orders				
Corrective work orders				
corrective work orders	Safety			
Training scheduled				32 hours/employee/year
maining scheduled	l			32 Hours/employee/ year
	Monthly	Year to date		
Training completed, hours				

B-5 PREV 1 2 3 4 5



#### **GOAL ARE NOT SET IN STONE**



# **Level of Service Goals Example from a Utility:**

- Increasing Hydrant Inspection to 100% in a 5 year period
- Lowering non-functioning hydrants to <= 1% per fiscal year
- Reducing 3 month consecutive estimated billings to < 5% of customers</li>
- Reducing Non-Revenue water to 10% per fiscal year
- Tracking tools to ensure that goals are being met

#### **Tools Available**



#### LEVEL OF SERVICE

Guidelines, Categories and Example Goals

#### Guidelines

The Level of Service Goals should define what your customers and employees can expect from the water utility. When customers understand what the utility is providing for them in terms of service and they are given a say in what the utility may provide in the future, they are more willing to pay. Customers need to understand that service is related to cost and typically the higher the level of service desired, the higher the costs associated with producing that level of service. Determining what the customer wants and is willing to pay for drives the decision making for the utility.

When defining your level of service goals, remember to write SMART goals – Specific, Measurable, Attainable, Realistic and Time Bound (when appropriate). This will allow the utility to track its performance, show successes and failures and revise for improvement each year. Goals can be changed or adjusted over time. Goals can also be added or removed from the list.

It's important to involve customers and staff in the process of establishing the goals or service levels. The goals can be either internal or external. External goals are those that directly impact the customers. Internal goals are those that are related to operations and that would not be easily understood by customers.

Progress towards meeting the goals should be tracked and reported to upper management and the public.

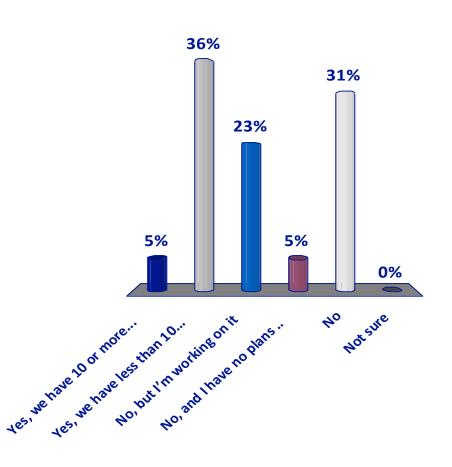
Determining your Level of Service goals should not be overwhelming. Keep it simple; develop 10 – 12 goals around the most important aspects for your utility. The information below can be used as a resource in setting your utility's goals.

#### Categories

No matter where the water utility is located, customers desire roughly the same types of things from their utility – water that is safe and reliable, delivered at an adequate pressure, and that their concerns are addressed. Thankfully, this list is relatively small, allowing the utility to develop a targeted list of goals that address the major customer requirements. Level of Service Goals will typically fall into one of the following categories: Public Health and Safety, Customer Service, System Maintenance, Response Time, Water Loss

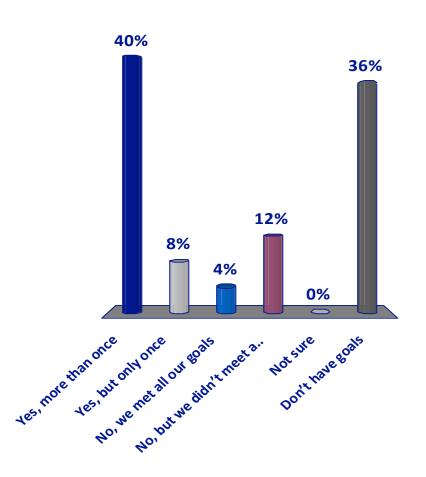
# Have you set any level of service goals?

- A. Yes, we have 10 or more goals that we track
- B. Yes, we have less than 10 goals that we track
- C. No, but I'm working on it
- D. No, and I have no plans to do so
- E. No
- F. Not sure



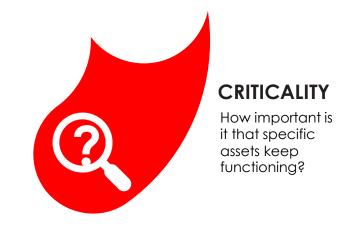
If you have goals, have you made any changes (personnel, operational, funding, or any other) based on not meeting a goal?

- A. Yes, more than once
- B. Yes, but only once
- C. No, we met all our goals
- D. No, but we didn't meet all our goals
- E. Not sure
- F. Don't have goals



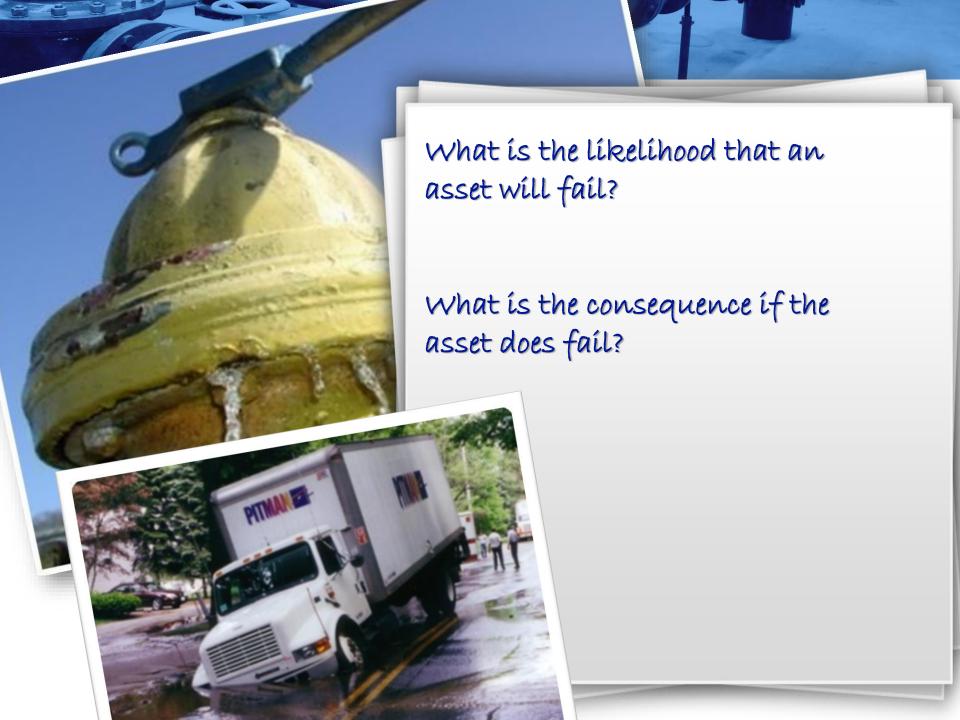




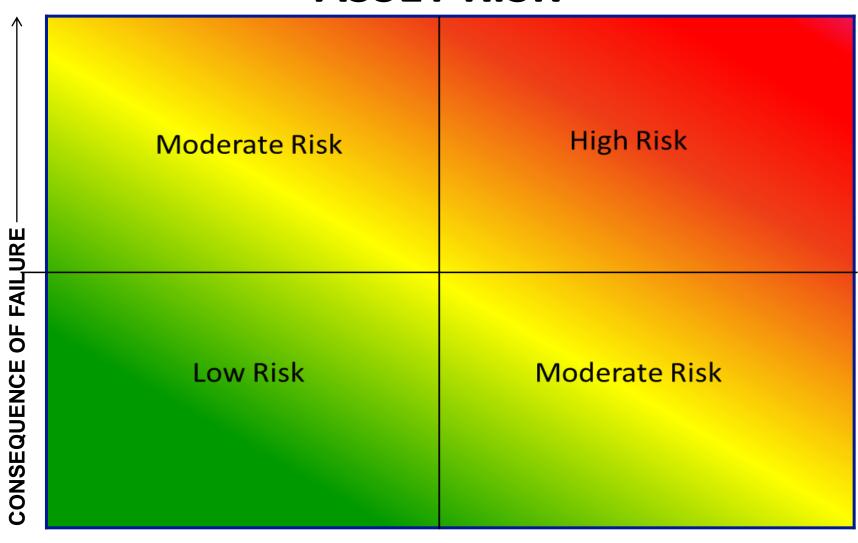


## **Critical Assets**

Using data to generate probability of failure—such as pipe break data—which is the first part of criticality, and how to add consequences to the analysis



### **ASSET RISK**



**PROBABILITY OF FAILURE** 

#### **Failure Modes**

**MORTALITY** 

LEVEL OF SERVICE

CAPACITY

FINANCIAL INEFFICIENY

### MORTALITY

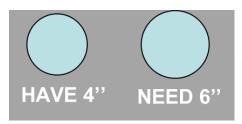




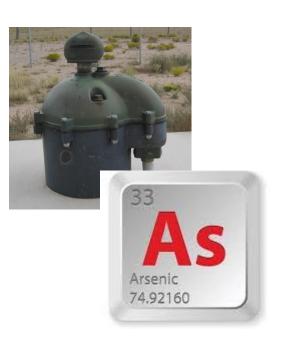


### **FAILURE MODES**

LEVEL OF SERVICE







### **FAILURE MODES**

**CAPACITY** 







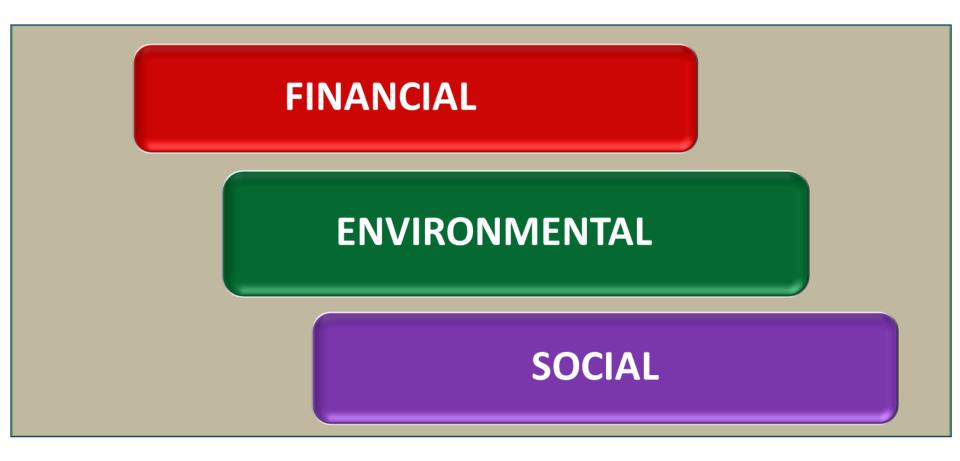
### **FAILURE MODES**

## FINANCIAL INEFFICIENCY



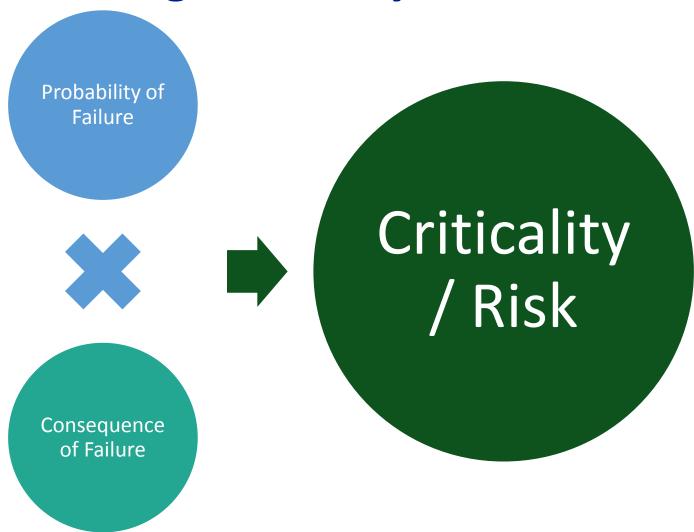
More to fix than to replace

### **ASESSING CONSEQUENCES?**



**CONSIDER THE TRIPLE BOTTOM LINE** 

### **Calculating Criticality**



### **CRITICALITY CHANGES**

- ✓ CRITICALITY IS NOT STATIC
- **✓ EACH DAY CRITICALITY CHANGES SLIGHTLY**
- ✓ NEED TO REASSESS CRITICALITY AT LEAST EVERY YEAR IF NOT SOONER
- ✓ REASSESS WHEN MAJOR CHANGES ARE MADE (UPGRADES, REPLACEMENTS, MAJOR CONSTRUCTION, REHABILITATION, REDUNDANCY ADDED)

### **Tools Available**

### Criticality of Assets

Allows you to calculate risk for assets

Asset:		
Date:		

		I					
	5	5	10	15	20	25	
Consequence	4	4	8	12	16	20	
(Cost)	3	3	6	9	12	15	
of Failure	2	2	4	6	8	10	
	1	1	2	3	4	5	
N. A. Aldrica II. a. al		1	2	3	4	5	
Multiplied	Probability of Failure						
1 Very Low 2 Low	3 Moderate 4 High 5 Very High						

http://southwestefc.unm.edu/asset-management/

### **Tools Available**

Reference Guide for Asset Management Inventory and Risk Analysis

### Risk - Hydrants (Fire, Flush, Flow Test)

#### Probability of Failure

- Age
- Condition rusting, corrosion, leaking seal?
- Frequency of Use is it opened at least annually as part of a flushing or testing program?
- Routine maintenance completed?
- Pipe size connected to less than 6 inch may cavitate
- Tools needed to open readily available to fire department and water department?

#### Consequence of Failure

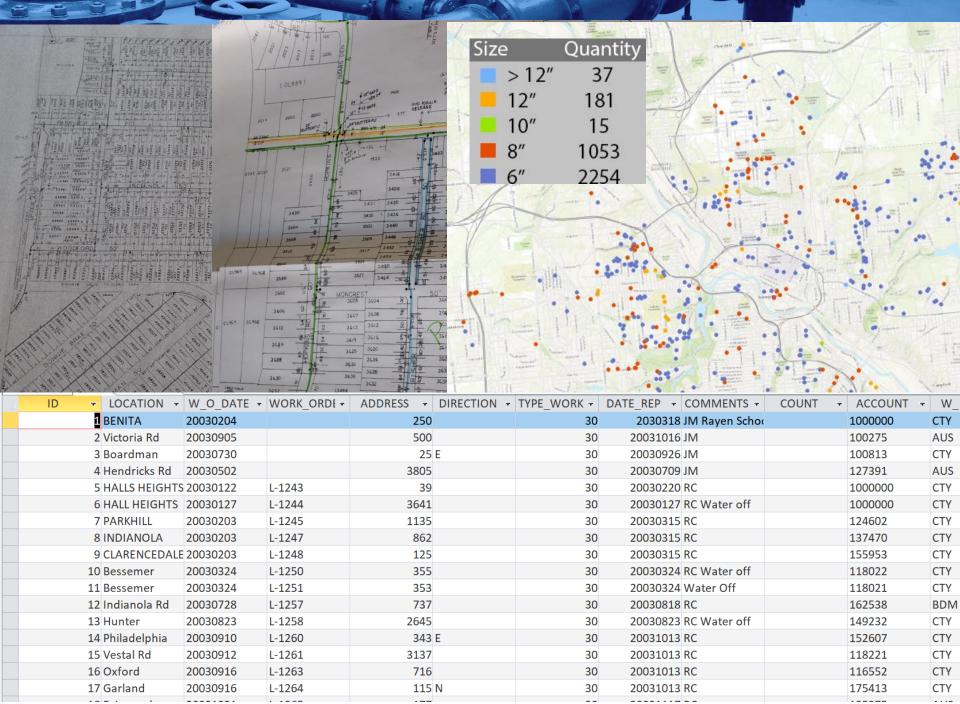
- Inability to fight a fire loss of property, loss of life
- Inability to properly flush system health concerns
- · Water damage to nearby structures
- · Level of Service Failures

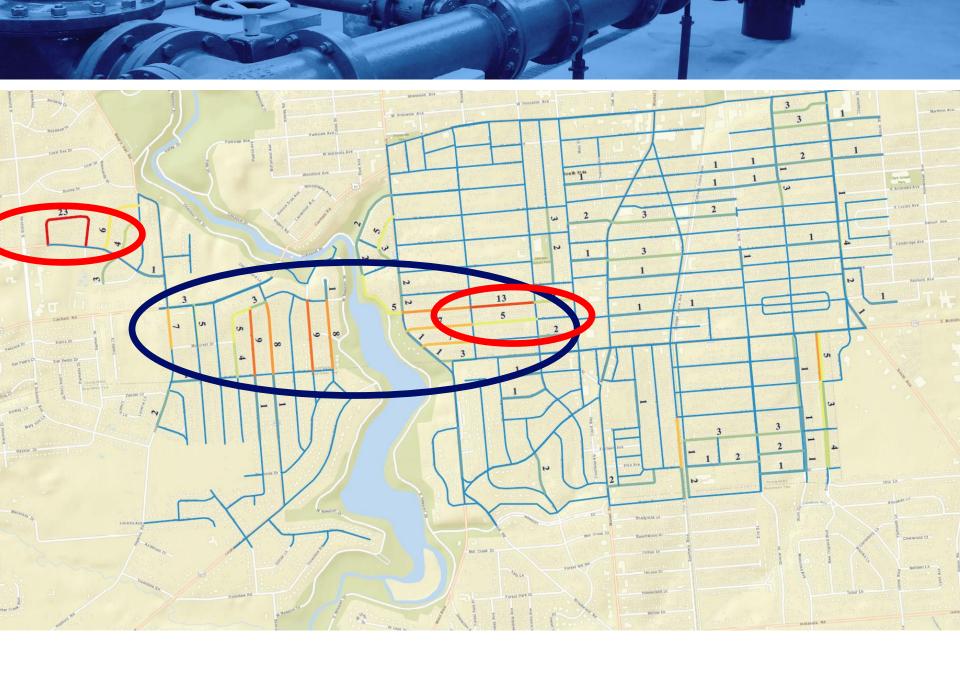
Provides you with lists of characteristics to take into consideration when determining Probability and Consequence of Failure

http://southwestefc.unm.edu/asset-management/

# Using data to generate probability of failure

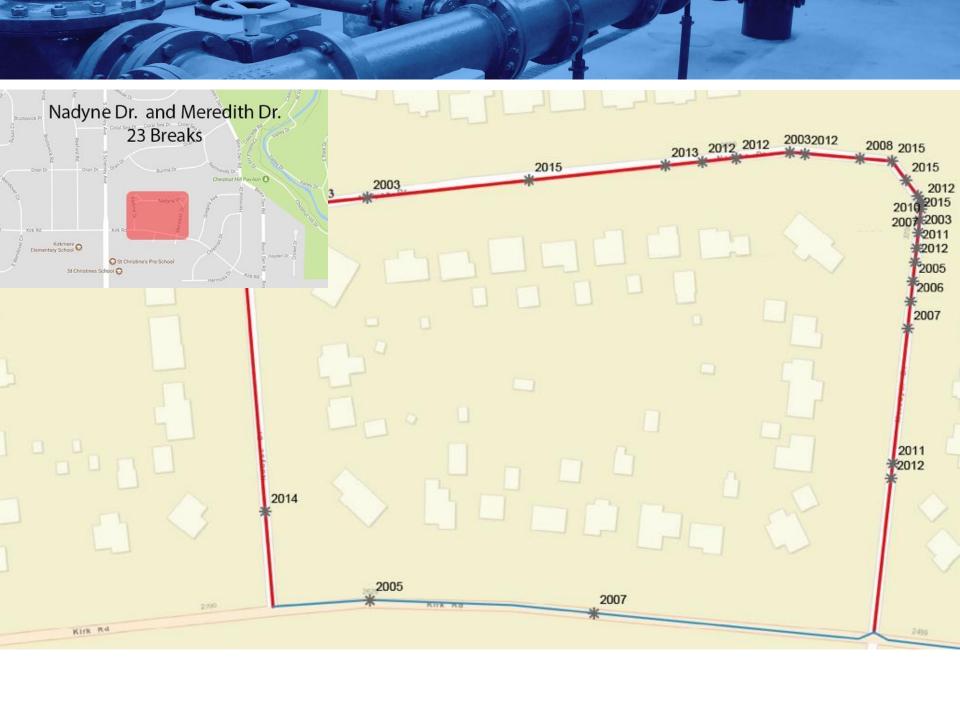










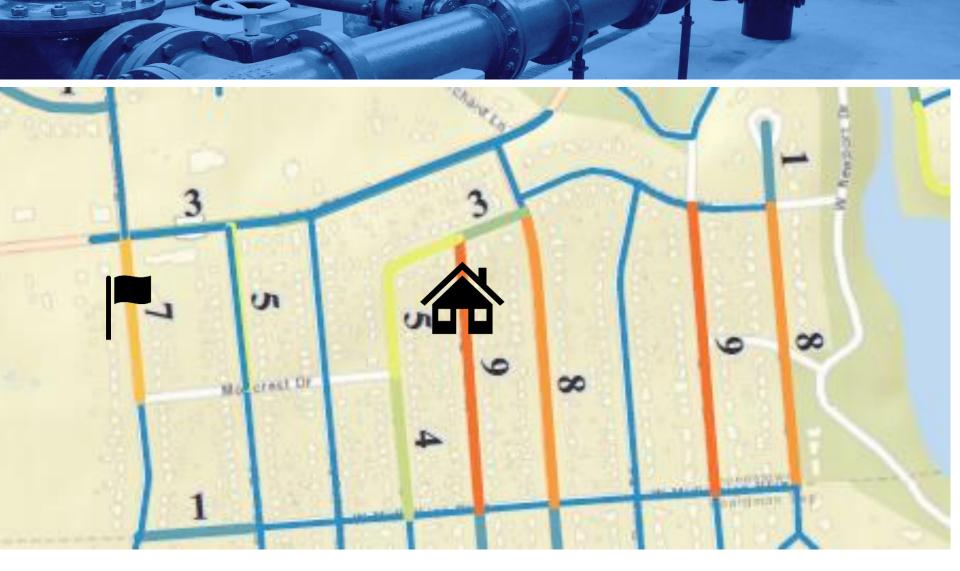


# Adding consequences to the analysis



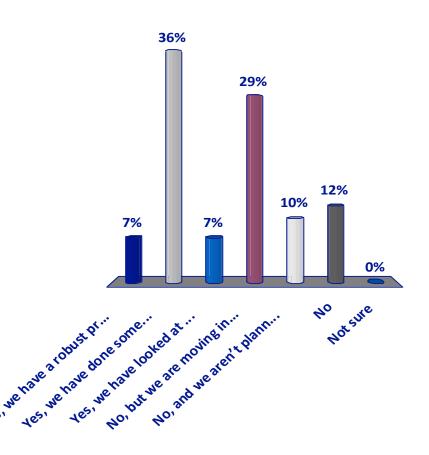


Frank Roth – Albuquerque Water Utility



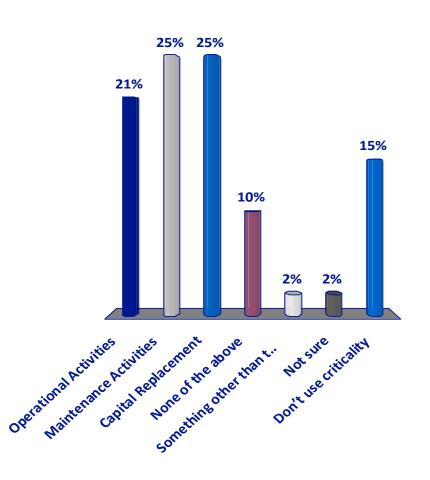
# Have you considered asset criticality in your operations?

- A. Yes, we have a robust process to assess which assets are highest criticality
- B. Yes, we have done some work in this area
- C. Yes, we have looked at probability of failure but not consequence of failure
- D. No, but we are moving in that direction
- E. No, and we aren't planning on it
- F. No
- G. Not sure



If you have done some work in criticality, have you used criticality to make decisions regarding O&M activities or capital replacement? (Check all that apply)

- A. Operational Activities
- B. Maintenance Activities
- C. Capital Replacement
- D. None of the above
- E. Something other than the above activities
- F. Not sure
- G. Don't use criticality





## Life Cycle Costing

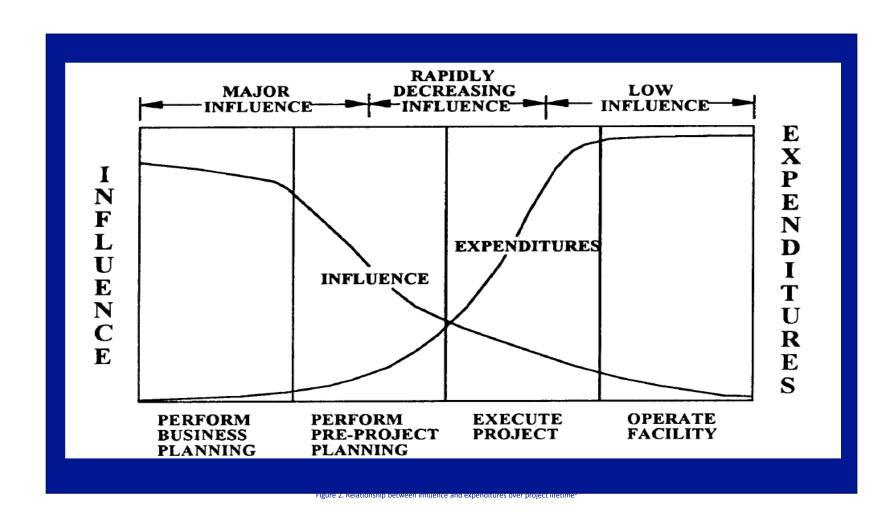
Developing a simple Capital Improvement Plan from existing data



LIFE CYCLE COSTING: NEED TO CONSIDER THE ENTIRE LIFE

**Replace** 

### THE EARLIER WE INTERVENE THE BETTER



# WHY DOES INTERVENING AT DESIGN (OR EVEN BEFORE) MATTER SO MUCH?

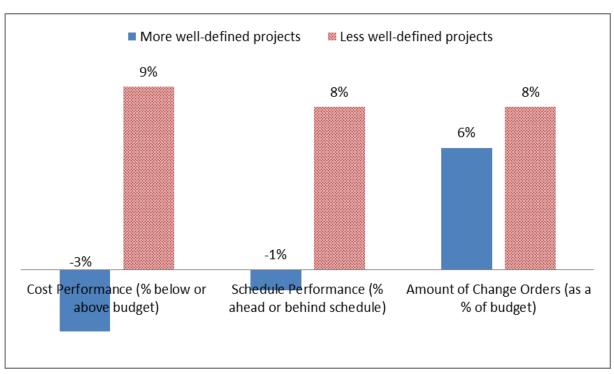


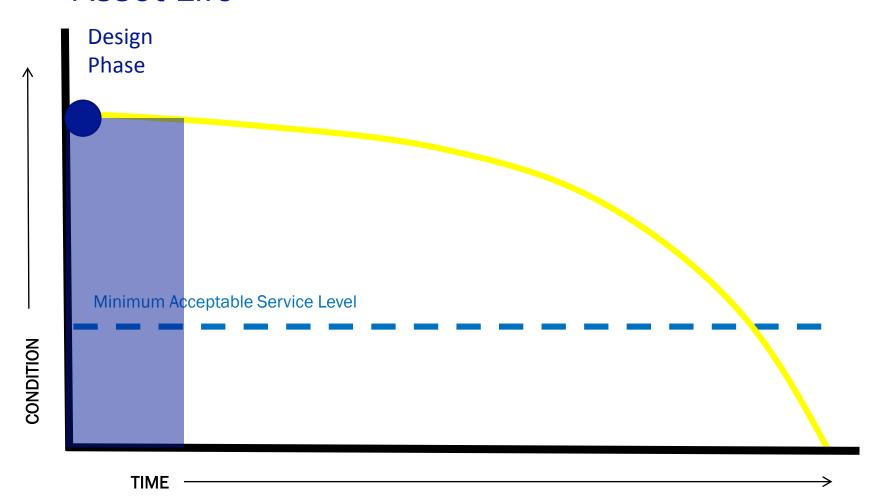
Figure 3. Comparison of project performance based on project definition<sup>3</sup>

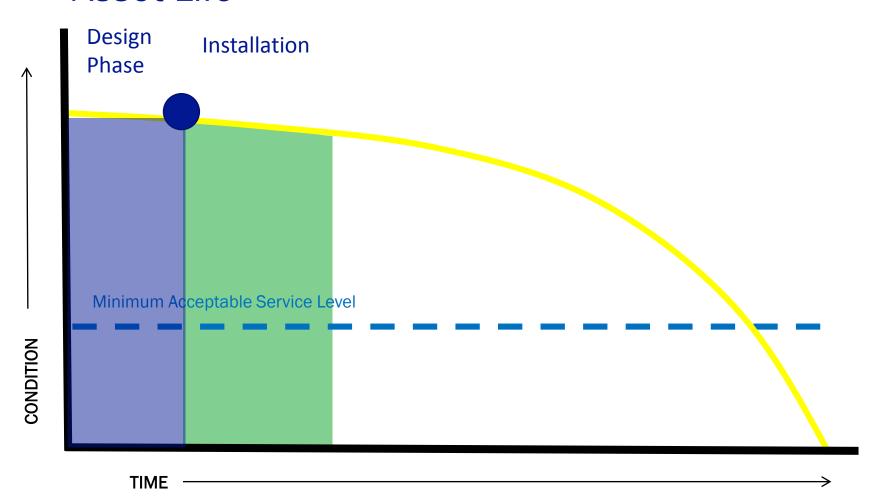
# The O&M Side of Life Cycle Costing

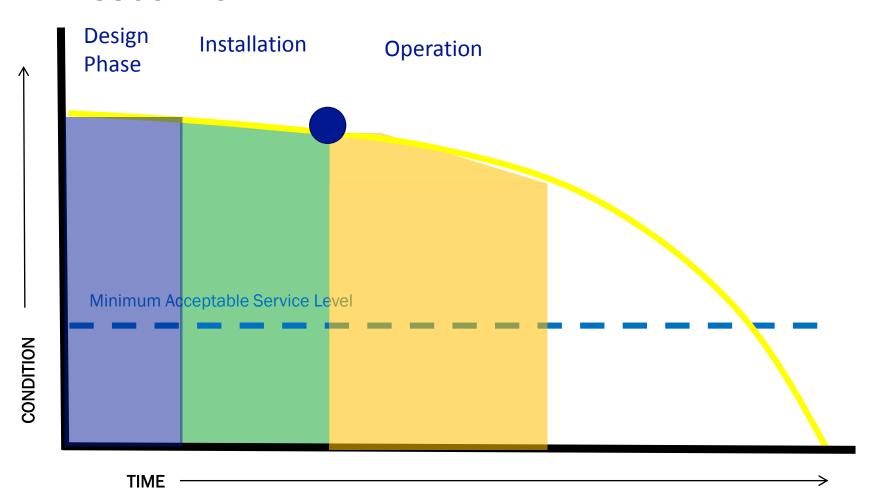
### Why is O&M Valuable?

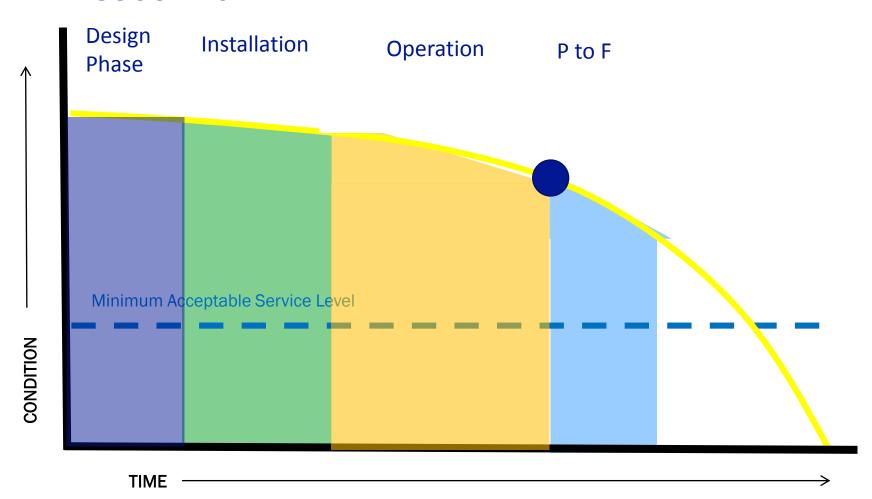
Or, to put it another way ...

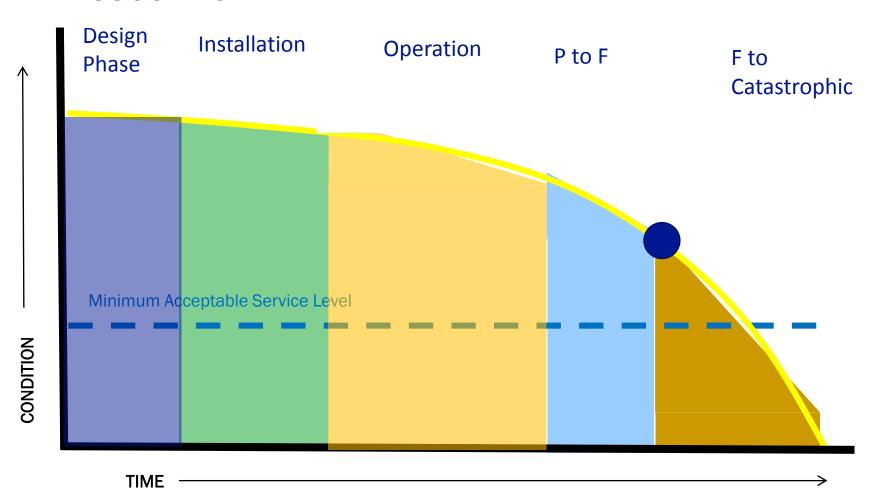


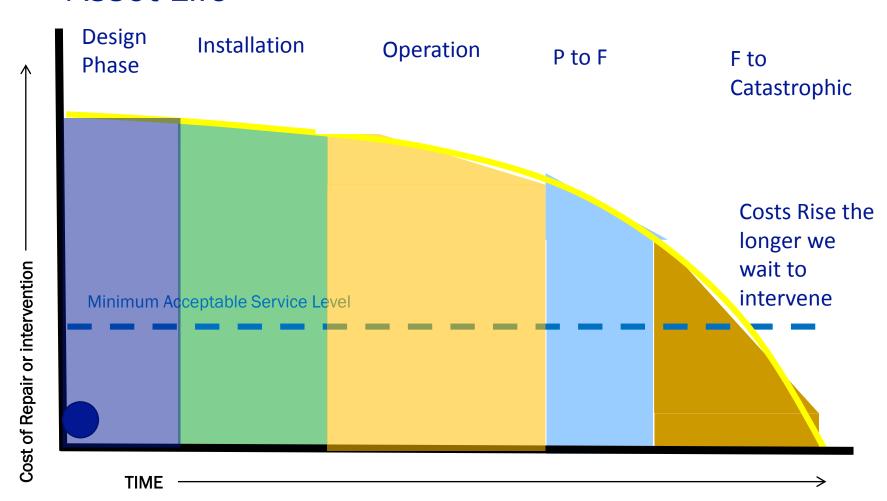


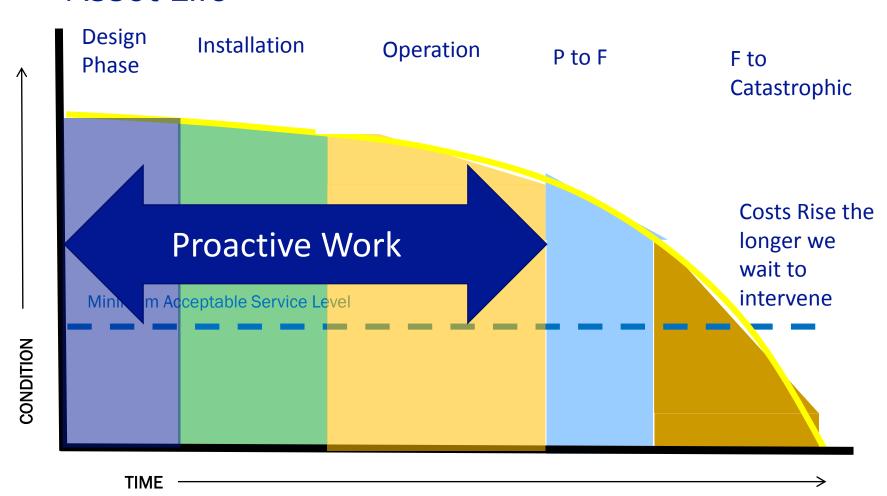


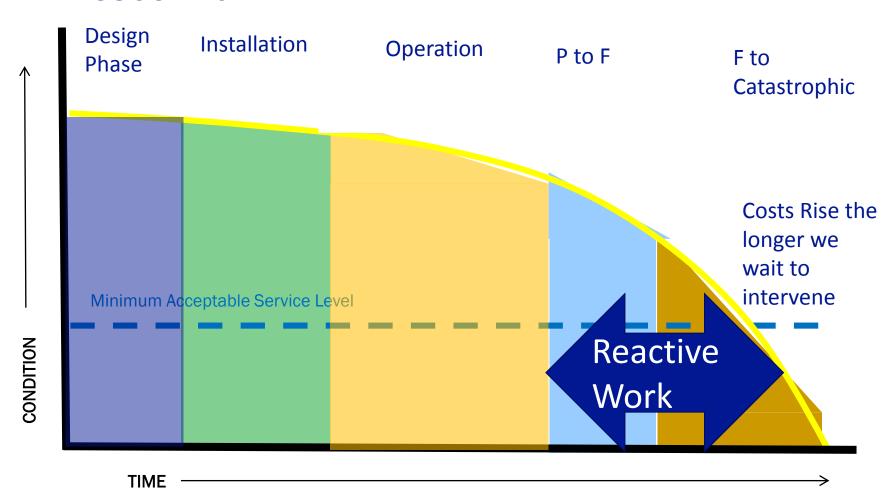












# Modes **0&M** Proactive Reactive

## **M**&0

### Modes

Proactive

Fixing it when it breaks

### **0&M**

### Modes

Keeping it from breaking

Fixing it when it breaks

# Modes **0&M** Proactive Reactive

# **0&M**

**Proactive** 

# Modes

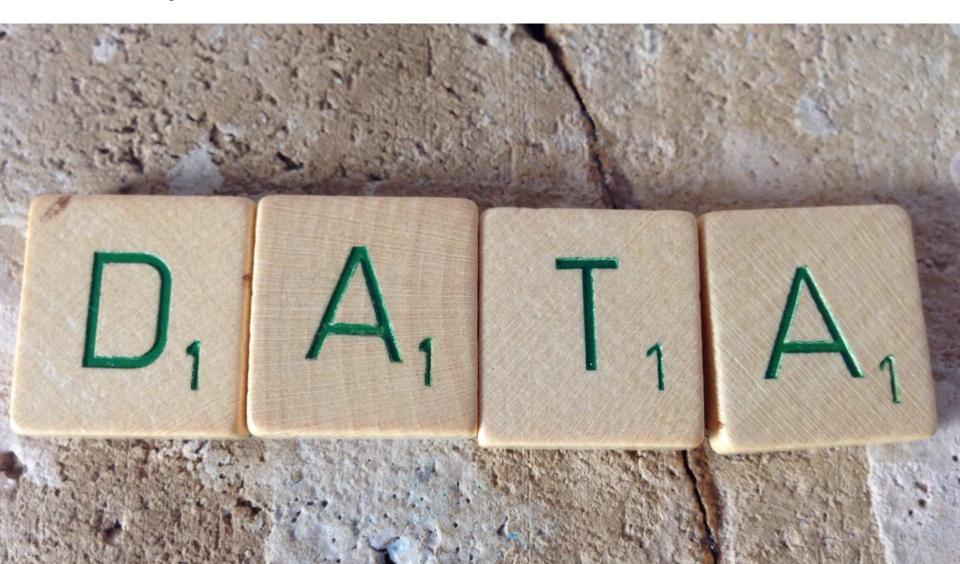
Routine

- + Preventive
- + Predictive
- = Savings

# If you don't manage your assets, they will manage you.



But you need...



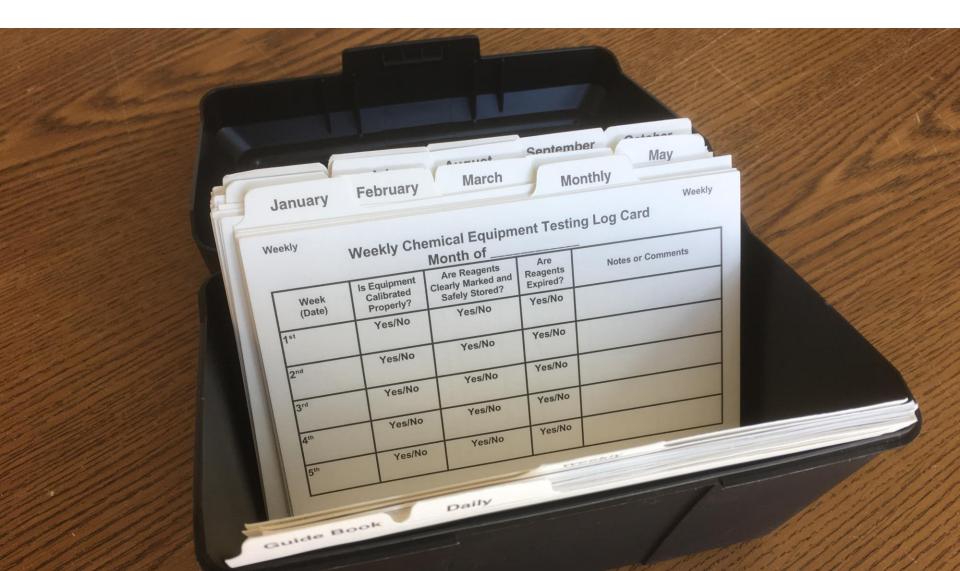
# This begs the questions...



What should I do?

When should I do it?

# "Black Box Card File"



# New EPA Electronic PM tool:

United States
Environmental Protection Agency

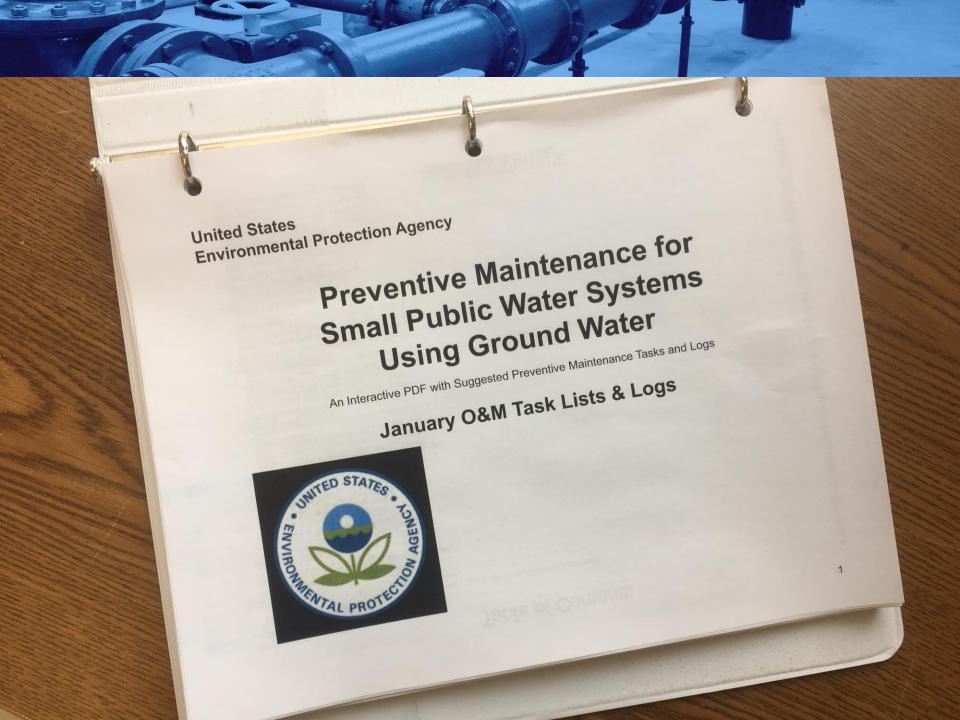
### Preventive Maintenance for Small Public Water Systems Using Ground Water

An Interactive PDF with Suggested Preventive Maintenance Tasks and Logs

Introduction, System Information, Reference, and Contacts



1



## **System characteristics**

- Designed to help small systems
  - Plan and record O&M activities
  - Create a permanent print or digital record of those activities
- Intended for ground water systems with up to:
  - 6 wells & well pumps
  - 4 storage tanks and/or pressure tanks
  - 4 chemical feed pumps
  - 4 booster pumps
- Could be used by surface water systems as part of O&M program.

### **Document characteristics**

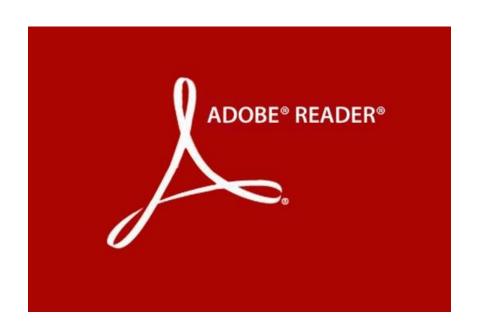
- A set of interactive PDFs:
  - Lists typical recommended daily, weekly, monthly, quarterly, biannual and annual preventive O&M tasks
  - Permits ongoing data entry to create a complete O&M record
    - check boxes,
    - value boxes,
    - room for notes and additions
  - Includes a conversion calculator and does many calculations
  - Has hyperlinked table of contents and makes use of the Adobe Acrobat Bookmark tool for easy navigation (demo to follow)

### **Document characteristics**

Data pages were capped at specific numbers of sources & equipment to limit file size, BUT ...

- If you have more sources or equipment pieces than this format is designed for we can help.
- Contact us and we can walk you through some options, or
- Potentially assist with a customized solution

## **Software requirements:**



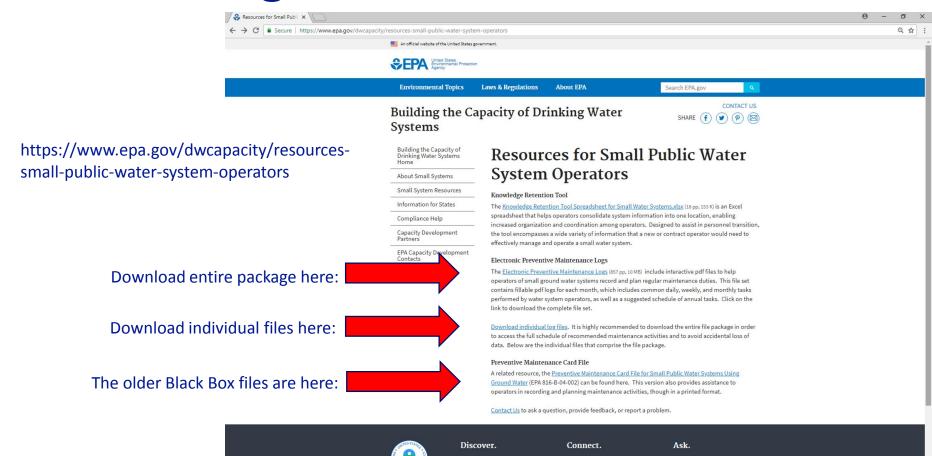


Do not use Apple Preview



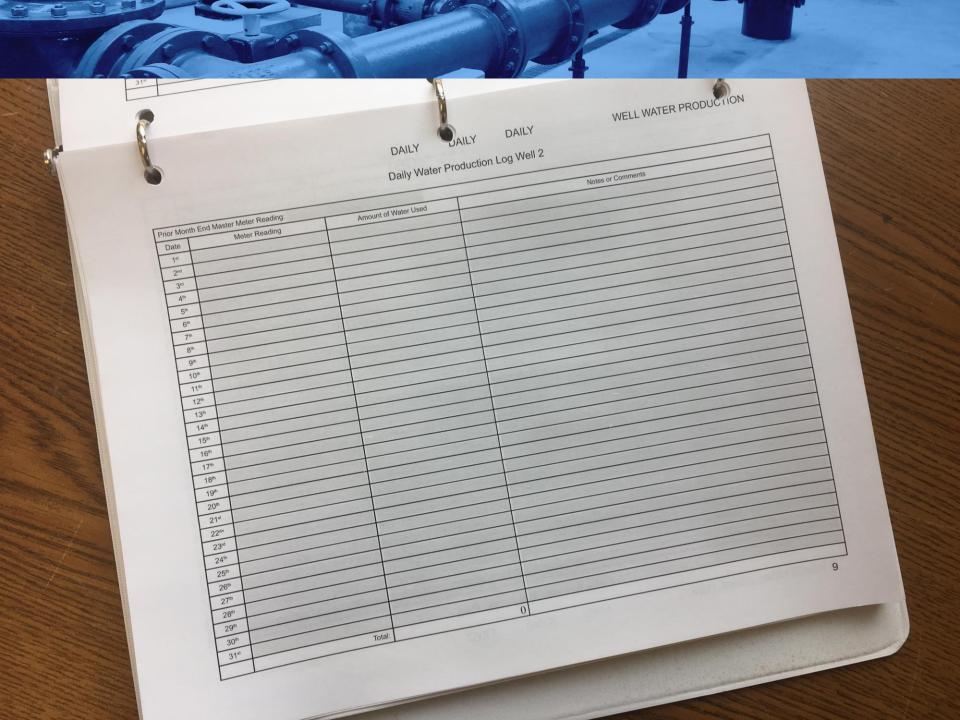
## Where to get it:

O Type here to search



Inspector General

**Hotlines** 



# CIP From Complete Inventory

## With Inventory

- 1. Asset Replacement Date is Estimated and Included in Inventory
- 2. Asset Replacement Cost is Estimated and Included in Inventory
- 3. Look at all assets needing replacement in a given year
- 4. Add up Costs
- 5. List Assets included in each year
- 6. Look at short and long term asset replacement

# **From Inventory**

Asset	Year Needed	Number of Assets Needed in Year	Replacement Cost/asset	Total Replacement Cost			
Borehole/Well casing/well screen	2017	2	\$800,000	\$1.6 million			
Borehole/Well casing/well screen	2025	1	\$800,000	\$800,000			
Well House Piping	2017	250 ft	\$80/LF	\$20,000			

# For simplicity: For long term CIP, can combine into 5 year periods

Assets Included	Years Needed	Number of Assets Needed in 5 Years	Total Replacement Cost			
Borehole/Well casing/well screen, 2 miles of pipe, 10 hydrants, 3 master meters,	2030 - 2035	20	\$1.6 million			
5 miles of pipe, 20 hydrants, 2 ARVs,	2035 - 2040	200	\$800,000			
Well House Piping, Storage tank,	2040 - 2045	50	\$20,000			







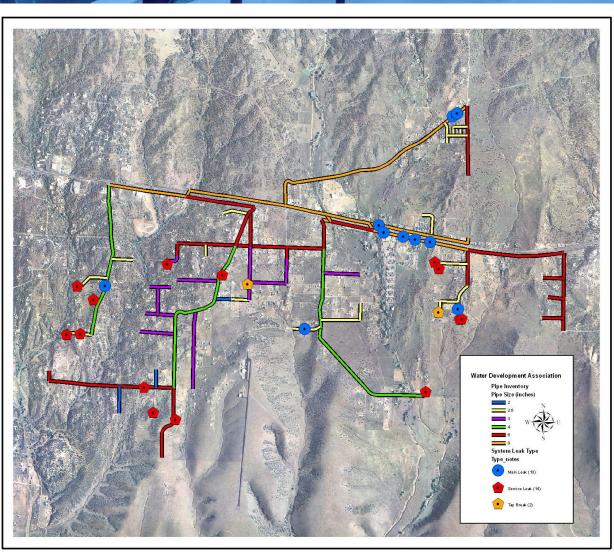


Some
Examples:
Data Driven
Decisions



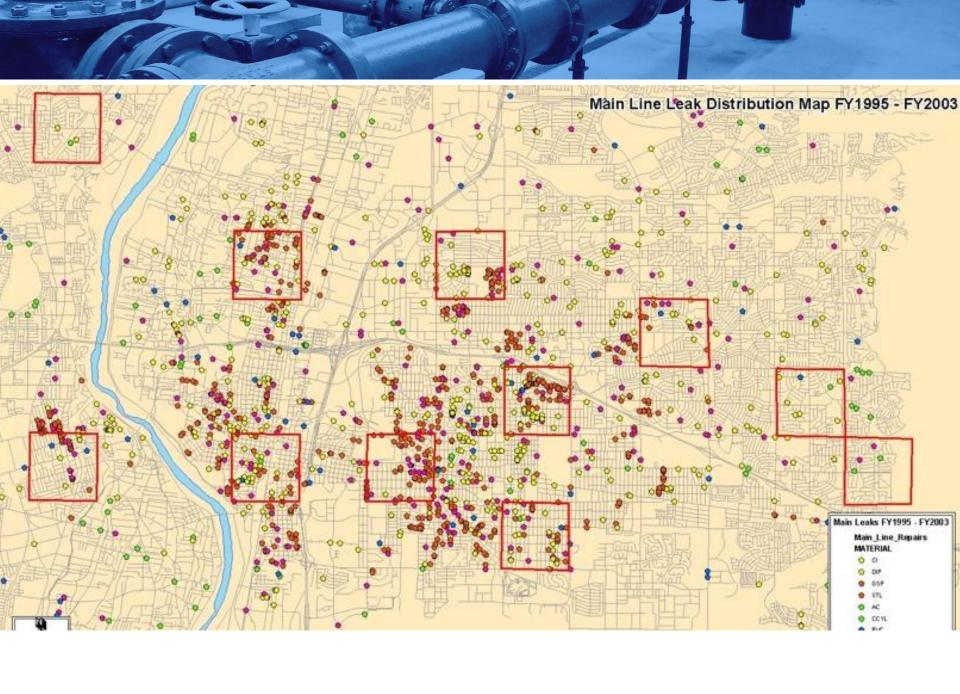
# **Question your** assumptions



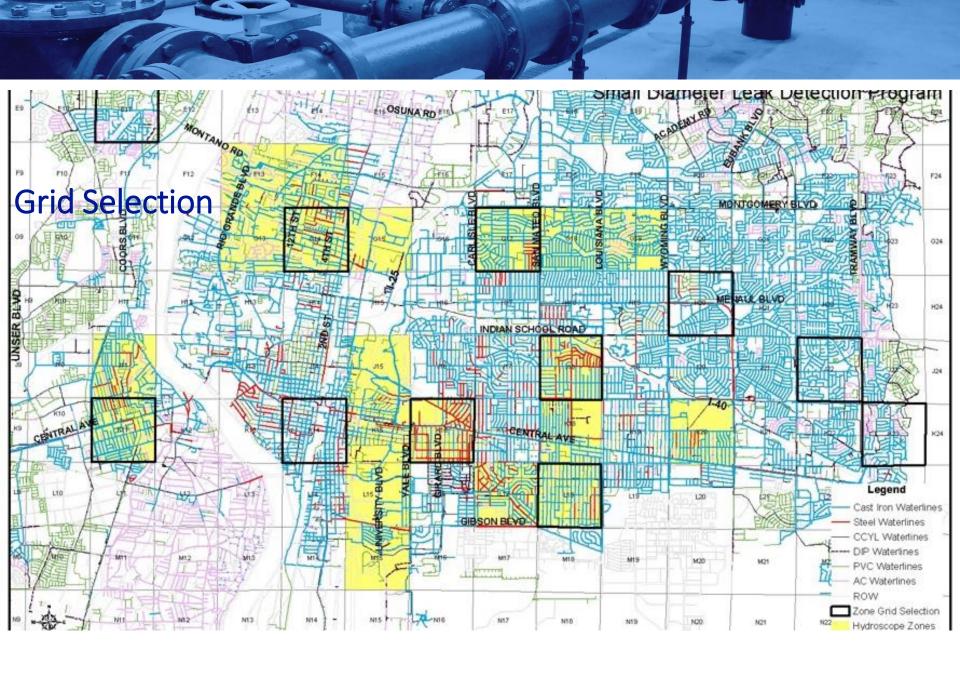


# Some Examples of Uses of Break Data: ABCWUA Steel Water Lines

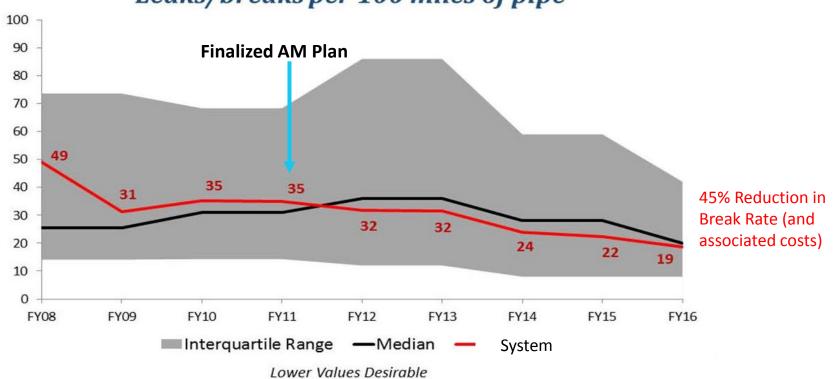






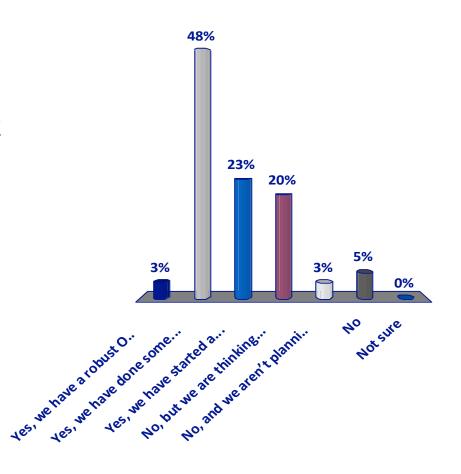


# Water Line Integrity Leaks/breaks per 100 miles of pipe



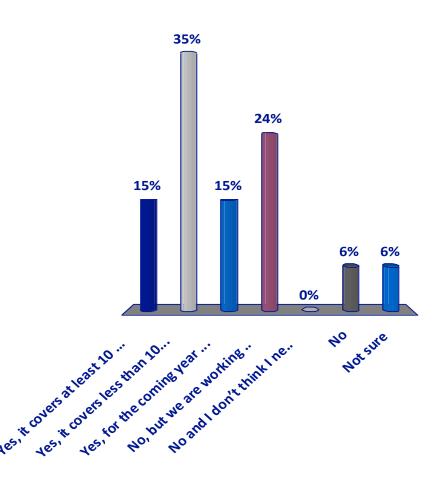
# Do you have an operations and maintenance plan in place?

- A. Yes, we have a robust O&M program to allow us to use data to make decisions about which activities to do
- B. Yes, we have done some work in this area
- C. Yes, we have started an O&M plan
- D. No, but we are thinking about developing one
- E. No, and we aren't planning on developing one
- F. No
- G. Not sure



# Do you have a capital improvements plan in place?

- A. Yes, it covers at least 10 years of needs
- B. Yes, it covers less than 10 years of needs
- C. Yes, for the coming year only
- D. No, but we are working on developing one
- E. No and I don't think I need one
- F. No
- G. Not sure





# Long Term Funding

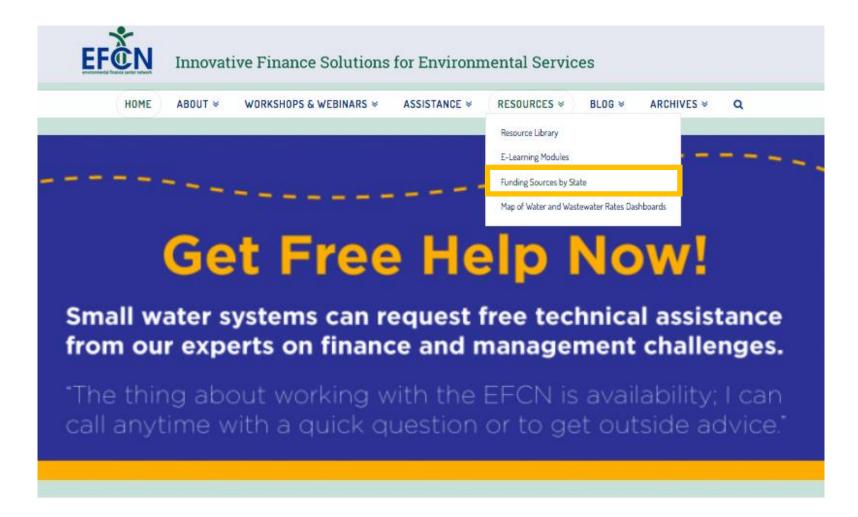
Developing an asset valuation for your system

## **Long Term Funding**

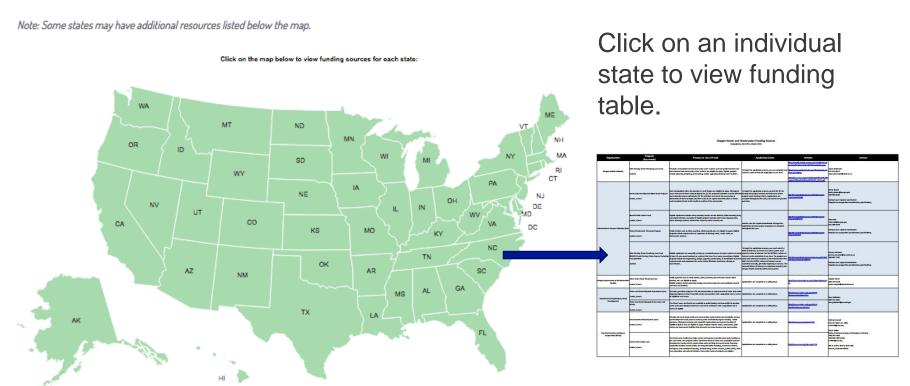
- Do you know what types of funding are available to your utility?
- Is your system sustainable with current rates?
- Do you have the ability to invest in your utility?
- Are you investing enough?
- What would it cost to replace your system today?

## **Funding Tables By State**

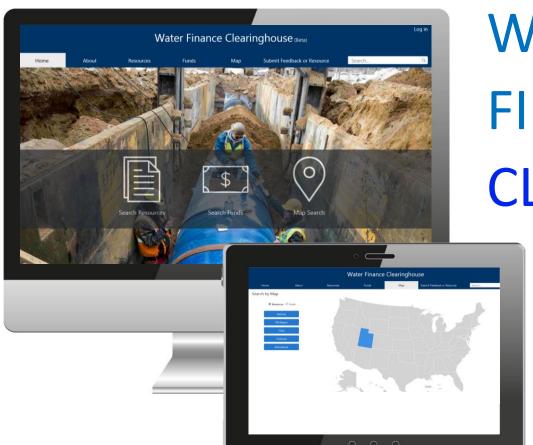
Select "Funding Sources by State" under the Resources Tab.



### **Funding Sources by State**







# WATER FINANCE CLEARINGHOUSE

Meeting the Needs of Key Stakeholders

The Water Finance Clearinghouse is an easily navigable web-based portal that helps communities locate information and resources that will assist them in making informed decisions for their drinking water, wastewater, and stormwater infrastructure needs.

www.epa.gov/wfc

### **CONTENT**

### Essential Resources and Information in the Clearinghouse

### **RESOURCES**

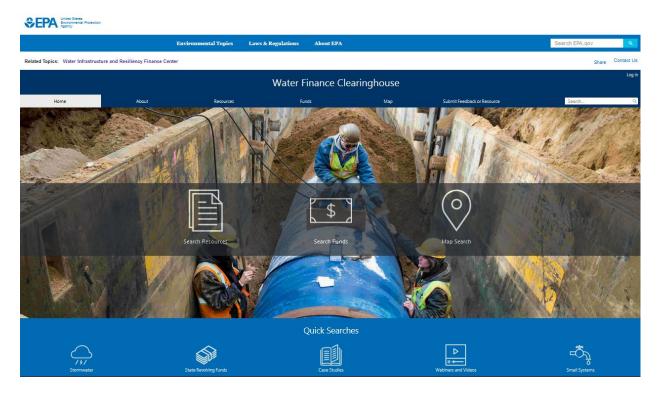
- Reports
- Webinars
- Case Studies
- Videos
- Websites
- Trainings
- Guides

- Outreach
- Presentations
- Events
- Feasibility Studies
- Resource Lists
- Tools
- Other

#### **FUNDING SOURCES**

- Federal funding grants and loan programs that support water infrastructure project development and construction
- Regional funding opportunities
- State funding grant and loan programs
- Foundation opportunities
- NGO

### WATER FINANCE CLEARINGHOUSE



- 2 Databases in 1
  - Funds
  - Resources
- Can search multiple ways:
  - Resources Icon/Tab
  - Funds Icon/Tab
  - Map Search
  - Global Search searches both databases using key word/s
  - Quick Searches (applies filters for user)

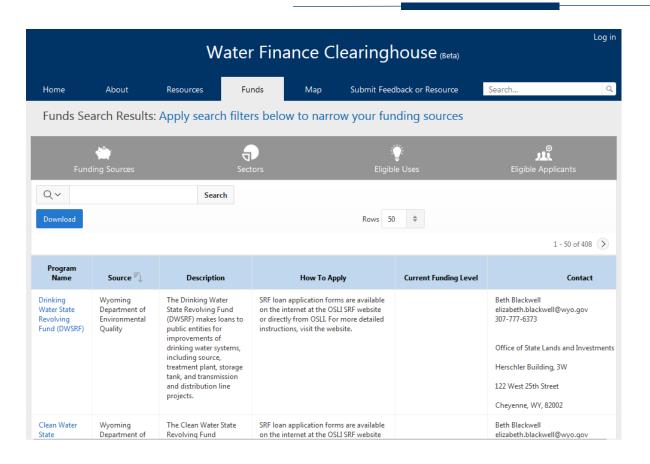
### **MAP SEARCH**



### Key Features:

 Users can click on any state – will populate search results for resources tagged for that state.

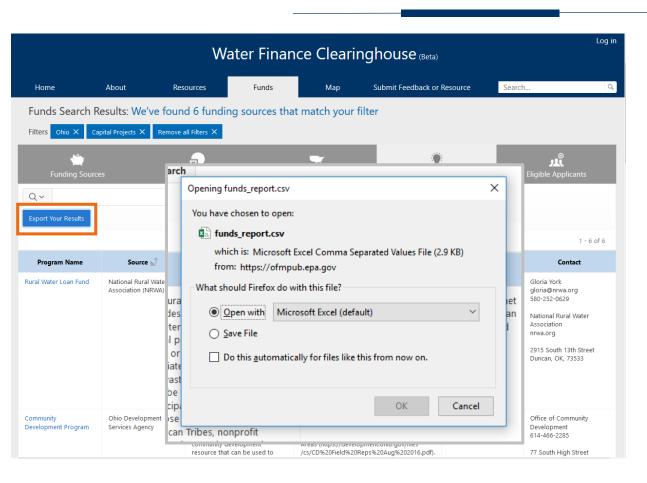
### **SEARCH FUNDS**



#### Key Features:

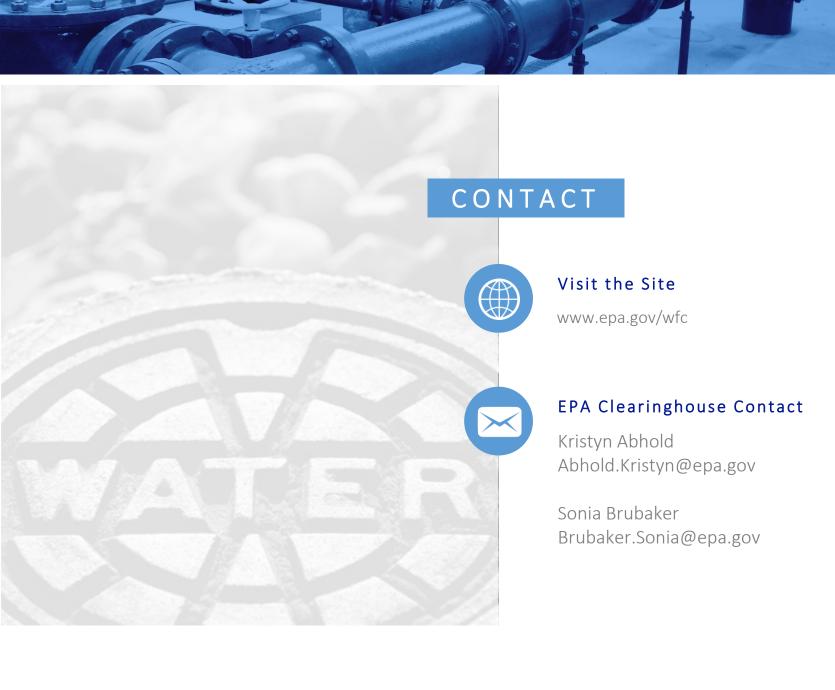
- Drop-down filters at the top of the search results.
- Information Displayed:
  - Clickable Funding Option
  - Source
  - Description
  - How to Apply
  - Current Funding Level
  - Contact Information

### **KEY CLEARINGHOUSE FEATURES**



#### Key Features:

- Export search results at any time to an excel file
   includes hyperlink.
- Search within search results.
- Reorganize search results by clicking on column header.
- Remove columns of information for customizable display.



### **EFCN Funding Tools and Resources**

- Financial Health Checkup for Water Utilities -Tool
- Plan to Pay: Scenarios to Fund Your CIP Tool
- Water and Wastewater Rates Analysis Model
   Tool
- Designing Rate Structures that Support Your Objectives: Guidance Document

http://efcnetwork.org/resource-library/

# Replacement Valuation Tool

Name:							
Date:							
Utility:							
Instructions:							
Please input the	water system's information in the green boxes. Please input the quantity and,						
where applicab	le, the size for each type of asset the utility owns. If the utility has recent unit						
price information for a specific type of asset listed below, that value can be input in the column							
labeled "Knowr	Unit Price".						
A	and the sector lated colors						

Grav Box: Unit Prices



Asset Type	Asset	Size	Quantity	Unit	Low Range Unit Price:		High Range Unit Price:		Median Range Unit Price:		Known Unit Price:	Lo	Low Estimated Value		High Estimated Value		Median Value	
		4"-6"	199744		ė	24.26	\$	130.00		42.50	Offic Frice.	\$	4,845,789	\$	25,966,720	\$	8,489,120	
Pipeline		8"-10"	87268	perLinearFoot	÷	33.11	\$	150.00	•	100.50		\$	2,889,443	_	13,090,200		8,770,434	
	Ductil Iron Pipe				\$		\$					-		_				
		12"-16"	64409		\$	49.64	\$	230.00		90.00		\$	3,197,263		14,814,070		5,796,810	
		18"-24"	155250		\$	97.59	\$	320.00	\$	265.00		\$	15,150,848	\$	49,680,000	\$	41,141,250	
		4"-6"		perLinearFoot														
	Main PVC	8"-12"																
		14"-20"																
	HDPE			per Linear Foot														
	Service Line	.75"-2		Each														
Valves	BlowOff	2"		Each														
	Gate Valve			Each														
	Air Release Valve	1"-2"		Each														
	PRV	4"-8"		Each														
	Check Valve			Each														
	Ground Storage			Gallons														
C+	Elevated Storage			Gallons														
Storage	Steel Tank			Gallons														
	Concrete Tank			Gallons														
Hydrant	Fire Hydrant	4"-6"		Each														
Meters	Supply Meters	4"-6"		Each	\$	700.00	\$ 8	3,000.00	\$	1,500.00		\$	-	\$	-	\$	-	
	C ustomer Meters	.75"-2"		Each														
Pumps	Sumbersible Pump	1/2 HP- 30 HP		Each														
	Booster Pump	500 GPM-2000 GPM		Each														
Treatment	C hemical Feed and Storage System			Each														
						Estimated Value Range:					\$	26,083,300	\$	103,551,000	\$	64,197,600		

http://southwestefc.unm.edu/asset-management/

# Valuable?

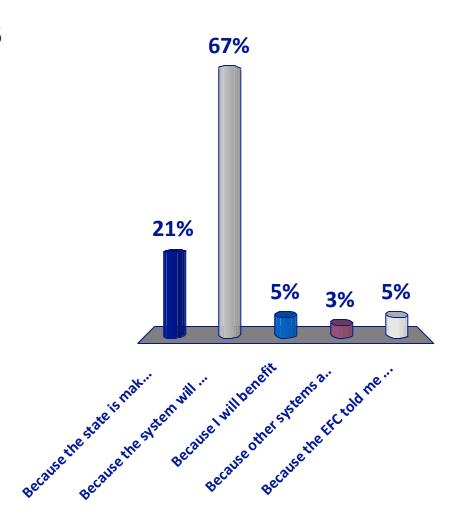
What can knowing the replacement value of your utility help you with? Is there value in knowing the replacement value?

# **Wrap Up**



# Why Should I Do Asset Management?

- A. Because the state is making me
- B. Because the system will benefit
- C. Because I will benefit
- D. Because other systems are doing it and I want to be like everyone else
- E. Because the EFC told me I should



## **Some Closing Thoughts**

It's better to walk on the right road than run on the wrong one

## **Some Closing Thoughts**

Asset Management is best done by the people who own, manage, and operate the assets

## **Some Closing Thoughts**

Don't let what you can't do stop you from doing what you can do.



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